Overall Score:

87 - Strong

Legal Framework Score:

90 - Strong

Actual Implementation Score:

81 - Strong

Category I. Civil Society, Public Information and Media

I-1. Civil Society Organizations

1. Are anti-corruption/good governance CSOs legally protected?

YES | NO

1a. In law, citizens have a right to form civil society organizations (CSOs) focused on anti-corruption or good governance.

References:
The First Amendment of the U.S. Constitution protects the right of association generally, stating: Congress shall make no law respecting an establishment of religion, or prohibiting the free exercise thereof; or abridging the freedom of speech, or of the press; or the right of the people peaceably to assemble, and to petition the Government for a redress of grievances.

YES: A YES score is earned when freedom to assemble into groups promoting good governance or anti-corruption is protected by law, regardless of political ideology, religion or objectives. Groups with a history of violence or terrorism (within last ten years) may be banned. Groups sympathetic to or related to banned groups must be allowed if they have no history of violence.

NO: A NO score is earned when any single non-violent group is legally prohibited from organizing to promote good governance or anti-corruption. These groups may include non-violent separatist groups, political parties or religious groups.

1b. In law, anti-corruption/good governance CSOs are free to accept funding from any foreign or domestic sources.
Comments:
While some CSOs with Middle East ties claim post-9/11 security concerns have unfairly restricted their ability to raise money from domestic and foreign sources, these CSOs do not generally focus on anti-corruption/good governance issues.

References:

YES: A YES score is earned if anti-corruption/good governance CSOs face no legal or regulatory restrictions to raise or accept funds from any foreign or domestic sources. A YES score may still be earned if funds from groups with a history of violence or terrorism (within last ten years) are banned.

NO: A NO score is earned if there any formal legal or regulatory bans on foreign or domestic funding sources for CSOs focused on anti-corruption or good governance.

1c. In law, anti-corruption/good governance CSOs are required to disclose their sources of funding.

YES | NO

Comments:
The U.S. Internal Revenue Service (IRS) typically classifies anti-corruption CSOs as non-profit, tax-exempt 501(c)(3) organizations. The IRS states, A tax-exempt organization is generally not required to disclose the names or addresses of its contributors on its annual [tax] return." However, 501(c)(3) organizations are restricted in the amount of political and legislative (lobbying) activities they may conduct. For example, all section 501(c)(3) organizations are absolutely prohibited from directly or indirectly participating in, or intervening in, any political campaign on behalf of (or in opposition to) any candidate for elective public office.

References:
http://www.irs.gov/charities/charitable/article/0, id=120703.00.html

YES: A YES score is earned if anti-corruption/good governance CSOs are required to publicly disclose their sources of funding.

NO: A NO score is earned if no such public disclosure requirement exists.

2. Are good governance/anti-corruption CSOs able to operate freely?

2a. In practice, the government does not create barriers to the organization of new anti-corruption/good governance CSOs.
References:
Lexis-Nexis search.

100: CSOs focused on promoting good governance or anti-corruption can freely organize with little to no interaction with the government, other than voluntary registration.

75:

50: CSOs focused on promoting good governance or anti-corruption must go through formal steps to form, requiring interaction with the state such as licenses or registration. Formation is possible, though there is some burden on the CSO. Some unofficial barriers, such as harassment of minority groups, may occur.

25:

0: Other than pro-government groups, CSOs focused on promoting good governance or anti-corruption are effectively prohibited, either by official requirements or by unofficial means, such as intimidation or fear.

2b. In practice, anti-corruption/good governance CSOs actively engage in the political and policymaking process.

Comments:
Only a few, well-funded anti-corruption CSOs operate at the national level (The Center for Public Integrity among them). And while their the investigations and advocacy efforts receive media attention from time, the impact of these efforts is largely muted in the long run as these efforts clash with the goals of extremely well-funded lobbyists and their corporate clients. Even legislators in the minority party seem largely uninterested in pressing the ruling power to strengthen accountability measures, as the status quo helps each legislator maintain his or her office.

References:

100: Civil society organizations focused on anti-corruption or good governance are an essential component of the political process. CSOs provide widely valued insights and have political power. Those CSOs play a leading role in shaping public opinion on political matters.

75:

50: Anti-corruption/good governance CSOs are active, but may not be relevant to political decisions or the policymaking process. Those CSOs are willing to articulate opinions on political matters, but have little access to decision makers. They have some influence over public opinion, but considerably less than political figures.

25:

0: Anti-corruption/good governance CSOs are effectively prohibited from engaging in the political process. Those CSOs are unwilling to take positions on political issues. They are not relevant to changes in public opinion.
2c. In practice, no anti-corruption/good governance CSOs have been shut down by the government for their work on corruption-related issues during the study period.

**YES** | **NO**

**Comments:**
Most Americans citizens cherish the right for organizations to criticize the government, so closing down an anti-corruption CSO would be a very unwise strategy for government officials. Instead, officials merely need to pretend they will clean up their act and then wait a sufficient amount of time for the concerns to die down (and hope they aren’t voted out of office).

**References:**

3. Are civil society activists safe when working on corruption issues?

100

3a. In practice, in the past year, no civil society activists working on corruption issues have been imprisoned.

**YES** | **NO**

**References:**
Lexis-Nexis search.

**YES:** A YES score is earned if there were no CSO activists imprisoned related to work covering corruption.

**NO:** A NO score is earned if any activist was jailed in relation to work covering corruption. The causal relationship between the official charges and the person's work may not be explicit, however the burden of proof here is low. If it seems likely that the CSO was forced to cease operations due to its work, then the indicator is scored as a NO. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

3b. In practice, in the past year, no civil society activists working on corruption issues have been physically harmed.
YES: A YES score is earned if there were no documented cases of CSO activists covering corruption being assaulted in the specific study period. A YES score can be earned if there was an attack but it was clearly unrelated to the activist’s work.

NO: A NO score is earned if there were any documented cases during the study period of assault to an activist who covers corruption. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

3c. In practice, in the past year, no civil society activists working on corruption issues have been killed.

YES | NO

References:
Lexis-Nexis search.

YES: A YES score is earned if there were no documented cases of CSO activists being killed related to a corruption case in the specific study period.

NO: A NO score is earned if there were any documented cases during the study period where a person was killed related to a corruption trial, scandal or investigation. The relationship between a mysterious death and an individual's history may not be clear, however the burden of proof here is low. If it is reasonable that a person was killed in relation to his or her work on corruption issues, then the indicator is scored as a NO. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

4. Can citizens organize into trade unions?

88

4a. In law, citizens have a right to organize into trade unions.

YES | NO

Comments:
National Labor Relations Act of 1935 and the Taft-Hartley Act of 1947 guarantee the right of employees to organize and to bargain collectively with their employers or to refrain from all such activity.
YES: A YES score is earned when trade unions are allowed by law, regardless of political ideology, religion or objectives. Groups with a history of violence or terrorism (within last ten years) may be banned. Groups sympathetic to or related to banned groups must be allowed if they have no history of violence.

NO: A NO score is earned when any single non-violent trade union is legally prohibited by the government from organizing.

4b. In practice, citizens are able to organize into trade unions.

| 100 | 75 | 50 | 25 | 0 |

Comments:
U.S. trade unions have seen a steady decline in their influence. While corporate opponents of unions say this decline is due to larger economic trends related to globalization and a move to a service-oriented economy, unions and academics believe this decline is the result of concerted union busting efforts by corporations.

References:

100: Trade unions are common and are an important part to the political process and political discourse. Trade union organizers have widely understood rights. Trade unions are free from intimidation or violence.

75:

50: Trade unions exist, but are not always relevant to politics or policy debates. Barriers to organizing trade unions exist, such as intimidation at work, or retribution firings. Trade union organizers have some rights, but these may not be commonly known, or are difficult to defend.

25:

0: Trade unions are rare. Significant barriers to organization exist, including direct violence. Rights of union organizers are not widely known, or are ineffective in protecting organizers.

I-2. Media

5. Are media and free speech protected?

100

5a. In law, freedom of the media is guaranteed.
References:
The First Amendment of the U.S. Constitution and subsequent Supreme Court rulings protect the media's right to criticize the government.

YES: A YES score is earned if freedom of the press is guaranteed in law, including all political parties, religions, and ideologies.

NO: A NO score is earned if any specific publication relating to government is legally banned, or any general topic is prohibited from publication. Specific restrictions on media regarding privacy or slander are allowed, but not if these amount to legal censorship of a general topic, such as corruption or defense. A NO score is earned if non-government media is prohibited or restricted.

5b. In law, freedom of speech is guaranteed.

YES | NO

References:
The First Amendment of the U.S. Constitution and subsequent Supreme Court rulings protect the public's right to free speech and to criticize the government.

YES: A YES score is earned if freedom of individual speech is guaranteed in law, including all political parties, religions, and ideologies.

NO: A NO score is earned if any individual speech is legally prohibited, regardless of topic. Specific exceptions for speech linked with a criminal act, such as a prohibition on death threats, are allowed. However, any non-specific prohibition earns a NO score.

6. Are citizens able to form media entities?

75

6a. In practice, the government does not create barriers to form a media entity.
Comments:
The Federal Communications Commissions (FCC) reports it received 30,000 inquiries from persons seeking to start radio broadcast stations in 2005. Less popular frequencies in the broadcast spectrum are easy to acquire. However, the FCC auctions off the most highly desired broadcast television or radio slots, thereby creating considerable financial barriers and has resulted in more highly corporatized media entities.

References:

100: Media entities can freely organize with little to no interaction with the government. Media groups have equal access to broadcast bandwidth through a reasonably fair distribution system.

75:

50: Formation of media groups is possible, though there is some burden on the media group including overly complicated registration or licensing requirements. Some unofficial barriers, such as harassment of minority groups, may occur. Division of broadcast bandwidth is widely viewed to be somewhat unfair.

25:

0: Media groups are effectively prohibited, either by official requirements or by unofficial means, such as intimidation or fear. Division of broadcast bandwidth is widely viewed to be used as a political tool.

6b. In law, where a media license is necessary, there is an appeal mechanism if a license is denied or revoked.

YES  |  NO

Comments:
FCC rulings are frequently appealed through the U.S. Court of Appeals for the District of Columbia.

References:
FCC Web site and Google search.

YES: A YES score is earned if there is, in law or in accompanying regulations, a formal process to appeal a denied media license. A YES score is also earned if no license is necessary.

NO: A NO score is earned if there is no appeal process for media licenses.

6c. In practice, where necessary, citizens can obtain a media license within a reasonable time period.

100  |  75  |  50  |  25  |  0

Comments:
According to FCC licensing officer Hossein Hashemzadeh, application timing is difficult to estimate because of the many factors
involved (e.g., how many applications have been filed during a window, if they are Mutually Exclusive, or if they cause interference to existing stations). Some broadcast applications take as little as 3 months, but others take much longer.

References:
An overview of the process can be found at: http://www.fcc.gov/mb/audio/howtoapply.html

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<tbody>
<tr>
<td>Licenses are not required or licenses can be obtained within two months.</td>
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<td>Licensing is required and takes more than two months. Some groups may be delayed up to six months.</td>
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<td>Licensing takes close to or more than one year for most groups.</td>
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6d. In practice, where necessary, citizens can obtain a media license at a reasonable cost.

Comments:
For non-competitive broadcast slots, licenses and related administrative permits may be acquired at reasonable rates. In addition, Congress does allow the Commission to waive, reduce, or defer payment of a fee where such action would promote the ‘public interest.’ (e.g., state and local governments, amateur radio operator licensees and non-profit organizations). Nevertheless, the auctioning of competitive broadcast licenses significantly favors moneyed interests, which relates in part to increasing media concentration in the United States.

References:
See, e.g., the FCC’s Mass Media Services Application Fee Filing Guide.

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<td>Licenses are not required or can be obtained at minimal cost to the organization. Licenses can be obtained on-line or through the mail.</td>
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<td>Licenses are required, and impose a financial burden on the organization. Licenses may require a visit to a specific office, such as a regional or national capital.</td>
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<td>Licenses are required, and impose a major financial burden on the organization. Licensing costs are prohibitive to the organization.</td>
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7. Are the media able to report on corruption?
7a. In law, it is legal to report accurate news even if it damages the reputation of a public figure.

**YES**  |  **NO**

**Comments:**
According to Freedom House, The United States has a long tradition of legal protection for press freedom," making it "quite difficult to bring a successful libel case against a journalist in the United States."

**References:**
Freedom House, 2005 U.S. Country Report

**YES:** A YES score is earned if it is legal to report accurate information on public figures regardless of damage to their reputations. Public figures are defined broadly, including anyone in a position of responsibility in the government or civil service; any political leader; leaders of civil society groups including religious groups, trade unions, or NGOs; leaders or officers of large businesses. A YES score can still be earned if a reckless disregard for the truth (i.e. slander) is prohibited.

**NO:** A NO score is earned if privacy laws protect any public figures (as defined in the YES coding) from accurate information.

7b. In practice, the government or media owners/distribution groups do not encourage self-censorship of corruption-related stories.

**100**  |  **75**  |  **50**  |  **25**  |  **0**

**Comments:**
The government does not encourage media entities to engage in self-censorship about corrupt officials.

**References:**
2005 Freedom House report.

**100:** The government, its proxies, or media ownership/distribution groups make no attempt to restrict media coverage of corruption-related issues through unofficial means.

**75:**

**50:** The government, its proxies, or media ownership/distribution groups make some attempts to restrict media coverage of corruption-related issues through unofficial means, such as restricting access by disfavored media outlets, or other short-term consequences. Violent reprisals against media outlets are rare.

**25:**

**0:** The government, its proxies, or media ownership/distribution groups actively use illegal methods to restrict reporting of corruption-related issues. This may include harassment, arrests, and threats. Journalists and publishers take a personal risk
to report on corruption, and media outlets who commonly report on corruption face long-term consequences or violent reprisals.

7c. In practice, there is no prior government restraint on publishing corruption-related stories.

| 100 | 75 | 50 | 25 | 0 |

Comments:
The government does not seek to restrict stories about corrupt officials, and the popularity and therefore commercial value of corruption stories helps to encourage coverage of corruption issues. The year 2006 witnessed a significant increase in stories about corrupt politicians (from both parties).

References:
Sources: Freedom House and personal assessment of news coverage.

| 100: The government never prevents publication of controversial corruption-related materials. |
| 75: |
| 50: The government prevents publication of controversial corruption-related material in cases where there is a strong political incentive to suppress the information. In countries where illiteracy is higher, the government may allow a free print press but censor broadcast media. |
| 25: |
| 0: The government regularly censors material prior to publication, especially politically sensitive or damaging corruption-related material. |

8. Are the media credible sources of information?

100

8a. In law, media companies are required to disclose their ownership.

YES | NO

Comments:
The FCC requires broadcast stations to file a report with the names of the owners and their ownership interests, any contracts related to the station that are required to be filed with the FCC, and the identities of any interests held by the station licensee in other broadcast stations.

References:
http://www.fcc.gov/mb/audio/decdoc/public_and_broadcasting.html#OWNERSHIP
The Center for Public Integrity provides a searchable database of media ownership: http://www.publicintegrity.org/telecom/
YES: A YES score is earned if media companies are required by law to disclose all owners of the company.

NO: A NO score is earned if there is no such requirement or if the requirement is optional, only partially applicable, or exempts certain type of entities or agents from being disclosed.

8b. In practice, journalists and editors adhere to strict, professional practices in their reporting.

| 100 | 75 | 50 | 25 | 0 |

Comments:
Major media outlets employ ombudsmen and/or possess codes of conduct to promote ethical behavior. Independent organizations such as the Project for Excellence in Journalism help to ensure a healthy debate about journalistic practices.

References:
See, for example, The New York Times Ethical Journalism Guidebook.

100: Editors and journalists at the major media outlets abide by a strict journalistic code of conduct and are unwilling to alter their coverage of a particular issue, event or person in exchange for money, gifts, or other favors or remuneration.

75:

50: Editors and journalists at the major media outlets generally avoid altering coverage in exchange for favors but some exceptions have been noted. Not all newsrooms abide by a formal journalistic code of conduct.

25:

0: Editors and journalists are widely known to sell favorable or unfavorable coverage in exchange for money, gifts, or other remuneration. The major media outlets do not abide by any formal journalistic code of conduct.

8c. In practice, during the most recent election, political parties or independent candidates received fair media coverage.

| 100 | 75 | 50 | 25 | 0 |

Comments:
Compared to other countries, election news in the U.S. is largely independent of the political parties involved. In addition, most U.S. citizens enjoy access to the Internet and political blogs, which provide access to political news that might go uncovered in more traditional news media outlets (the blogs are far more politically biased than are traditional sources such as newspapers and magazines). Nevertheless, there are signs that American media sources generally are becoming more partisan.

References:
See, for example, Red Media, Blue Media" in which the authors argue that “there is the real possibility that news will no longer serve as a “social glue” that connects all Americans; instead, the very same lines that divide voters will also divide news audiences.” By Shanto Iyengar and Richard Morin, Washington Post, May 3, 2006.
100: All political parties and independent candidates have some access to media outlets. Individual media outlets may have biases, but on balance, the national media coverage reflects the interests of the electorate. Media groups generally act as disinterested parties in an election. In places where a government is popular with the public, opposition viewpoints can access the public via media outlets.

75:

50: Major popular media outlets have a persistent bias regarding some parties or independent candidates. Some major parties may be partially excluded from media coverage, or draw more negative coverage. Media sectors may have distinct biases, such as newspapers favoring one party, while radio favors another.

25:

0: The mass media, on balance, have clear preferences in election outcomes and coverage is driven to achieve these goals. Some major parties or independent candidates are excluded or consistently negatively portrayed by mass media. Dissenting political opinions are only found on fringe or elite media outlets, such as Web sites.

8d. In practice, political parties and candidates have equitable access to state-owned media outlets.

100  |  75  |  50  |  25  |  0

Comments:
The vast majority of political media operates in the private sphere, and in the few cases where the U.S. government operates state-owned media outlets the only claims about political bias come from the party already in power. One major area of controversy, however, is the process by which aspiring presidential candidates are allowed to participate in presidential debates. The organization in charge of this decision has been criticized for being biased toward the traditional two political parties.

References:
See, for example, the NOW television special on Politics and Economy", September 24, 2004, in which the director of Open Debates is interviewed.

100: The government ensures that equal access and fair treatment of election contestants is provided by all state-owned media outlets, including all electronic and print media. This obligation extends to news reports, editorial comment, and all other content.

75:

50: The government generally ensures equal access and fair treatment of all candidates and parties by state-owned media outlets but some exceptions exist. State-owned media may occasionally discriminate against particular parties or candidates and advertising rates may be confusing or non-transparent.

25:

0: The government uses state-owned media to routinely discriminate against opposition candidates and parties. Advertising space may be denied to opposition candidates and parties or higher rates may be charged.

9. Are journalists safe when investigating corruption?

100

9a. In practice, in the past year, no journalists investigating corruption have been imprisoned.
YES: A YES score is earned if there were no journalists imprisoned related to work covering corruption during the study period.

NO: A NO score is earned if any journalist was jailed because of his/her work covering corruption during the study period. The causal relationship between the official charges and the journalist's work may not be explicit, however the burden of proof here is low. If it seems likely that the journalist was imprisoned due to his or her work, then the indicator is scored as a NO. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

9b. In practice, in the past year, no journalists investigating corruption have been physically harmed.

YES | NO

References:
Transparency International news search

YES: A YES score is earned if there were no documented cases of journalists being assaulted during the specific study period for their work covering corruption issues.

NO: A NO score is earned if there were any documented cases of assault to a journalist covering corruption during the study period. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

9c. In practice, in the past year, no journalists investigating corruption have been killed.

YES | NO

References:
Transparency International news search

YES: A YES score is earned if there were no documented cases of journalists being killed because of their work covering corruption-related issues during the study period.
NO: A NO score is earned if there were any documented cases where a journalist was killed in relation to his or her work covering corruption-related issues in the study period. The relationship between a mysterious death and an individual's work may not be clear, however the burden of proof here is low. If it is a reasonable guess that a person was killed in relation to his or her work on corruption issues, then the indicator is scored as a NO. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

95

I-3. Public Access to Information

10. Do citizens have a legal right of access to information?

100

10a. In law, citizens have a right of access to government information and basic government records.

YES | NO

Comments:
At the federal level, Title 5, Section 552 of the U.S. Code grants citizens the right to public information that does not fall under the nine exemptions of the code (e.g., classified information). It should be noted that certain executive entities exempt from the provisions of the FOIA: White House Office; Office of the Vice President; Council of Economic Advisers; National Security Council; Office of Policy Development; Domestic Policy Council; Office of National AIDS Policy; National Economic Council; and President's Foreign Intelligence Advisory Board.

References:

YES: A YES score is earned if there is a formal right to access any government documents. Exceptions can be made for national security reasons or individual privacy, but they should be limited in scope. All other government documents should be available upon a public request. There should be a formal process for requesting this information.

NO: A NO score is earned if there is no such right.

10b. In law, citizens have a right of appeal if access to a basic government record is denied.

YES | NO

Comments:
At the federal level, Title 5, Section 552 of the U.S. Code grants citizens the right to sue for access to records that a government agency has denied.
YES: A YES score is earned if there is a formal process of appeal for rejected information requests.

NO: A NO score is earned if there is no such formal process.

10c. In law, there is an established institutional mechanism through which citizens can request government records.

YES | NO

Comments:
However, each federal agency is responsible for fulfilling its individual information requests, so there is no universal federal institution or process for requesting information.

YES: A YES score is earned if there is a formal government mechanism/institution through which citizens can access government records available under freedom of information laws. This mechanism could be a government office (or offices within agencies or ministries) or an electronic request system.

NO: A NO score is earned if there is no such formal mechanism or institution.

11. Is the right of access to information effective?

55

11a. In practice, citizens receive responses to access to information requests within a reasonable time period.

 Comments:
The law does not stipulate any limit on the amount of time an agency can take to respond, although it does require agencies to respond in some manner within 20 days (which often takes the form of notify the requesting party that the request has been received). Actual processing of the request often drags on far longer, with some information requests going unfilled for nearly two decades. The Associated Press reports backlogs are increasing at most agencies, Overall, the total number of requests pending at the 15 executive departments at the end of Fiscal Year 2004 was 147,810, a 24 percent increase over the previous year.” In particular, the AP asserts agencies involved with national security are clamping down on the amount of information they release to the public. Critics contend the process remains backlogged, despite a December 2005 presidential order to repair the process. In response to mounting criticism, two House members (one Republican and one Democrat) have sponsored legislation to improve the process, although few believe the bill will pass.

Note also that each state has its own public information law, each with its own unique exemptions and process for requesting data.
References:
See: http://www.foiadvocates.com/records.html

100: Records are available on-line, or records can be obtained within two weeks. Records are uniformly available; there are no delays for politically sensitive information. Legitimate exceptions are allowed for sensitive national security-related information.

75:

50: Records take around one to two months to obtain. Some additional delays may be experienced. Politically-sensitive information may be withheld without sufficient justification.

25:

0: Records take more than four months to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records. National security exemptions may be abused to avoid disclosure of government information.

11b. In practice, citizens can use the access to information mechanism at a reasonable cost.

100 | 75 | 50 | 25 | 0

Comments:
The law prevents U.S. federal agencies from charging excessive fees for information requests. Most charge nominal fees or no fee at all.

References:
For example, see: Department of Justice Freedom of Information Act Reference Guide.

100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

75:

50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

25:

0: Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

11c. In practice, citizens can resolve appeals to access to information requests within a reasonable time period.

100 | 75 | 50 | 25 | 0
Comments:
The law requires an agency to respond to any appeal within 20 days, and notify the appellant if any extension is required. Should the agency continue to deny a request (which critics charge is likely given the agency was the entity who initially denied the request), the requesting party can sue the agency in a federal court, a process that can take years.

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<th>Score</th>
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<tbody>
<tr>
<td>100</td>
<td>The agency/entity acts on appeals quickly. While some backlog is expected and inevitable, appeals are acknowledged promptly and cases move steadily towards resolution.</td>
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<tr>
<td>50</td>
<td>The agency/entity acts on appeals quickly but with some exceptions. Some appeals may not be acknowledged, and simple issues may take more than two months to resolve.</td>
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<td>0</td>
<td>The agency/entity does not resolve appeals in a timely fashion quickly. Appeals may be unacknowledged for many months and simple issues may take more than three months to resolve.</td>
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11d. In practice, citizens can resolve appeals to information requests at a reasonable cost.

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Comments:
High legal costs are the result should the appeals process go to court. In a July 26, 2006 congressional hearing, a representative of small newspapers argued that very few newsrooms can afford to use this remedy. As such, critics support the establishment of an independent ombudsman to oversee the appeal process of each federal agency.

References:

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<tbody>
<tr>
<td>100</td>
<td>In most cases, the appeals mechanism is an affordable option to middle class citizens seeking to challenge an access to information determination.</td>
</tr>
<tr>
<td>75</td>
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<tr>
<td>50</td>
<td>In some cases, the appeals mechanism is not an affordable option to middle class citizens seeking to challenge an access to information determination.</td>
</tr>
<tr>
<td>25</td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>The prohibitive cost of utilizing the access to information appeals mechanism prevents middle class citizens from challenging access to information determinations.</td>
</tr>
</tbody>
</table>

11e. In practice, the government gives reasons for denying an information request.
Comments:
There are nine formal exemptions typically given for why a FOI request is denied. Each federal agency must provide an assessment of FOIA requests and exemptions used to the Department of Justice on an annual basis. Catherine Neilsen at George Washington University's National Security Archives notes that agencies often offer vague reasons for why a particular exemption is warranted (particularly for national security reasons).

References:

100: The government always discloses to the requestor the specific, formal reasons for denying information requests.

75:

50: The government usually discloses reasons for denying an information request to the requestor, with some exceptions. The reasons may be vague or difficult to obtain.

25:

0: The government does not regularly give reasons for denying an information request to the requestor.

Category II. Elections

II-1. Voting & Citizen Participation

12. Is there a legal framework guaranteeing the right to vote?

100

12a. In law, universal and equal adult suffrage is guaranteed to all citizens.

YES | NO

Comments:
The U.S. Constitution and subsequent amendments guarantee the right to vote to all 18 year old adults (although some states disqualify felons and those with extreme mental disabilities).
YES: A YES score is earned if the right to vote is guaranteed to all citizens of that country. A YES score can still be earned if voting procedures are, in practice, inconvenient or unfair.

NO: A NO score is earned if suffrage is denied by law to any group of adult citizens for any reason. Citizen is defined broadly, to include all ethnicities, or anyone born in the country. A NO score is earned if homeless or impoverished people are legally prohibited from voting.

12b. In law, there is a legal framework requiring that elections be held at regular intervals.

| YES | NO |

Comments:
General elections are held on the Tuesday following the first Monday of November on even numbered years. Other elections (e.g., primary) elections take place on pre-assigned dates set by each state.

References:
League of Women Voters; FAQs.

YES: A YES score is earned if there is a statutory or other framework enshrined in law that mandates elections at reasonable intervals.

NO: A NO score is earned if no such framework exists.

13. Can all citizens exercise their right to vote?

| 100 | 75 | 50 | 25 | 0 |

13a. In practice, all adult citizens can vote.

Comments:
Economic disparities create unequal voting experiences. For example, voters in poorer neighborhoods tend to wait in far longer lines for their opportunity to vote—thereby increasing the possibility of lower turnout. And according to the nonpartisan League of Women Voters, many states have developed laws, rules or procedures that limit access to the ballot box. For example, many states have chosen to implement the statewide database requirement of the Help America Vote Act (HAVA) in ways that make it harder for eligible applicants to register. Together, these new requirements disproportionately impact those citizens who have been historically marginalized in the political process: women, low-income people, members of ethnic and racial minorities, youth, people with disabilities and seniors.
References:
Mike Slater, Laura Kyser and Jo-Anne Chasnow, New Barriers to Voting: Eroding the Right to Vote," The National Voter, League of Women Voters, June 2006.

100: Voting is open to all citizens regardless of race, gender, prior political affiliations, physical disability, or other traditional barriers.

75:

50: Voting is often open to all citizens regardless of race, gender, prior political affiliations, physical disability, or other traditional barriers, with some exceptions.

25:

0: Voting is not available to some demographics through some form of official or unofficial pressure. Voting may be too dangerous, expensive, or difficult for many people.

13b. In practice, ballots are secret or equivalently protected.

100 | 75 | 50 | 25 | 0

Comments:
Ballots are almost always secret or equivalently protected. It should be noted that secret ballots have come under fire recently, because the voter is given no permanent record of his or her vote that can be used in the case of a recount.

References:

100: Ballots are secret, or there is a functional equivalent protection, in all cases.

75:

50: Ballots are secret, or there is a functional equivalent protection, in most cases. Some exceptions to this practice have occurred. Ballots may be subject to tampering during transport or counting.

25:

0: Ballot preferences are not secret. Ballots are routinely tampered with during transport and counting.

13c. In practice, elections are held according to a regular schedule.

100 | 75 | 50 | 25 | 0

Comments:
The only election dates that change regularly occur when states political parties compete for the most desirable date for presidential primary elections.
**References:**

100: Elections are always held according to a regular schedule, or there is a formal democratic process for calling a new election, with deadlines for mandatory elections.

75:

50: Elections are normally held according to a regular schedule, but there have been recent exceptions. The formal process for calling a new election may be flawed or abused.

25:

0: Elections are called arbitrarily by the government. There is no functioning schedule or deadline for new elections.

14. Are citizens able to participate equally in the political process?

85

14a. In law, all citizens have a right to form political parties.

**YES** | **NO**

**Comments:**
Citizens may form political parties, although numerous institutional and financial barriers prevent independent or third parties from challenging the dominant Republican and Democratic parties.

**References:**

**YES:** A YES score is earned if citizens have the right to form political parties without interference from government. A YES score may still be earned if groups or individuals with a history of violence or terrorism (within last ten years) are banned from forming political parties. Non-discriminatory minimal criteria (e.g. minimum age) are also allowed.

**NO:** A NO score is earned if there are any legal or regulatory restrictions or prohibitions barring any types of political parties from being formed.

14b. In law, all citizens have a right to run for political office.

**YES** | **NO**
Comments:
Citizens may run for any office, although the Constitution has some restrictions on certain offices (e.g., a candidate for president must have been born in the United States).

References:
U.S. Constitution, Article II, Section 1.

YES: A YES score is earned if all citizens (citizen is defined broadly, to include all ethnicities, or anyone born in the country) have the right under law to run for political office. A YES score may still be earned if Individuals with a history of violence, terrorism, or criminality are banned from running for office.

NO: A NO score is earned if there are any legal restrictions barring certain individuals or groups from running for political office.

14c. In practice, all citizens are able to form political parties.

100 | 75 | 50 | 25 | 0

Comments:
Although Democrats and Republicans dominate elections, other parties (including the Greens) participate in elections. The most recent significant impact by a third party in a U.S. presidential election came in 1992, when billionaire Ross Perot garnered 19% of the vote.

References:

100: While there is no guarantee of electoral success, political parties can form freely without opposition.

75:

50: Some barriers to formation are present, such as burdensome registration requirements that may not be fairly applied. Some parties' political viewpoints may draw pressure from the government, such as surveillance or intimidation. Some political parties or organizations may have extra barriers to getting on a ballot.

25:

0: Some political parties are effectively barred from forming through some manner of official or unofficial pressure. This may include threats, arrest, or violence from competing parties or other groups.

14d. In practice, all citizens can run for political office.

100 | 75 | 50 | 25 | 0
Comments:
While it is extremely rare that citizens are barred from the ballot through government abuse of official rules and/or unofficial pressure, the increasingly high price of state and especially national offices effectively prohibits entry for candidates who are not themselves independently wealthy or do not enjoy access to a steady stream of wealthy contributors.

References:
See, for example, the op-ed by former Democratic senator Ernest F. Hollings, Stop the Money Chase," Washington Post, February 19, 2006.

100: While there is no guarantee of electoral success, anyone can run for office under transparent and equitable guidelines. There is a formal process for access to the ballot which is fairly applied. The costs of running a campaign are reasonable and do not deter candidates from entering a race.

75:

50: Some barriers exist to getting on the ballot and bureaucratic or regulatory requirements for doing do may be unfairly applied. The costs of running a political campaign are significant and result in dissuading some candidates from running for office.

25:

0: Citizens can effectively be barred from the ballot through government abuse of official rules and/or unofficial pressure. The costs of running a campaign are extremely high and result in most average citizens being unable to run an effective campaign for office.

14e. In practice, an opposition party is represented in the legislature.

100 | 75 | 50 | 25 | 0

Comments:
While Democrats occupy near majorities in both the House (48%) and Senate (44%), Republican-established rules largely prevent Democrats in either chamber from significantly influencing legislation or encouraging debate (although Senate rules allow greater participation by Democrats in that chamber).

The minority party is often excluded from offering amendments and is frequently shut out of the process by which a bill gets finalized in conference committee. In one 2004 vote on a new Medicare prescription drug benefit, Democrats believed they had gathered sufficient votes to defeat the bill only to have Republican leaders break house rules and delay gaveling the vote to a close in order to engage in last-minute arm-twisting. Contempt for Congress," Washington Post, March 18, 2004, p. A30.

References:
Long-time congressional experts Thomas E. Mann and Norman J. Ornstein summarize the opposition’s weakened position in: The Broken Branch: How Congress is Failing America and How to Get it Back on Track, Brookings Institution, 2006.

100: The opposition party always has some influence on the proceedings of the legislature. The opposition party can introduce legislation or bring pending matters to a vote without the consent of the ruling party.

75:

50: The opposition party has influence on the proceeding of the legislature, but it is limited in scope. The opposition’s ability to force votes or publicly debate certain topics may be limited.

25:
II-2. Election Integrity

15. In law, is there an election monitoring agency or set of election monitoring agencies/entities?

YES | NO

Comments:
While the Federal Electoral Commission (FEC) enforces campaign finance rules for federal offices, administration and monitoring of all elections takes place at the state level, typically under the office of secretary of state. A new agency, the U.S. Election Assistance Commission (EAC) was established by the Help America Vote Act of 2002 (HAVA) as a national clearinghouse and resource for information and review of procedures with respect to the administration of Federal elections. Currently, the EAC lacks any enforcement powers.

References:
Help America Vote Act of 2002 (HAVA)

YES: A YES score is earned if there is an agency or set of agencies/entities formally assigned to ensure the integrity of the election process.

NO: A NO score is earned if no agency or set of agencies/entities that monitors elections. A NO score is earned if elections are only monitored by an agency informally, such as poll booth monitoring by the police.

16. Is the election monitoring agency effective?

55

16a. In law, the agency or set of agencies/entities is protected from political interference.

YES | NO
Comments:
The vast majority of secretaries of state are elected positions, making them highly political. As Oregon's largest newspaper editorializes, in Oregon and 36 other states, the secretary of state is both player and umpire; running elections and running campaigns at the same time. This arrangement raised little controversy until recently, when the presidential election results in Florida (2000) and in Ohio (2004) became extremely controversial, in part because in each case the overseeing secretaries of state also helped direct President Bush's election campaign in those states. The political importance of the position has made it increasingly coveted by party leaders.

References:
http://www.nass.org/sos/duties_survey/table2_1_qualifications.pdf
The Oregonian, February 18, 2006.
For an example of lingering animosity and suspicion, see: Robert F. Kennedy, Jr., Was the 2004 Election Stolen?" Rolling Stone, June 1, 2006.
See: Jill Lawrence, “Top vote counter becomes prize job,” USA Today, August 17, 2006.

YES: A YES score is earned only if the agency or set of agencies/entities has some formal organizational independence from the bodies being contested in the election. A YES score is still earned even if the entity is legally separate but in practice staffed by partisans.

NO: A NO score is earned if the election monitoring agency or set of agencies/entities is legally tied to bodies contesting the election (i.e. an executive branch agency such as the Interior Ministry, or a committee of the legislature). A NO score is automatically earned if there is no election monitoring agency.

16b. In practice, agency (or set of agencies/entities) appointments are made that support the independence of the agency.

100 | 75 | 50 | 25 | 0

Comments:
A review of secretaries of state biographies reveals many in the position lack professional election experience prior to assuming the post, beyond being elected to office.

References:
See: National Association of Secretaries of State,
## Comments:

Nearly all offices of secretary of state have professional, full-time staff, with the number ranging from 7 in Wisconsin to 443 in California.

### References:


### 16d. In practice, the agency or set of agencies/entities makes timely, publicly available reports following an election cycle.

<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
</tr>
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<tbody>
<tr>
<td>100</td>
<td>The agency or set of agencies/entities has staff sufficient to fulfill its basic mandate.</td>
</tr>
<tr>
<td>75</td>
<td></td>
</tr>
<tr>
<td>50</td>
<td>The agency or set of agencies/entities has limited staff, or staff without necessary qualifications to fulfill its basic mandate.</td>
</tr>
<tr>
<td>25</td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>The agency or set of agencies/entities has no staff, or such a limited staff that is clearly unqualified to fulfill its mandate.</td>
</tr>
</tbody>
</table>

## Comments:

The vast majority of secretaries of state file election reports.

### References:


### 16e. In practice, when necessary, the agency or set of agencies/entities imposes penalties on offenders.

<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
</tr>
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<tbody>
<tr>
<td>100</td>
<td>Reports are released to the public on a predictable schedule, without exceptions.</td>
</tr>
<tr>
<td>75</td>
<td></td>
</tr>
<tr>
<td>50</td>
<td>Reports are released, but may be delayed, difficult to access, or otherwise limited.</td>
</tr>
<tr>
<td>25</td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>The agency or set of agencies/entities makes no public reports, issues reports which are effectively secret, or issues reports of no value.</td>
</tr>
</tbody>
</table>

## Comments:

The vast majority of secretaries of state file election reports.
Comments:
Non-financial complaints regarding federal election irregularities (as well as all state and local election issues) are overseen by secretaries of state or similar agencies. The Help America Vote Act of 2002 revised state-based administrative complaint procedures to remedy grievances (Sec. 402). However, election fraud continues to be a major concern.

References:

100: When rules violations are discovered, the agency or set of agencies/entities is aggressive in penalizing offenders and/or in cooperating with other agencies in penalizing offenders.

75:

50: The agency or set of agencies/entities enforces rules, but is limited in its effectiveness. The agency may be slow to act, unwilling to take on politically powerful offenders, reluctant to cooperate with other agencies, or occasionally unable to enforce its judgments.

25:

0: The agency or set of agencies/entities does not effectively penalize offenders and/or cooperate with other agencies in penalizing offenders. The agency may make judgments but not enforce them, or may fail to make reasonable judgments against offenders. The agency may be partisan in its application of power.

17. Are elections systems transparent and effective?

92

17a. In practice, there is a clear and transparent system of voter registration.

Comments:
The registration process works effectively for the vast majority of voters, but concerns remain about barriers that affect traditionally disenfranchised voters. Numerous NGOs focus solely on improving voting conditions.

References:
See, for example, the Center for Voting and Democracy, Project Vote Smart, and the American Civil Liberties Union.

100: There is a transparent system of voter registration that provides voters with sufficient time to understand their rights, check the accuracy of their registration, and ensure that errors are corrected before they vote.

75:
There is a transparent voter registration system that provides voters with sufficient time to understand their rights, check the accuracy of their registration, and ensure that errors are corrected before they vote but there are some problems. Voters may not have access to registration lists with sufficient time to correct errors before voting or registration lists may at times be inaccessible.

The system of voter registration is incomplete or does not exist. Government may routinely falsify registration lists to affect voting patterns and limit access to the polls. Double voting and ghost" voting by non-existent voters is common.

In law, election results can be contested through the judicial system.

YES | NO

Comments: State voting laws allow for challenging elections or reporting election fraud.

References: Information on Florida, for example, can be found at: http://election.dos.state.fl.us/fraud/index.shtml

A YES score is earned if citizens or political parties can challenge allegedly fraudulent election results through the courts or other judicial mechanisms.

A NO score is earned if there is no legal right for citizens or political parties to challenge allegedly fraudulent election results in the courts or other judicial mechanisms.

In practice, election results can be effectively appealed through the judicial system.

100 | 75 | 50 | 25 | 0

Comments: Voting issues can be appealed through the judicial process in a timely manner, although the political affiliations of some secretaries of state and judicial positions taints the process in some cases.

References: See, for example, Bush v. Gore, the Supreme Court decision that effectively decided the 2000 presidential election.

The electoral appeals mechanism takes cases from both candidates complaining of flaws in the electoral process as well as citizens bringing complaints related to denial of suffrage or registration errors. There is an expedited process for resolving such complaints to avoid delaying a timely announcement of electoral results.

The electoral appeals mechanism takes complaints from both candidates and voters but may not always act on complaints promptly. The appeals mechanism may be abused at times by parties or candidates seeking to delay the
announcement of electoral results.

25:

0: The electoral appeals mechanism rarely or never acts on complaints brought by candidates or citizens. Citizens may not be able to bring complaints related to denial of suffrage or voter registration errors.

17d. In practice, the military and security forces remain neutral during elections.

100 | 75 | 50 | 25 | 0

Comments:
In both law and practice, the military are prohibited with interfering with the elections process, and polling places are unguarded.

References:

100: The military, military officers, and other security forces refrain from overtly supporting or opposing political candidates or commenting on elections. The military or security forces refrain from physically interfering with political campaigns, rallies, or voting.

75:

50: The military, military officers, and security forces may be known to unofficially support or oppose particular candidates or parties. The military or security forces generally refrain from the use of force to support or oppose particular candidates or parties but there are exceptions.

25:

0: The military or other security forces are an active and explicit player in politics and overly support or oppose particular candidates or parties. The military or security forces routinely exercise the use of force to support or oppose parties or candidates.

17e. In law, domestic and international election observers are allowed to monitor elections.

YES | NO

Comments:
There are no laws prohibiting election monitors, although their presence at U.S. elections is rare.

YES: A YES score is earned if domestic and international election observers are allowed to monitor the electoral process.

NO: A NO score is earned if there are any legal or regulatory prohibitions on the monitoring of the electoral process by domestic or international election observers.
17f. In practice, election observers are able to effectively monitor elections.

Comments:
The 2004 presidential election marked the first time that international elections monitors oversaw a U.S. election.

References:

100: Election observers have unfettered access to polling sites, counting stations, and voters themselves. The government does not interfere with the observers’ activities.

75:

50: Election observers generally have access to polling sites, counting stations, and voters but encounter restrictions in certain areas. The government may impose burdensome regulatory or bureaucratic requirements on observers to discourage their involvement.

25:

0: Election observers’ movements are significantly limited by the government and many polling and counting sites are restricted or barred from observers. The government imposes so many bureaucratic or regulatory burdens on the observers that their mission is rendered ineffective.

II-3. Political Financing

18. Are there regulations governing political financing?

83

18a. In law, there are regulations governing private contributions to political parties.

Comments:
In 1975, Congress created the Federal Election Commission (FEC) to administer and enforce the Federal Election Campaign Act (FECA) – the statute that governs the financing of federal elections. The majority of state secretaries monitor campaign finance contributions and expenditures at the state and local level.
YES: A YES score is earned if there are any formal rules (by law or regulation) controlling private contributions to political parties.

NO: A NO score is earned if there is no regulation of private contributions to political parties.

18b. In law, there are limits on individual donations to candidates and political parties.

YES | NO

Comments:
Citizens may contribute no more than $2,100 per federal candidate per election. Other limits exist that restrict contributions to and from political parties and political action committees.

References:

YES: A YES score is earned if there are any limits, regardless of size, on individual contributions to political candidates and political parties. A YES score is earned if individual contributions are prohibited.

NO: A NO score is earned if there are no limits on contributions from individuals. A NO score is also earned if limits are applied by the government on opposition parties/candidates in a discriminatory manner.

18c. In law, there are limits on corporate donations to candidates and political parties.

YES | NO

Comments:
Federal election law prohibits any national bank, or any corporation organized by authority of any law of Congress, to make a contribution or expenditure in connection with any election to any political office."

References:
TITLE 2. THE CONGRESS, Chapter 14 Federal Election Campaigns Subchapter 1 Disclosure of Federal Campaign Funds, § 441b.

YES: A YES score is earned if there are any limits, regardless of size, on corporate contributions to political candidates and political parties. A YES score is earned if contributions are prohibited.

NO: A NO score is earned if there are no limits on corporate contributions to candidates or political parties. A NO score is also earned if limits are applied by the government on opposition parties/candidates in a discriminatory manner.
18d. In law, there are limits on total political party expenditures.

**YES** | **NO**

**Comments:** There are no limits on expenditures by parties (although parties must disclose expenditures). An exception pertains to presidential candidates who agree to accept matching federal campaign funds. However, the high cost of presidential elections means it is increasingly common for candidates to forego these funds in order to spend whatever amount they deem necessary to win.

**References:**
TITLE 2. THE CONGRESS, Chapter 14 Federal Election Campaigns Subchapter 1 Disclosure of Federal Campaign Funds.

**YES:** A YES score is earned if there are any limits, regardless of size, on political party expenditures. A YES score is earned if all party expenditures are prohibited.

**NO:** A NO score is earned if there are no limits on political party expenditures. A NO score is also earned if limits are applied by the government on opposition parties in a discriminatory manner.

18e. In law, there are requirements for disclosure of donations to political candidates and parties.

**YES** | **NO**

**Comments:** The FEC and state election offices require financial disclosure of campaign contributions. According to a Center for Public Integrity report on state campaign finances, nearly half the states received a failing grade for the campaign finance disclosure required of state-level political party organizations.

**References:**
The Center for Public Integrity, www.publicintegrity.org Undisclosed," September 26, 2002

**YES:** A YES score is earned if there are any requirements mandating the disclosure of financial contributions to political parties or candidates.

**NO:** A NO score is earned if there are no requirements mandating the disclosure of contributions to political parties or candidates, existing regulations do not require a donor’s name or amount given, or the regulations allow for anonymous donations.

18f. In law, there are requirements for the independent auditing of the finances of political parties and candidates.
The campaign finance law permits the Commission to conduct an audit of any political committee. The Commission generally conducts such audits when a committee appears not to have met the threshold requirements for substantial compliance. The audit determines whether the committee complied with the limitations, prohibitions and disclosure requirements of the Federal Election Campaign Act. In addition, the Commission is required by law to audit presidential campaigns and convention committees that accept public funds.

References:

YES: A YES score is earned if there is a legal or regulatory requirement for independent auditing of candidate and party finances. The auditing is performed by an impartial third-party.

NO: A NO score is earned if there are no legal or regulatory requirements for the independent auditing of political parties and candidates or if such requirements exist but allow for candidates or parties to self-audit.

19. Are the regulations governing political financing effective?

38

19a. In practice, the limits on individual donations to candidates and political parties are effective in regulating an individual’s ability to financially support a candidate or political party.

References:

100: Existing limits represent the full extent to which an individual can directly or indirectly financially support a candidate or political party. Limits are reasonably low enough in the context of the total costs of running a campaign.

75:

50: Existing limits generally represent the full extent to which an individual can directly or indirectly financially support a candidate or political party. However, exceptions and loopholes exist through which individuals can indirectly support candidates or political parties above and beyond those formal limitations. Such loopholes could include making donations to third-party groups that advocate on behalf of (or against) a particular candidate or party; unregulated loans to candidates or parties (rather than direct donations); or in-kind support that is not explicitly regulated by laws or regulations. The limits may be too high in the context of the overall costs of running a campaign.
25:

0: Existing limits are routinely bypassed or willfully ignored. The vast majority of individual contributions to a candidate or political party are made outside of the formal limitation system. There is no enforcement of violations. Limits are so high that they are meaningless in the context of the overall costs of running a campaign.

19b. In practice, the limits on corporate donations to candidates and political parties are effective in regulating a company's ability to financially support a candidate or political party.

| 100 | 75 | 50 | 25 | 0 |

Comments:
The 2004 presidential election witnessed many cases of bundling*, in which high-level corporate executives encourage their employees to contribute to the same candidate.

References:

100: Existing limits represent the full extent to which a company can directly or indirectly financially support a candidate or political party. Limits are reasonably low enough in the context of the total costs of running a campaign to be meaningful.

75:

50: Existing limits generally represent the full extent to which a company can directly or indirectly financially support a candidate or political party. However, exceptions and loopholes exist through which companies can indirectly support candidates or political parties above and beyond those formal limitations. Such loopholes could include making to donations to third-party groups that advocate on behalf of (or against) a particular candidate or party; unregulated loans to candidates or parties (rather than direct donations); or in-kind support that is not explicitly regulated by laws or regulations. The limits may be too high in the context of the overall costs of running a campaign.

25:

0: Existing limits are routinely bypassed or willfully ignored. The majority of corporate contributions to a candidate or political party are made outside of the formal limitation system. There is no enforcement of violations. Limits are so high that they are meaningless in the context of the overall costs of running a campaign.

19c. In practice, the limits on total party expenditures are effective in regulating a political party's ability to fund campaigns or politically-related activities.

| 100 | 75 | 50 | 25 | 0 |

References:
N/A
Existing limits represent the full extent to which political parties are able to finance their activities. Limits are reasonably low enough in the context of the total costs of running a party to be meaningful.

Existing limits generally represent the full extent to which a political party can finance its activities. However, exceptions and loopholes exist through which parties can generate revenue or finance their activities beyond the scope of existing regulations. Such loopholes could include taking loans that are outside of the scope of regulations covering direct donations; links to revenue-generating business activities that are beyond the scope of electoral or campaign-related regulations; or accepting in-kind support that is not explicitly regulated by laws or regulations. The limits may be too high in the context of the overall costs of running a party.

Existing limits are routinely bypassed or willfully ignored. The majority of expenditures are made outside of the formal limitation system. Limits are so high that they are meaningless in the context of the overall costs of running a party.

In practice, when necessary, an agency or entity monitoring political financing independently initiates investigations.

The agency or entity aggressively starts investigations into allegations of wrongdoing with respect to political financing. The agency is fair in its application of this power.

The agency or entity will start investigations, but often relies on external pressure to set priorities, or has limited effectiveness when investigating. The agency, thought limited in effectiveness, is still fair in its application of power.

The agency or entity rarely investigates on its own, or the agency or entity is partisan in its application of this power.

In practice, when necessary, an agency or entity monitoring political financing imposes penalties on offenders.

The FEC imposes fines in cases of finance irregularities in federal elections, although many have criticized the agency as being...
too lax (in part because its commissioners comprise equal number of Democrats and Republicans, often leading to stalemates). Candice Nelson believes the fines offer little deterrent value, as most campaigns adopt the attitude of If you get fined, you get fined; it's the cost of doing business." She also notes that it is the campaign treasurer who gets fined, because the campaign is over and the organization has disbanded by the time the FEC acts.

References:

100: When rules violations are discovered, the agency or entity is aggressive in penalizing offenders.

75:

50: The agency or entity enforces rules, but is limited in its effectiveness. The agency or entity may be slow to act, unwilling to take on politically powerful offenders, or occasionally unable to enforce its judgments.

25:

0: The agency or entity does not effectively penalize offenders. The agency or entity may make judgments but not enforce them, or may fail to make reasonable judgments against offenders. The agency or entity may be partisan in its application of power.

19f. In practice, contributions to political parties and candidates are audited.

100  |  75  |  50  |  25  |  0

Comments:
According to the Democracy 21 report, The Commission cannot make its own findings that a violation occurred, cannot seek court injunctions to halt illegal activity while it is occurring, and cannot conduct random audits of campaigns. In short, Congress created an enforcement agency that, on its own, can do little to actually enforce the law. Although the agency, by a mandated process of conciliation, can attempt to settle cases and negotiate the payment of civil penalties by respondents, it has (with limited exceptions) no power to actually adjudicate complaints itself or to require that violators face sanctions."

References:
No Bark, No Bite, No Point," p. 13.

100: Political party and candidate finances are regularly audited using generally accepted auditing practices. This includes the auditing of nominally independent financial organizations that act as financial extensions of the party.

75:

50: Political party and candidate finances (as defined) are audited, but audits are limited in some way, such as using inadequate auditing standards, or the presence of exceptions to disclosed contributions. Contributions to the political party or candidate may be sufficiently audited, but the auditing of nominally independent extensions of the party may not be.

25:

0: Party and candidate finances are not audited, or the audits performed have no value in tracking contributions. Audits may be performed by entities known to be partisan or biased in their practices.
20. Can citizens access records related to political financing?

100

20a. In practice, political parties and candidates disclose data relating to financial support and expenditures within a reasonable time period.

100  |  75  |  50  |  25  |  0

Comments:
The FEC requires parties and campaigns to disclose their contributions and expenditures once per quarter. It should be noted that this disclosure requirement also has a political benefit, in that campaigns can demonstrate the strength of their support through public disclosures.

References:
§ 434. Reporting Requirements (http://www.fec.gov/law/feca/feca.pdf)

100: Political parties and candidates disclose their sources of funding and expenditures at least every quarter.

75:

50: Political parties and candidates disclose their sources of funding and expenditures only one or two times per year. Delays may occur when sensitive political information is involved.

25:

0: Political parties and candidates never publish their sources of funding or expenditures or publish that information only rarely with more than a year in between publication. Politically sensitive information is regular withheld from public disclosure.

20b. In practice, citizens can access the financial records of political parties and candidates within a reasonable time period.

100  |  75  |  50  |  25  |  0

Comments:
The FEC makes financial reports available on its Web site.

References:
http://www.fec.gov/disclosure.shtml

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

75:
Records take two to four weeks to obtain. Some delays may be experienced.

Records take more than a month to acquire. There may be persistent delays in obtaining politically sensitive records.

In practice, citizens can access the financial records of political parties and candidates at a reasonable cost.

Comments:
The FEC makes financial reports available on its Web site.

References:
http://www.fec.gov/disclosure.shtml

Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

Category III. Government Accountability

III-1. Executive Accountability

21. In law, can citizens sue the government for infringement of their civil rights?

100
Comments:
The First Amendment of the U.S. Constitution grants citizens the right to petition the government for a redress of grievances.

YES: A YES score is earned if all citizens (citizen is defined broadly, to include all ethnicities, or anyone born in the country) can receive compensation or redress through the courts for civil rights violations committed by the government, such as failure to follow due process of law when detaining suspected criminals.

NO: A NO score is earned if any group of citizens is excluded from the right to sue the government, or no such mechanism exists.

22. Can the chief executive be held accountable for his/her actions?

81

22a. In practice, the chief executive gives reasons for his/her policy decisions.

100 | 75 | 50 | 25 | 0

Comments:
While the White House press officer holds nearly daily press briefings to explain Bush Administration policy positions, this Administration has gone to great lengths to weaken the media’s ability to access information. George Bush himself address rarely makes himself available to the White House press corps for open question-and-answer sessions. A January 2004 account in the New Yorker noted that Bush had held only eleven solo press conferences, fewer than almost any modern president. Over a comparable period, his father held 71 and Bill Clinton 38.”

When Bush himself interacts with the media, it is often with smaller, local media outlets, who are less equipped to offer well-researched questions or criticisms.

Post- 9/11 security concerns provide an additional excuse to further isolate the president from the press. According to Howard Fineman, Newsweek’s chief political correspondent for 20 years, “The trend line is to fewer press conferences, smaller press pools, fewer opportunities for the reporters to eyeball the president.” At the same time, there’s “more security, more distance, more assertiveness by the Secret Service…more isolation. The logic of security knows no limits.”

References:

100: The chief executive and/or cabinet ministers give formal explanations of all policy matters. The chief executive regularly takes critical questions from journalists or an opposition party, usually at least once a month. There is no censoring of such sessions.

75:

50: The chief executive and/or cabinet ministers give explanations of policy, but not always in a timely or complete way. The chief executive occasionally takes critical questions from journalists or an opposition party, but not in a regular or formalized process. Particular issues of political sensitivity may be censored by government broadcasters.
The chief executive and/or cabinet ministers do not give substantial justifications for policy. Public appearances by the chief executive offer no exposure to critical questions. The government and government-run media routinely sensor such sessions.

22b. In law, the judiciary can review the actions of the executive.

YES | NO

Comments:
Article III of the U.S. Constitution grants authority to the Supreme Court for all cases arising under the Constitution or other laws of the United States. Section 13 of the Judiciary Act more explicitly authorizes the Supreme Court to issue writs of mandamus, in cases warranted by the principles and usages of law, to any courts appointed, or persons holding office, under the authority of the United States. It is the 1803 Supreme Court case Marbury v. Madison, however, which most definitively established the principle of judicial review.

References:
http://www.supremecourtus.gov/about/constitutional.pdf; and http://www.law.umkc.edu/faculty/projects/ftrials/conlaw/judicialrev.htm

YES: A YES score is earned if there is a formal process by which the judiciary can pass judgments on the legality or constitutionality of actions taken by the executive.

NO: A NO score is earned if no such mechanism exists. A NO score is earned if judicial review is vaguely established in law or regulation without formal procedures. A NO score is earned if general exemptions exist with respect to executive actions that are reviewable (a national security exemption, for example).

22c. In practice, when necessary, the judiciary reviews the actions of the executive.

100 | 75 | 50 | 25 | 0

Comments:
The Supreme Court hears cases on actions of the executive, but does not initiate such reviews. While the Supreme Court is formally non-partisan, there is increasing concern that the Court is becoming more partisan as a result of an increasingly partisan and highly-politicized confirmation process. According to a 2005 report in the Christian Science Monitor, many analysts—including some of the justices themselves—have expressed concern that the increasingly partisan and ideologically driven nomination process is politicizing the court, tainting its credibility as dispassionate arbiters of the law.

References:

100: When constitutional or legal questions or possible violations are raised, the judiciary is aggressive in reviewing executive actions and can void illegal or unconstitutional actions. The judiciary is fair and nonpartisan in its application of this power.
50: The judiciary will review executive actions, but is limited in its effectiveness. The judiciary may be slow to act, unwilling to take on politically sensitive issues, or occasionally unable to enforce its judgments.

25:

0: The judiciary does not effectively review executive policy. The judiciary may make judgments but not enforce them, or may fail to pass judgments on executive abuses. The judiciary may be partisan in its application of power. It must rely on instructions from the executive in order to initiate a legal or constitutional review.

22d. In practice, the chief executive limits the use of executive orders for establishing new regulations, policies, or government practices.

100 | 75 | 50 | 25 | 0

Comments:
Executive orders are commonplace in the U.S., although they rarely engender animosity from the opposition party.

More worrisome, however, is President Bush’s increased usage of signing statements* which allow presidents to disregard or decline to enforce all or part of a law the president has signed. The American Bar Association’s Bipartisan Task Force calls this practice “an unconstitutional power grab,” and notes that “Bush has used signing statement to challenge more than 800 laws, more than all previous presidents combined. At the same time, Bush has vetoed just one bill the fewest number of vetoes since the 1800s, sharply limiting Congress’s ability to override his judgments.”

References:
http://www.whitehouse.gov/news/orders/

100: The chief executive utilizes executive orders only when there is no constitutional or legal requirement for official legislative action or approval. Executive orders are limited in number and narrow in scope.

75:

50: The chief executive sometimes relies on executive orders to implement policies and regulations opposed by the legislature. Some executive orders are overly broad in scope and are designed to circumvent constitutional or legal requirements for legislative action or approval.

25:

0: The chief executive routinely abuses executive orders to render the legislature practically useless. Executive orders are the norm, not the exception, and directly contravene constitutional or legal requirements for legislative action or approval.

23. Is the executive leadership subject to criminal proceedings?

100

23a. In law, the heads of state and government can be prosecuted for crimes they commit.
**Comments:**
The Constitution grants Congress the authority to impeach the president, vice-president and all civil officers of the United States for, and conviction of, treason, bribery, or other high crimes and misdemeanors. The House of Representatives serves as a quasi-grand jury in deciding whether charges warrant an impeachment proceeding, with he Senate conducting the actual impeachment trial. In the case of President Clinton, the House determined he had committed perjury and referred the case to the Senate, but the Senate decided against actual impeachment.

**References:**
http://www.law.cornell.edu/background/impeach/impeach.htm

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<td><strong>24. Are there regulations governing conflicts of interest by the executive branch?</strong></td>
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| 24a. In law, the heads of state and government are required to file a regular asset disclosure form. |
Comments:
Certain senior officers and employees of the executive branch are required to file a public report disclosing their financial interests as well as the interests of their spouse and minor children. These include: the President; Vice President; officers and employees of the executive branch whose basic rate of pay meets a certain threshold amount (including Generals and Admirals of the uniformed services); Certain other less senior executive branch employees whose duties involve the exercise of discretion in sensitive areas such as contracting, procurement, administration of grants and licenses, and regulating or auditing non-Federal entities are required to file confidential financial disclosure reports.

Note: It is the job of OGE interpret the rules pertaining to conflicts of interest, post-employment restrictions, standards of conduct and public and confidential financial disclosure statements. However, OGE has no enforcement powers, which are invested in the inspectors general offices of each executive agency. This system has been criticized for its lack of independence, as each inspector general reports to the cabinet member at the head of that agency.

References:

YES: A YES score is earned if the heads of state and government are required by law to file an asset disclosure form while in office, illustrating sources of income, stock holdings, and other assets. This form need not be publicly available to score a YES.

NO: A NO score is earned if either the head of state or government is not required to disclose assets.

24b. In law, ministerial-level officials are required to file a regular asset disclosure form.

YES | NO

Comments:
The Office of Governmental Ethics (OGE) and the agencies maintain a separate public disclosure system for Standard Form (SF) 278 Public Financial Disclosure Reports filed by high-level executive branch officials. Copies of the reports of Presidential appointees subject to Senate confirmation, designated agency ethics officials, and certain other officials are available from OGE directly by filing the appropriate access form, OGE Form 201. SF 278 reports of those officials and all other public filers are also available from the officials’ own employing departments and agencies throughout the executive branch. These records are available, not under the FOIA, but the Ethics in Government Act of 1978 (5 U.S.C. appendix, § 105) and OGE’s regulations thereunder, subject to certain restrictions on use (including a general prohibition on commercial use, except for dissemination to the general public by news and communications media).

References:
http://www.usoge.gov/pages/about_oge/foiaguide.html

YES: A YES score is earned if ministerial-level officials, or their equivalents, are all required by law to file an asset disclosure form while in office, illustrating sources of income, stock holdings, and other assets.

NO: A NO score is earned if ministers are not required to disclose assets. A NO score is earned if some ministers must disclose assets, but other ministers are not required.
24c. In law, there are regulations governing gifts and hospitality offered to members of the executive branch.

**YES** | **NO**

**Comments:**
Executive branch employees are subject to restrictions on the gifts that they may accept from sources outside the Government. Generally they may not accept gifts that are given because of their official position or that come from certain interested sources (prohibited sources). Those sources include persons (or an organization made up of such persons) who: are seeking official action by the employee's agency; are doing or seeking to do business with the employee's agency; are regulated by the employee's agency, or have interests that may be substantially affected by performance or nonperformance of the employee's official duties. There are a number of exceptions to the ban on gifts from outside sources. These exceptions would allow the acceptance of gifts in the following circumstances: where the value of the gift is $20 or less; where the gift is based solely on a family relationship or personal friendship; where the gift is based on an outside business or employment relationship; or where the gift is in connection with certain political activities.

**References:**
Summary of the Executive Branch Standards of Ethical Conduct, [http://www.usdoj.gov/jmd/ethics/docs/summary.htm](http://www.usdoj.gov/jmd/ethics/docs/summary.htm)

**YES:** A YES score is earned if there are formal guidelines regulating gifts and hospitality offered to members of the executive branch of government.

**NO:** A NO score is earned if there are no guidelines or regulations with respect to gifts and hospitality offered to members of the executive branch. A NO score is earned if the guidelines are overly general and do not specify what is and is not appropriate.

24d. In law, there are requirements for the independent auditing of the executive branch asset disclosure forms (defined here as ministers and heads of state and government).

**YES** | **NO**

**Comments:**
According to the U.S. State Department, in the executive branch, the respective employing agency reviews the financial disclosure report of an officer or employee. Reports are reviewed for internal consistency and for facial completeness, but they are not audited. In addition to the review of the report (which can include Internet searches and other research geared at cross-checking information with public sources), a number of other means exist to verify the information on a report. A reviewer can ask a filer questions to ensure all relevant information appears on the report and is correct. Also, the scrutiny of the media and of persons familiar with a filer can lead to allegations that a filer has omitted or misrepresented certain information on a publicly available financial disclosure report. Therefore, instead of using an independent auditor, the government relies on "public and media cultures that reward investigative reporters who uncover government scandal; that reward system gives incentive to investigative reporters to examine and investigate public financial disclosure reports closely."

Former Director of the Center for Public Integrity Chuck Lewis argues, however, that a system that relies primarily on media investigation is hindered by numerous obstacles, including complicated ethics rules, vague disclosure reports (e.g., assets are listed as ranges, not discrete amounts), and the media's decreasing investment in investigative reporting.

**References:**
Personal interview, spring 2003.
YES: A YES score is earned if there is a legal or regulatory requirement for independent auditing of executive branch asset disclosures. The auditing is performed by an impartial third-party.

NO: A NO score is earned if there are no legal or regulatory requirements for the independent auditing of executive branch asset disclosures or if such requirements exist but allow for self-auditing.

24e. In law, there are restrictions on heads of state and government and ministers entering the private sector after leaving the government.

YES   |   NO

Comments:
Executive branch employees are subject to certain restrictions on their activity after they leave Government service. Two of the restrictions apply with respect to particular matters involving specific parties that were involved with while in Government service. If the employee's involvement in such a matter was personal and substantial, then the employee is permanently barred from representing anyone back to any Federal department, agency, or court on that same matter. If the matter was under the employee's official responsibility during the last year of Government service, then the employee is barred for two years after leaving Government service from representing anyone back to the Government on that same matter. In addition, certain high level officials are subject to a so-called one-year cooling off period. For a period of one year after leaving a “senior” position, these officials may not make any appearance on behalf of any person (other than the United States) before his former agency with the intent to influence the agency on any matter in which that person seeks official action.

References:
Ethics Program Topics” [Link](http://www.usoge.gov/pages/about_oge/ethics_program.html)

YES: A YES score is earned if there are regulations restricting the ability of heads of state/government and ministers to take positions in the private sector after leaving government that would present a conflict of interest, including positions that directly seek to influence their former government colleagues.

NO: A NO score is earned if no such restrictions exist.

24f. In practice, the regulations restricting post-government private sector employment for heads of state and government and ministers are effective.

100   |   75   |   50   |   25   |   0

Comments:
It is very common for senior agency officials to travel from industry to government and back (or to a lobbying position for industry). This revolving door practice has increased significantly during the Bush Administration, and its impact on policy and public confidence in government is detailed in a 2005 collaborative report written by a collection of watchdog organizations.

References:
A Matter of Trust,” [Link](http://www.revolvingdoor.info/docs/matter-of-trust_final-full.pdf)

100: The regulations restricting post-government private sector employment for heads of state/government and ministers are uniformly enforced. There are no or few cases of those officials taking jobs in the private sector after leaving government where they directly lobby or seek to influence their former government colleagues without an adequate cooling off period.
The regulations are generally enforced though some exceptions exist. In certain sectors, heads of state/government or ministers are known to regularly take jobs in the private sector that entail directly lobbying or seeking to influence their former government colleagues. Cooling off periods are short and sometimes ignored.

The regulations are rarely or never enforced. Heads of state/government or ministers routinely take jobs in the private sector following government employment that involve direct lobbying or influencing of former government colleagues. Cooling off periods are non-existent or never enforced.

In practice, the regulations governing gifts and hospitality offered to members of the executive branch are effective.

Comments:
Compared to Congress, far less controversy surrounds gifts received by members of the executive branch. As a member of the President’s Commission on Federal Ethics Law Reform points out In Congress, but not in the executive branch, officials may accept luxurious travel, accommodations and meals anywhere in the world as long the trip has some official purpose, such as giving a speech or participating in a conference."

Nevertheless, in 2005, President Bush received $17,316 in personal gifts, according to financial disclosures released by the White House, including a $5,474 bike and $515 cycling shoes from Trek Bicycle Corp. Vice President Cheney accumulated $39,722 in gifts, including a $15,000 oil painting of his home by Thomas William Jones and a $6,125 Colt revolver from U.S. Firearms Manufacturing.

And in some cases, the “personal friend” exception can be used as a convenient loophole to hide improper gifts.

References:

The regulations governing gifts and hospitality to members of the executive branch are regularly enforced and sufficiently restrict the amounts of gifts and hospitality that can be given. Members of the executive branch never or rarely accept gifts or hospitality above what is allowed.

The regulations governing gifts and hospitality to members of the executive branch are generally applied though exceptions exist. Some ministers in certain sectors are known to accept greater amounts of gifts and hospitality from outside interest groups or private sector actors than is allowed.

The regulations governing gifts and hospitality to members of the executive branch are routinely ignored and unenforced. Ministers and other members of the executive branch routinely accept significant amounts of gifts and hospitality from outside interest groups and actors seeking to influence their decisions.

In practice, executive branch asset disclosures (defined here as ministers and above) are audited.
According to the U.S. State Department, in the executive branch, the respective employing agency reviews the financial disclosure report of an officer or employee. Reports are reviewed for internal consistency and for facial completeness, but they are not audited. In addition to the review of the report (which can include Internet searches and other research geared at cross-checking information with public sources), a number of other means exist to verify the information on a report. A reviewer can ask a filer questions to ensure all relevant information appears on the report and is correct. Also, the scrutiny of the media and of persons familiar with a filer can lead to allegations that a filer has omitted or misrepresented certain information on a publicly available financial disclosure report. Therefore, instead of using an independent auditor, the government relies on “public and media cultures that reward investigative reporters who uncover government scandal; that reward system gives incentive to investigative reporters to examine and investigate public financial disclosure reports closely.”

References:
U.S. Response to OAS First Round Questionnaire, http://www.state.gov/p/inl/rls/rpt/13571.htm#10

100: Executive branch asset disclosures are regularly audited using generally accepted auditing practices.

75:

50: Executive branch asset disclosures are audited, but audits are limited in some way, such as using inadequate auditing standards, or the presence of exceptions to disclosed assets.

25:

0: Executive branch asset disclosures are not audited, or the audits performed have no value in tracking contributions. Audits may be performed by entities known to be partisan or biased in their practices.

25. Can citizens access the asset disclosure records of the heads of state and government?

100

25a. In law, citizens can access the asset disclosure records of the heads of state and government.

YES | NO

Comments:
Individuals who wish to receive a copy of the financial disclosure report of an individual employed by the executive branch must file a request with the agency that employs the individual or with OGE if the agency is required to transmit a copy of the report to OGE.

YES: A YES score is earned if the heads of state and government file an asset disclosure form that is, in law, accessible to the public (individuals, civil society groups or journalists).

NO: A NO score is earned if there is no asset disclosure for either the head of state or government. A NO score is earned if the form is filed, but not available to the public.
25b. In practice, citizens can access the asset disclosure records of the heads of state and government within a reasonable time period.

Comments:
There is no online database for public disclosure forms. OGE requests are filled within one or two working days.

References:
Source: Interview with OGE official Denise Shelton.

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

75:

50: Records take around two weeks to obtain. Some additional delays may be experienced.

25:

0: Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

25c. In practice, citizens can access the asset disclosure records of the heads of state and government at a reasonable cost.

Comments:
Reports numbering less than 333 pages are free. (The vast majority of reports fall into this category, including, for example, the report for Secretary of State Condoleezza Rice.) Requested reports longer than 333 pages are charged for the entire job @ 3 cents per page.

References:
Source: Interview with OGE official Denise Shelton.

100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

75:

50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

25:
Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

26. In practice, is the ruling party distinct from the state?

75

**Comments:**
The U.S. tradition of divided government* (where one party controls the presidency and another party controls one or both congressional chambers), provided a clearer distinction between party and government. This distinction has eroded somewhat with the Republicans controlling the executive and legislative branches since 2002. Nevertheless, formal regulations divide activities devoted to government or campaign purposes. For example, official staff often resign to work on campaign activities, and are paid out of campaign funds.

However, the division is often blurred, as in the case of presidents using Air Force One. According to the Washington Post, although many trips (especially during campaigns) have an explicitly political purpose, “taxpayers will pick up most of the expenses, as they did for President Bill Clinton and his predecessors. The General Accounting Office has put the cost at more than $34,000 an hour, but federal rules require the president's campaign fund to reimburse the government only for the cost of a first-class plane ticket for the president and a handful of political aides who accompany him. On the theory that the president is still the president no matter what else he is doing, the government also pays for most of his entourage as well his security, his communications and all the cargo planes, armored vehicles and backup helicopters that make up the mobile White House.”

**References:**
Mike Allen, Bush Capitalizes On Travel Bargain; President Uses Air Force One for Price of 1st Class,* Washington Post, March 5, 2004.

100: Clear rules are followed distinguishing state functions from party activities. Government funds are never used for party activities. The civil service is completely distinct from party bureaucracy.

75:

50: The ruling party is, in principal, separate from the state, but exceptions to this standard sometimes occur. Examples may be use of civil servants to organize political rallies, use of government vehicles on campaign trips, or use of government funds for party purposes.

25:

0: The government is an extension of the ruling party. There are few boundaries between government and party activities. Government funds, equipment and personnel are regularly used to support party activities.

III-2. Legislative Accountability
27. Can members of the legislature be held accountable for their actions?

92

27a. In law, the judiciary can review laws passed by the legislature.

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Comments:
The federal judicial branch is composed of judges, appointed by the President and confirmed by the Senate, and various employees hired to support judicial functions. Judges receive a lifetime appointment without diminution of pay and can only be removed by the Congress after impeachment. Federal judges, located at various U.S. district and appeals courts throughout the United States, can check the legislature’s and executive’s actions to ensure that they do not violate constitutional prerogatives and limits.

References:
U.S. Response to OAS First Round Questionnaire, [http://www.state.gov/p/inl/rls/rpt/13571.htm#10](http://www.state.gov/p/inl/rls/rpt/13571.htm#10)

YES: A YES score is earned if there is a formal process by which the judiciary or constitutional courts can pass judgments on the legality or constitutionality of laws passed by the legislature.

NO: A NO score is earned if no such mechanism exists. A NO score is earned if judicial review is vaguely established in law or regulation without formal procedures. A NO score is earned if general exceptions exist exempting certain legislative actions from being reviewed (a national security exemption, for example).

27b. In practice, when necessary, the judiciary reviews laws passed by the legislature.

| 100 | 75 | 50 | 25 | 0 |

Comments:
While the judiciary is formally non-partisan, there is increasing concern that the system (especially the Supreme Court) is becoming more partisan as a result of an increasingly partisan and highly-politicized confirmation process. According to a 2005 report in the Christian Science Monitor, Many analysts – including some of the justices themselves – have expressed concern that the increasingly partisan and ideologically driven nomination process is politicizing the court, tainting its credibility as dispassionate arbiters of the law."

References:

100: When constitutional or legal questions or possible violations are raised, the judiciary is aggressive in reviewing laws passed and can void illegal or unconstitutional actions. The judiciary is fair and nonpartisan in its application of this power.

75:
The judiciary will review laws passed, but is limited in its effectiveness. The judiciary may be slow to act, unwilling to take on politically sensitive issues, or occasionally unable to enforce its judgments.

The judiciary does not effectively review laws passed. The judiciary may make judgments but not enforce them, or may fail to pass judgments on executive abuses. The judiciary may be partisan in its application of power.

27c. In law, are members of the national legislature subject to criminal proceedings?

YES | NO

Comments:
Article 1, Sec. 6 of the U.S. Constitution states that Members of Congress shall in all cases, except treason, felony and breach of the peace, be privileged from arrest during their attendance at the session of their respective Houses, and in going to and returning from the same; and for any speech or debate in either House, they shall not be questioned in any other place." The Constitution also places the responsibility for overseeing congressional behavior on the House and Senate, respectively, with neither chambers' ethics committees being especially aggressive. Nevertheless, the Department of Justice's Federal Bureau of Investigation (FBI) will from time to time investigate and prosecute Members for egregious wrongdoing, such as bribery. In a recent case, the FBI raided the office and home of a Louisiana congressman who was suspected of bribery.

References:

YES: A YES score is earned if all members of the legislature can, in law, be investigated and prosecuted for criminal allegations.

NO: A NO score is earned if any member of the legislature cannot, in law, be investigated and prosecuted for criminal proceedings.

28. Are there regulations governing conflicts of interest by members of the national legislature?

28a. In law, members of the national legislature are required to file an asset disclosure form.

YES | NO

Comments:
Both House and Senate rules require members and senior staff to file financial disclosure forms. They must disclose income (earned and unearned), assets, liabilities, transactions in securities and real property, certain gifts, travel paid by a private source, outside positions, and agreements. Financial information regarding spouse and dependent children generally must be disclosed as well. Records are kept only for a six year period (the length of one term in the Senate), after which they are destroyed.
YES: A YES score is earned if all members of the legislature are required by law to file an asset disclosure form while in office, illustrating sources of income, stock holdings, and other assets. This form does not need to be publicly available to score a YES.

NO: A NO score is earned if any member of the legislature is not required to disclose assets.

28b. In law, there are restrictions for national legislators entering the private sector after leaving the government.

| YES | NO |

28c. In law, there are regulations governing gifts and hospitality offered to members of the national legislature.

| YES | NO |

Comments:
According to House and Senate rules:

For one year after leaving office: A Member may not communicate with or appear before a Member, officer or employee of either House of Congress, or any Legislative Branch office, with intent to influence official action on behalf of anyone else. Very Senior Staff may not communicate with or appear before the individual's former employer or office with intent to influence official action on behalf of anyone else.

A Member, Officer or Very Senior Staff Member: May not represent or advise a foreign government or a foreign political party. May represent oneself, a state or local government, or the U.S. Government as an official or employee of a government agency or entity."

References:

YES: A YES score is earned if there are regulations restricting national legislators’ ability to take positions in the private sector after leaving government that would present a conflict of interest, including positions that directly seek to influence their former government colleagues.

NO: A NO score is earned if no such restrictions exist.

28c. In law, there are regulations governing gifts and hospitality offered to members of the national legislature.

| YES | NO |

Comments:
The House and Senate gift rule prohibits acceptance of any gift unless permitted by one of the following exceptions: any gift (other than cash or cash equivalent) valued at less than $50 (however, the cumulative value of gifts that can be accepted from any one source in a calendar year is less than $100); gifts having a value of less than $10 do not count against the annual limit (Buydowns” are not allowed — i.e., a gift valued at $55 cannot be accepted merely by paying $6); gifts from relatives, and gifts from other Members or employees; gifts based on personal friendship (but a gift over $250 in value may not be accepted unless a written determination is obtained from committee), personal hospitality in a private home (except from a registered lobbyist); free attendance at charity, political, or officially-related “widely attended” events if offered by sponsor, and free attendance at receptions; anything paid for by federal, state, or local government.
YES: A YES score is earned if there are formal guidelines regulating gifts and hospitality for members of the legislature.

NO: A NO score is earned if there are no guidelines or regulations with respect to gifts or hospitality offered to members of the legislature. A NO score is earned if the guidelines are general and do not specify what is and is not appropriate.

28d. In law, there are requirements for the independent auditing of the asset disclosure forms of members of the national legislature.

YES | NO

Comments:
As with executive officials, the House and Senate ethics committees review financial disclosure forms for accuracy, but there is no independent audit.

YES: A YES score is earned if there is a legal or regulatory requirement for independent auditing of legislative branch asset disclosures. The auditing is performed by an impartial third-party.

NO: A NO score is earned if there are no legal or regulatory requirements for the independent auditing of legislative branch asset disclosures or if such requirements exist but allow for self-auditing.

28e. In practice, the regulations restricting post-government private sector employment for national legislators are effective.

100 | 75 | 50 | 25 | 0

Comments:
Gary Ruskin, director of the Congressional Accountability Project, said that the post-employment restrictions are weak but the greater problem is the unwillingness of the ethics committee to actively police them."

References:
Members Seeking New Jobs Must Avoid Conflicts of Interest" Roll Call, November 24, 2003.

100: The regulations restricting post-government private sector employment for national legislators are uniformly enforced. There are no or few cases of legislators taking jobs in the private sector after leaving government where they directly lobby or seek to influence their former government colleagues without an adequate cooling off" period.

75:

50: The regulations are generally enforced though some exceptions exist. In certain sectors, legislators are known to regularly take jobs in the private sector that entail directly lobbying or seeking to influence their former government colleagues. Cooling off periods are short and sometimes ignored.

25:

0: The regulations are rarely or never enforced. Legislators routinely take jobs in the private sector following government employment that involve direct lobbying or influencing of former government colleagues. Cooling off periods are non-existent
28f. In practice, the regulations governing gifts and hospitality offered to national legislators are effective.

Comments:
Recent scandals involving lavish trips failed to force Congress to adopt more aggressive restrictions on travel and gifts. The House and Senate ethics committees have been reluctant to act for years, and the institution has also resisted efforts to establish an independent ethics commission to conduct more comprehensive oversight.

References:
See also: "$2 Million Payment to Former Lobbyist Raises Eyebrows" Washington Post, July 10, 2006.

100: The regulations governing gifts and hospitality to national legislators are regularly enforced and sufficiently restrict the amounts of gifts and hospitality that can be given to legislators. Legislators never or rarely accept gifts or hospitality above what is allowed.

75:

50: The regulations governing gifts and hospitality to national legislators are generally applied though exceptions exist. Some legislators in certain sectors are known to accept greater amounts of gifts and hospitality from outside interest groups or private sector actors than is allowed.

25:

0: The regulations governing gifts and hospitality to national legislators are routinely ignored and unenforced. Legislators routinely accept significant amounts of gifts and hospitality from outside interest groups and actors seeking to influence their decisions.

28g. In practice, national legislative branch asset disclosures are audited.

Comments:
As with executive officials, the House and Senate ethics committees review financial disclosure forms for accuracy, but there is no independent audit.

100: Legislative branch asset disclosures are regularly audited using generally accepted auditing practices.

75:

50: Legislative branch asset disclosures are audited, but audits are limited in some way, such as using inadequate auditing standards, or the presence of exceptions to disclosed assets.

25:
29. Can citizens access the asset disclosure records of members of the national legislature?

100

29a. In law, citizens can access the asset disclosure records of members of the national legislature.

**YES | NO**

**Comments:**
The Ethics in Government Act of 1978 requires individuals who wish to receive a copy of the financial disclosure report of a candidate for, a member of, or a legislative officer or employee of the House or Senate must file a request with the appropriate office within each chamber.

**References:**
Ethics in Government Act of 1978

**YES:** A YES score is earned if members of the national legislature file an asset disclosure form that is, in law, accessible to the public (individuals, civil society groups or journalists).

**NO:** A NO score is earned if there is no asset disclosure for members of the national legislature. A NO score is earned if the form is filed, but not available to the public.

29b. In practice, citizens can access these records within a reasonable time period.

100 | 75 | 50 | 25 | 0

**Comments:**
There is no easily accessed online database. The ethics committees make the disclosure documents available to media when they become available in June each year. However, it is left to the media to summarize these disclosures or focus on certain legislators. Ordinary citizens can view disclosure forms in person, or can fax a written request to view certain disclosure forms to either the Senate or House clerk, copies of which are then mailed out within a day or two. Overnight delivery is available if the requester has a FedEx account. It should be noted that Congress recently made salary levels available online for approximately 20,000 congressional employees.

**References:**
See: [http://www.legistorm.com](http://www.legistorm.com)
See, for example, "Disclosures Make Lawmakers’ Finances an Open Book,” Washington Post, June 15, 2006.
Source: Interview with Senate Office of Public Records.

**100:** Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.
Records take around two weeks to obtain. Some delays may be experienced.

Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

In practice, citizens can access these records at a reasonable cost.

Comments:
Delivery via 3rd class mail is free, although copies cost 20 cents per page. Because the complexity of each legislators' finances varies, the total page count ranges from 4 to 236 (Virginia Senator John Warner).

References:
Source: Interview with Senate Office of Public Records.

Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

30. Can citizens access legislative processes and documents?

YES | NO

Comments:
The Congressional Record publishes a daily transcript of all congressional hearings and introduced bills.
YES: A YES score is earned if there is a general legal right to access records of legislative proceedings including voting records. A YES score can still be given if there are formal rules for specific exemptions to the right to disclosure (special secret sessions related to national security).

NO: A NO score is earned if there is no general right to access documents recording legislative proceedings. A NO score is earned if there are exemptions to the general right that are not clearly defined by formal rules.

30b. In practice, citizens can access these records within a reasonable time period.

References:
- Available online.
- http://thomas.loc.gov/home/abt_thom.html

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

75:

50: Records take around two weeks to obtain. Some delays may be experienced.

25:

0: Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

30c. In practice, citizens can access these records at a reasonable cost.

References:
- Available online.

100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

75:

50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.
25:

0: Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

85

III-3. Judicial Accountability

31. Are judges appointed fairly?

100

31a. In practice, there is a transparent procedure for selecting national-level judges.

YES | NO

Comments:
The president is responsible for nominating Federal Circuit Court judges and Supreme Court justices and choosing the chief justice. These nominations must be confirmed by the Senate.

References:
http://www.law.cornell.edu/wex/index.php/Executive_power#Nominations

YES: A YES score is earned if there is a formal process for selecting national level justices. This process should be public in the debating and confirmation stages.

NO: A NO score is given if there is no formal process of selection or the process is conducted without public oversight.

31b. In practice, there are certain professional criteria required for the selection of national-level judges.

100 | 75 | 50 | 25 | 0

Comments:
A biographical review of federal judges reveals the vast majority have significant legal experience.

References:
http://www.fjc.gov/servlet/tAsearch?Iname=R
National-level judges selected have relevant professional qualifications such as formal legal training, experience as a lower court judge or a career as a litigator.

Most national-level judges selected meet these qualifications, with some exceptions.

National-level judges are often unqualified due to lack of training or experience.

31c. In law, there is a confirmation process for national-level judges (i.e. conducted by the legislature or an independent body).

Comments:
For Supreme Court and some Appeals court nominations, the process receives a great deal of attention in the media. Senate Judicial Committee hearings on Supreme Court nominations are frequently televised on major broadcast channels.

32. Can members of the judiciary be held accountable for their actions?

32a. In law, members of the national-level judiciary are obliged to give reasons for their decisions.

Comments:
While no law exists requiring it, opinions of the courts (and often dissents) are well documented and made available to the public.

32b. In practice, members of the national-level judiciary give reasons for their decisions.
Comments:
While no law exists requiring it, opinions of the courts (and often dissents) are well documented and made available to the public.

100: Judges are formally required to explain their judgments in detail, establishing a body of precedent. All judges comply with these requirements.

75:

50: Judges are compelled to give substantial reasons for their decisions, but some exceptions exist. These may include special courts, such as military courts or tribunals.

25:

0: Judges commonly issue decisions without formal explanations.

32c. In law, there is an ombudsman (or equivalent agency or mechanism) for the national-level judicial system.

YES | NO

Comments:
The U.S. Judicial Conference Committee on Codes of Conduct oversees judicial conduct. Actions the courts system may take against a judge include private or public reprimand or censure, request for voluntary retirement, suspension of case assignments, and certification of disability of a judge to hold office. If appropriate, the Judicial Conference may transmit to the House a determination that consideration of impeachment may be warranted.

YES: A YES score is earned if there is an ombudsman or equivalent mechanism for the judicial system. A judicial ombudsman is defined here as an agency or mechanism specifically mandated to investigate breaches of procedure, abuses of power or other failures of the judiciary.

NO: A NO score is earned if no agency or mechanism is specifically mandated to act as a judicial ombudsman.

32d. In law, the judicial ombudsman (or equivalent agency or mechanism) is protected from political interference.

YES | NO

Comments:
Member of the Judicial Conference is limited to the judicial branch, which limits political interference. The Chief Justice of the United States is the presiding officer of the Judicial Conference. Membership is comprised of the chief judge of each judicial circuit, the Chief Judge of the Court of International Trade, and a district judge from each regional judicial circuit.

YES: A YES score is earned if there are formal rules establishing that the judicial ombudsman is operationally independent from political interference by the executive, legislative or judicial branches.
**NO:** A NO score is earned if there are no formal rules establishing the independence of the judicial ombudsman. A NO score is given if the judicial ombudsman function is carried out by an inherently subordinate organization, such as an executive ministry or legislative committee.

32e. In practice, when necessary, the judicial ombudsman (or equivalent agency or mechanism) initiates investigations.

| 100 | 75 | 50 | 25 | 0 |

**Comments:**
According to U.S. government documents, actions the courts system may take against a judge include private or public reprimand or censure, request for voluntary retirement, suspension of case assignments, and certification of disability of a judge to hold office. If appropriate, the Judicial Conference may transmit to the House a determination that consideration of impeachment may be warranted.

However, an independent review of this system finds numerous problems and a passive enforcement mechanism.

**References:**
U.S. Response to OAS First Round Questionnaire,“ [http://www.state.gov/p/inl/rls/rpt/13571.htm#10](http://www.state.gov/p/inl/rls/rpt/13571.htm#10)

100: The ombudsman aggressively starts investigations — or participates fully with cooperating agencies’ investigations — into judicial misconduct. The ombudsman is fair in its application of this power.

75:

50: The ombudsman will start or cooperate in investigations, but often relies on external pressure to set priorities, or has limited effectiveness when investigating. The ombudsman, thought limited in effectiveness, is still fair in its application of power.

25:

0: The ombudsman rarely investigates on its own or cooperates in other agencies’ investigations, or the ombudsman is partisan in its application of this power.

32f. In practice, when necessary, the judicial ombudsman (or equivalent agency or mechanism) imposes penalties on offenders.

| 100 | 75 | 50 | 25 | 0 |

**Comments:**
According to U.S. government documents, actions the courts system may take against a judge include private or public reprimand or censure, request for voluntary retirement, suspension of case assignments, and certification of disability of a judge to hold office. If appropriate, the Judicial Conference may transmit to the House a determination that consideration of impeachment may be warranted.

However, an independent review of this system finds numerous problems and a passive enforcement mechanism.
III-4. Budget Processes

33. Can the legislature provide input to the national budget?

100

33a. In law, the legislature can amend the budget.

YES | NO

Comments:
As the National Democratic Institute (NDI) notes, the U.S. Congress plays a far greater role in budgeting decisions that do legislatures in most other democracies, possessing virtually unlimited amendment powers in the budget process.

References:

YES: A YES score is earned if the legislature has the power to add or remove items to the national government budget.

NO: A NO score is earned if the legislature can approve, but not change details of the budget. A NO score is earned if the legislature has no input into the budget process.
33b. In practice, significant public expenditures require legislative approval.

Comments:
The NDI report notes Congress considers the President's budget proposals and approves, modifies, or disapproves them. It can change funding levels, eliminate programs, or add programs not requested by the President. It can add or eliminate taxes and other sources of receipts, or make other changes that affect the amount of receipts collected.

References:
John Whaley, Strengthening Legislative Capacity in Legislative-Executive Relations,” 2000

100: All significant government expenditures (defined as any project costing more than 1% of the total national budget), must be approved by the legislature. This includes defense and secret programs, which may be debated in closed hearings.

75:

50: Most significant government expenditures (as defined) are approved by the legislature, but some exceptions to this rule exist. This may include defense programs, an executive's personal budget, or other expenses.

25:

0: The legislature does not have the power to approve or disapprove large portions of the government budget, or the legislature does not exercise this power in a meaningful way.

33c. In practice, the legislature has sufficient capacity to monitor the budget process and provide input or changes.

Comments:
Each chamber has a budget committee with a large number of full-time professional staff. Congress also receives budget assistance from the nonpartisan Congressional Budget Office (CBO). As NDI notes, the CBO provides Congress the necessary expertise to assess and often counter the President's budget. Its staff of economists and public policy experts provide Congress with cost estimates of various policy options, as well as multi-year projections of government income. The CBO is an expensive resource, however. Its fiscal year 2000 appropriation totaled $26.1 million (of which 87% went to personnel costs).

References:
John Whaley, Strengthening Legislative Capacity in Legislative-Executive Relations,” 2000 p15

100: Legislators benefit from a sufficient and qualified staff as well as adequate financial and physical resources. Lack of capacity is never a reason why legislators cannot carry out their duties effectively.

75:

50: Legislators have some staff and financial resources but are limited by a shortfall of resources to adequately perform all of their budgetary oversight functions. Legislators are occasionally overwhelmed by the volume of work to be performed.
Legislators have little to no staff and virtually no financial resources with which to perform their budgetary oversight role. Lack of resources is a regular and systemic problem that cripples the performance of the legislature.

34. Can citizens access the national budgetary process?

92

34a. In practice, the national budgetary process is conducted in a transparent manner in the debating stage (i.e. before final approval).

Comments:
The majority of the budget process is transparent, with congressional debate and key hearings often televised. However, certain budget items related to intelligence and national security concerns are unknown to the public. For example, the Washington Post notes the Counterintelligence Field Activity, or CIFA, is a three-year-old agency whose size and budget remain secret. It has grown from an agency that coordinated policy and oversaw the counterintelligence activities of units within the military services and Pentagon agencies to an analytic and operational organization with nine directorates and ever-widening authority.

It should be noted, however, that the Senate Select Committee on Intelligence has recently acted to require more transparency in intelligence budgets. A budgeting practice known as “earmarking” has also earned considerable scrutiny, as anonymous authors could drop in specifically targeted measures for their constituents. In September 2006, the House voted to disallow anonymous earmarking. The Senate has yet to act.

References:

100: Budget debates are public and records of these proceedings are easily accessible. Authors of individual budget items can easily be identified. Nearly all budget negotiations are conducted in these official proceedings.

75:

50: There is a formal, transparent process for budget debate, but major budget modifications may be negotiated in separate, closed sessions. Some items, such as non-secret defense projects, may be negotiated in closed sessions. Authors of individual line items may be difficult to identify.

25:

0: Budget negotiations are effectively closed to the public. There may be a formal, transparent process, but most real discussion and debate happens in other, closed settings.

34b. In practice, citizens provide input at budget hearings.
References:
A list of witnesses who have testified recently at House budget committee hearings can be found at: [http://budget.house.gov/hearings.htm](http://budget.house.gov/hearings.htm).

100: Citizens, usually acting through CSOs, can provide information or commentary to the budget debate through a formal process. This information is essential to the process of evaluating budget priorities.

75:

50: Citizens or CSOs can provide input, but this information is often not relevant to budget decisions.

25:

0: Citizens or CSOs have no formal access to provide input to the budget debate.

Comments:
The federal government makes current and past the budget available online.

References:

100: Citizens, journalists and CSOs can access itemized lists of budget allocations. This information is easily available and up to date.

75:

50: Citizens, journalists and CSOs can access itemized lists of budget allocations but this information may be difficult to access, incomplete or out of date.

25:

0: Citizens cannot access an itemized list of budget allocations, due to secrecy, prohibitive barriers or government inefficiency.

35. In law, is there a separate legislative committee which provides oversight of public funds?
35. In law, is there a separate legislative committee which provides oversight of public funds?

**YES | NO**

**Comments:**
Scores of committees and subcommittees hold hearings on proposals under their jurisdiction. The House and Senate Armed Services Authorizing Committees, and the Defense and Military Construction Subcommittees of the Appropriations Committees, for instance, hold hearings on the President’s defense plan. To consider the budget’s proposed changes in taxes, the House Ways and Means and the Senate Finance Committees will hold hearings.

**References:**

**YES:** A YES score is earned if there is a dedicated legislative committee (or equivalent group located in the legislature) that oversees the expenditure of public funds.

**NO:** A NO score is earned if no such body exists. A NO score is earned if there is a body executing this function but it is not under the direction of the legislature.

36. Is the legislative committee overseeing the expenditure of public funds effective?

69

36a. In practice, department heads regularly submit reports to this committee.

**100 | 75 | 50 | 25 | 0**

**References:**
Reports can be found at: http://www.whitehouse.gov/omb/legislative/agencycomm.html

**100:** Heads of ministry- or cabinet-level agencies submit regular, formal reports of expenses to a budget oversight committee.

**75:**

**50:** Agency heads submit reports to a budget oversight committee, but these reports are flawed in some way. The reports may be inconsistently delivered, or lacking important details.

**25:**

**0:** There is no budget oversight committee or equivalent, or heads of agencies do not submit meaningful reports to the agency.
36b. In practice, the committee acts in a non-partisan manner with members of opposition parties serving on the committee in an equitable fashion.

Comments:
The party in power occupies a greater number of committee slots on every congressional committee, with the ethics committees being the sole exception. On Appropriations, for example, the House committee responsible for writing each of the 13 annual federal spending bills, Republicans enjoy a 37 to 29 advantage, a proportion similar to their current 231 to 202 overall House membership.

100: The committee is comprised of legislators from both the ruling party (or parties) and opposition parties in a roughly equitable distribution. All members of the committee — including opposition party members — are able to fully participate in the activities of the committee and influence the committee's work to roughly the same extent as any other member of the committee.

75:

50: The committee is comprised of legislators from both the ruling party (or parties) and opposition parties although the ruling party has a disproportionate share of committee seats. The chairperson of the committee may be overly influential and curb other members' ability to shape the committee’s activities.

25:

0: The committee is dominated by legislators of the ruling party and/or the committee chairperson. Opposition legislators serving on the committee have in practice no way to influence the work of the committee.

36c. In practice, this committee is protected from political interference.

Comments:
For most of the post-WWII era, the U.S. had a divided government" in which the president and Congress were from separate parties. This changed during the Bush Administration, which has enjoyed Republican control of the House and since 2003, the Senate. In this context, Congress has been criticized for providing insufficient check to executive powers, especially as the Bush Administration has greatly attempted to expand its presidential prerogatives during its tenure. Long time congressional experts Thomas E. Mann (of the more liberal Brookings Institution) and Norman J. Ornstein (of the more conservative American Enterprise Institute) believe significant changes over the last decade have "compromised the role of Congress in the American Constitutional system." They further point out that "Speaker Dennis Hastert has unabashedly stated that his primary responsibility is to pass the president's legislative program—identifying himself more as a lieutenant of the president than a steward of the house."

It should be pointed out, however, that the combination of President Bush eroding popularity and conservative angst over increased government spending has emboldened some Republicans in Congress to become more independent. [Late update: In November 2006 elections, the Democratic party won control of both chambers of Congress, restoring the tradition of “divided government.”]

References:
The Broken Branch: How Congress is Failing America and How to Get it Back on Track. Oxford University Press.
<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>100</td>
<td>This committee operates independently of the political process, without incentive or pressure to render favorable judgments on politically sensitive issues. Investigations are rarely praised or criticized by political figures.</td>
</tr>
<tr>
<td>75</td>
<td>This committee is usually independent but is sometimes influenced by negative or positive political incentives. This may include public praise or criticism by the government.</td>
</tr>
<tr>
<td>50</td>
<td>This committee is commonly influenced by personal or political forces or incentives. This may include conflicting family relationships, professional partnerships, or other personal loyalties that ultimately influence the committee’s behavior and decision-making. Negative incentives may include threats, harassment or other abuses of power by the government.</td>
</tr>
<tr>
<td>25</td>
<td>This committee is influenced by personal or political forces or incentives. This may include conflicting family relationships, professional partnerships, or other personal loyalties that ultimately influence the committee’s behavior and decision-making. Negative incentives may include threats, harassment or other abuses of power by the government.</td>
</tr>
<tr>
<td>0</td>
<td>This committee is influenced by personal or political forces or incentives. This may include conflicting family relationships, professional partnerships, or other personal loyalties that ultimately influence the committee’s behavior and decision-making. Negative incentives may include threats, harassment or other abuses of power by the government.</td>
</tr>
</tbody>
</table>

36d. In practice, when necessary, this committee initiates independent investigations into financial irregularities.

| 100 | 75 | 50 | 25 | 0 |

**Comments:**
On a formal level, congressional committees conduct a large number of investigations and hearings on fiscal improprieties. The GAO also serves as an investigatory arm of Congress. But the willingness of Congress to investigate the executive branch is directly related to its willingness to be independent of the executive branch.

**References:**

<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>100</td>
<td>When irregularities are discovered, the committee is aggressive in investigating the government.</td>
</tr>
<tr>
<td>75</td>
<td>This committee starts investigations, but is limited in its effectiveness. The committee may be slow to act, unwilling to take on politically powerful offenders, or occasionally unable to enforce its judgments.</td>
</tr>
<tr>
<td>50</td>
<td>The committee does not effectively investigate financial irregularities. The committee may start investigations but not complete them, or may fail to detect offenders. The committee may be partisan in its application of power.</td>
</tr>
</tbody>
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**Category IV. Administration and Civil Service**

**IV-1. Civil Service Regulations**
37. Are there national regulations for the civil service encompassing, at least, the managerial and professional staff?

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>37a.</strong> In law, there are regulations requiring an impartial, independent and fairly managed civil service.</td>
<td></td>
</tr>
<tr>
<td><strong>YES</strong></td>
<td><strong>NO</strong></td>
</tr>
</tbody>
</table>

**Comments:**
The Pendleton Civil Service Reform Act of 1883 established an independent civil service.

**References:**
http://www.opm.gov/BiographyofAnIdeal/

**YES:** A YES score is earned if there are specific formal rules establishing that the civil service carry out its duties independent of political interference.

**NO:** A NO score is earned if there are no formal rules establishing an independent civil service.

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>37b.</strong> In law, there are regulations to prevent nepotism, cronyism, and patronage within the civil service.</td>
<td></td>
</tr>
<tr>
<td><strong>YES</strong></td>
<td><strong>NO</strong></td>
</tr>
</tbody>
</table>

**Comments:**
The Pendleton Act specifically addresses these issues, with the Civil Service Reform Act of 1978 further refining these restrictions. Also, 5 U.S.C 2301 (8) states employees should be protected against arbitrary action, personal favoritism, or coercion for partisan political purposes.

**References:**
http://www.opm.gov/BiographyofAnIdeal/

**YES:** A YES score is earned if there are specific formal rules prohibiting nepotism, cronyism, and patronage in the civil service. These should include competitive recruitment and promotion procedures as well as safeguards against arbitrary disciplinary actions and dismissal.

**NO:** A NO score is earned if no such regulations exist.

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>37c.</strong> In law, there is an independent redress mechanism for the civil service.</td>
<td></td>
</tr>
<tr>
<td><strong>YES</strong></td>
<td><strong>NO</strong></td>
</tr>
</tbody>
</table>
The Civil Service Reform Act of 1978 provides for an appeals process.

YES: A YES score is earned if there is a mechanism to which civil servants and applicants for the civil service can take grievances regarding civil service management actions. Civil servants are able to appeal the mechanism’s decisions to the judiciary.

NO: A NO score is earned if no such mechanism exists.

37d. In law, civil servants convicted of corruption are prohibited from future government employment.

YES  |  NO

Comments:
Under 5 U.S.C 2302(b) (10), even a criminal conviction does not automatically justify taking a job action unless a nexus can be established between the conviction and performance of the employee’s duties. However, 5 U.S.C 7371 requires any law enforcement officer who is convicted of a felony shall be removed from employment as a law enforcement officer on the last day of the first applicable pay period following the conviction notice date.

References:
5 U.S.C 2302(b) (10) and 5 U.S.C 7371

YES: A YES score is earned if there are specific rules prohibiting continued government employment following a corruption conviction.

NO: A NO score is earned if no such rules exist.

38. Is the law governing the administration and civil service effective?

78

38a. In practice, civil servants are protected from political interference.

Comments:
Although few civil servants lose their jobs as a result of political interference and favoritism, their work content is often influenced by politics (especially as the heads of most agencies are political appointees).
Civil servants operate independently of the political process, without incentive or pressure to render favorable treatment or policy decisions on politically sensitive issues. Civil servants rarely comment on political debates. Individual judgments are rarely praised or criticized by political figures. Civil servants can bring a case to the courts challenging politically-motivated firings.

Civil servants are typically independent, yet are sometimes influenced in their judgments by negative or positive political or personal incentives. This may include favorable or unfavorable treatment by superiors, public criticism or praise by the government, or other forms of influence. Civil servants may bring a case to the judicial system challenging politically-motivated firings but the case may encounter delays or bureaucratic hurdles.

Civil servants are commonly influenced by political or personal matters. This may include conflicting family relationships, professional partnerships, or other personal loyalties. Negative incentives may include threats, harassment or other abuses of power. Civil servants are unable to find a remedy in the courts for unjustified or politically-motivated firings.

In practice, civil servants are appointed and evaluated according to professional criteria. Appointments to the civil service and their professional evaluations are made based on professional qualifications. Individuals appointed are free of conflicts of interest arising from personal loyalties, family connections or other biases. Individuals appointed usually do not have clear political party affiliations. Appointments and professional assessments are usually based on professional qualifications. Individuals appointed may have clear party loyalties, however.

Appointments and professional assessments are often based on political considerations. Individuals appointed often have conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed often have clear party loyalties.
38c. In practice, civil service management actions (e.g. hiring, firing, promotions) are not based on nepotism, cronyism, or patronage.

Comments:
The vast majority of the immense civil service force is hired on merit. However, over one thousand high-level positions are political appointees for whom neither professional criteria nor congressional approval are necessarily required. In fact, a congressional report notes that the number of Schedule C political appointees, who are hired without congressional approval, has increased by over 400, from 1,229 in the year 2000 to 1,640 in the year 2005, an increase of 33%.

Hurricane Katrina provided a particularly egregious example of a senior official of the Federal Emergency Management Agency who apparently lacked any professional training in emergency management prior to assuming the position.

References:

100: Nepotism (favorable treatment of family members), cronyism (favorable treatment of friends and colleagues), and patronage (favorable treatment of those who reward their superiors) are actively discouraged at all levels of the civil service. Hirings, firings, and promotions are based on merit and performance.

75: Nepotism, cronyism, and patronage are discouraged, but exceptions exist. Political leaders or senior officials sometimes appoint family member or friends to favorable positions in the civil service, or lend other favorable treatment.

50: Nepotism, cronyism, and patronage are commonly accepted principles in hiring, firing and promotions of civil servants.

38d. In practice, civil servants have clear job descriptions.

Comments:
Civil service jobs descriptions are highly detailed. Examples can be found at the federal government’s online job search Web site.

References:
http://www.usajobs.opm.gov/

100: Civil servants almost always have formal job descriptions establishing levels of seniority, assigned functions, and compensation. Job descriptions are a reliable means to map positions to both human capital requirements (including the position’s authority and responsibilities) and base pay.

75:
Civil servants often have formal job descriptions, but exceptions exist. Some civil servants may not be part of the formal assignment of duties and compensations. Some job descriptions may not map clearly to pay or responsibilities in some cases.

Civil servants do not have formal roles or job descriptions. If they do, such job descriptions have little or nothing to do with the position’s responsibilities, authority, or pay.

In practice, civil servant bonuses constitute only a small fraction of total pay.

Comments:
5 U.S.C § 5384 states that the amount of a performance award may not be less than 5 percent nor more than 20 percent of the career appointee’s rate of basic pay.

References:
5 U.S.C § 5384

Civil servant bonuses constitute no more than 10% of total pay and do not represent a major element of take-home pay.

Civil servant bonuses are generally a small percentage of total take-home pay for most civil servants though exceptions exist where some civil servants' bonuses represent a significant part of total pay.

Most civil servants receive bonuses that represent a significant amount of total take-home pay. In some cases bonuses represent the majority of total pay to civil servants.

In practice, the government publishes the number of authorized civil service positions along with the number of positions actually filled.

References:

The government publishes such a list on a regular basis.
The government publishes such a list but it is often delayed or incomplete. There may be multiple years in between each successive publication.

The government rarely or never publishes such a list, or when it does it is wholly incomplete.

In practice, the independent redress mechanism for the civil service is effective.

To protect the rights of civil service employees, the U.S. Merit Systems Protection Board was set up in 1978 as an independent, quasi-judicial agency in the Executive Branch that serves as the guardian of federal merit systems. The Board’s mission is to ensure that federal employees are protected against abuses by agency management, that Executive Branch agencies make employment decisions in accordance with the merit systems principles, and that federal merit systems are kept free of prohibited personnel practices.

References:
http://www.mspb.gov/mspbmissionpage.html

The independent redress mechanism for the civil service can control the timing and pace of its investigations without any input from the bodies that manage civil servants on a day-to-day basis.

The independent civil service redress mechanism can generally decide what to investigate and when but is sometimes subject to pressure from the executive or the bodies that manage civil servants on a day-to-day basis on politically sensitive issues.

The civil service redress mechanism must rely on approval from the executive or the bodies that manage civil servants on a day-to-day basis before initiating investigations. Politically sensitive investigations are almost impossible to move forward on.

In practice, in the past year, the government has paid civil servants on time.

There have been no reports of delayed employee disbursements over the past year.

References:
Source: Lexis Nexis search.
In the past year, no civil servants have been paid late.

In the past year, some civil servants have been paid late.

In the past year, civil servants have frequently been denied due pay.

In practice, civil servants convicted of corruption are prohibited from future government employment.

Comments:
The law does not require terminating felons, with the exception of law enforcement officers. Employees convicted of a felony may not receive a bonus, however.

References:
5 U.S.C 8148.

A system of formal blacklists and cooling off periods is in place for civil servants convicted of corruption. All civil servants are subject to this system.

A system of formal blacklists and cooling off periods is in place, but the system has flaws. Some civil servants may not be affected by the system, or the prohibitions are sometimes not effective.

There is no such system, or the system is consistently ineffective in prohibiting future employment of convicted civil servants.

Are there regulations addressing conflicts of interest for civil servants?

In law, there are requirements for civil servants to recuse themselves from policy decisions where their personal interests may be affected.
YES: A YES score is earned if there are requirements for civil servants to recuse themselves from policy decisions where their personal interests, including personal financial interests as well as those of their family and friends, are affected.

NO: A NO score exists if no such requirements exist in regulation or law.

39b. In law, there are restrictions for civil servants entering the private sector after leaving the government.

| YES | NO |

Comments:
If the employee’s involvement in such a matter was personal and substantial, then the employee is permanently barred from representing anyone back to any Federal department, agency, or court on that same matter. If the matter was under the employee’s official responsibility during the last year of Government service, then the employee is barred for two years after leaving Government service from representing anyone back to the Government on that same matter. In addition, certain high level officials are subject to a so-called one-year cooling off “period. For a period of one year after leaving a “senior” position, these officials may not make any appearance before or communication to their former agencies on behalf of any person (other than the United States), with the intent to influence them on any matter in which that person seeks official action.

References:
http://www.usoge.gov/pages/common_ethics_issues/common_ethics_issues_pg2.html#post-employment

YES: A YES score is earned if there are regulations restricting civil servants' ability to take positions in the private sector after leaving government that would present a conflict of interest, including positions that directly seek to influence their former government colleagues.

NO: A NO score is earned if no such restrictions exist.

39c. In law, there are regulations governing gifts and hospitality offered to civil servants.

| YES | NO |

References:
http://www.usoge.gov/pages/common_ethics_issues/common_ethics_issues_pg2.html#gifts1

YES: A YES score is earned if there are formal guidelines regarding gifts and hospitality given to civil servants.

NO: A NO score is earned if there are no such guidelines or regulations.
39d. In practice, the regulations restricting post-government private sector employment for civil servants are effective.

References:
http://www.usoge.gov/pages/common_ethics_issues/common_ethics_issues_pg2.html#gifts1

100: The regulations restricting post-government private sector employment for civil servants are uniformly enforced. There are no or few cases of civil servants taking jobs in the private sector after leaving government where they directly lobby or seek to influence their former government colleagues without an adequate cooling off period.

75: The regulations are generally enforced though some exceptions exist. In certain sectors, civil servants are known to regularly take jobs in the private sector that entail directly lobbying or seeking to influence their former government colleagues. Cooling off periods are short and sometimes ignored.

50: The regulations are rarely or never enforced. Civil servants routinely take jobs in the private sector following government employment that involve direct lobbying or influencing of former government colleagues. Cooling off periods are non-existent or never enforced.

39e. In practice, the regulations governing gifts and hospitality offered to civil servants are effective.

Comments:
As noted above, far less controversy surrounds gifts received by members of the executive branch compared to Congress. Nevertheless, a recent bipartisan congressional report shows how corrupt lobbyist Jack Abramoff spent almost $25,000 in meals and drinks for the White House officials and provided them with tickets to numerous sporting events and concerts." The report also notes, however, that the lobbyist was not especially successful in getting what he wanted.

References:

100: The regulations governing gifts and hospitality to civil servants are regularly enforced and sufficiently restrict the amounts of gifts and hospitality that can be given to civil servants. Civil servants never or rarely accept gifts or hospitality above what is allowed.

75: The regulations governing gifts and hospitality to civil servants are generally applied though exceptions exist. Some civil servants in certain sectors are known to accept greater amounts of gifts and hospitality from outside interest groups or private sector actors than is allowed.

50: The regulations governing gifts and hospitality to civil servants are generally applied though exceptions exist. Some civil servants in certain sectors are known to accept greater amounts of gifts and hospitality from outside interest groups or private sector actors than is allowed.
The regulations governing gifts and hospitality to the civil service are routinely ignored and unenforced. Civil servants routinely accept significant amounts of gifts and hospitality from outside interest groups and actors seeking to influence their decisions.

In practice, the requirements for civil service recusal from policy decisions affecting personal interests are effective.

Comments:
As Matter of Trust notes: The revolving door casts grave doubts on the integrity of official actions and legislation. A government employee could well be influenced in his or her official actions by promises of a future high-paying job from a business that has a pecuniary interest in the official's actions while in government.

References:

The requirements that civil servants recuse themselves from policy decisions where their personal interests are affected are routinely followed by most or all civil servants.

The requirements that civil servants recuse themselves from policy decisions where their personal interests are affected are followed by most civil servants though exceptions exist. In certain sectors, civil servants are known to routinely participate in policy decisions where their personal interests are affected.

Most civil servants routinely ignore recusal requirements and continue to participate in policy decisions where their personal interests are affected.

40. Can citizens access the asset disclosure records of senior civil servants?

In law, citizens can access the asset disclosure records of senior civil servants.

Comments:
Certain senior officers and employees of the executive branch are required to file publicly available reports. However, certain other executive branch employees whose duties involve the exercise of discretion in sensitive areas such as contracting, procurement, administration of grants and licenses, and regulating or auditing non-Federal entities are required to file confidential financial disclosure reports. The most notable difference between public and confidential reports, however, is that confidential reports are not available to the public.
YES: A YES score is earned if laws or regulations guarantee that citizens can access the asset records of senior civil servants.

NO: A NO score is earned if senior civil servants do not file an asset disclosure. A NO score is earned if senior civil servants file an asset disclosure, but it is not available to the public.

40b. In practice, citizens can access the asset disclosure records of senior civil servants within a reasonable time period.

100  |  75  |  50  |  25  |  0

Comments:
As noted above, disclosure forms for ministerial level officials are easily available. However, because the disclosure forms of other executive branch employees in "sensitive" positions are not publicly available, transparency is compromised. Also, FOIA requests for this material could be rejected based on exemptions related to sensitive personal information.

References:
See the OGE FOIA report for 2005: [http://www.usoge.gov/pages/about_oge/about_files/foia_guide/foia_rptfy05.html](http://www.usoge.gov/pages/about_oge/about_files/foia_guide/foia_rptfy05.html)

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

75:

50: Records take around two weeks to obtain. Some delays may be experienced.

25:

0: Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

40c. In practice, citizens can access the asset disclosure records of senior civil servants at a reasonable cost.

100  |  75  |  50  |  25  |  0

Comments:
Cost has little bearing on publicly available disclosure reports. As noted above, however, appealing rejected FOIA requests can be very expensive.

100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

75:
50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

25:

0: Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

IV-2. Whistle-blowing Measures

41. Are employees protected from recrimination or other negative consequences when reporting corruption (i.e. whistle-blowing)?

88

41a. In law, civil servants who report cases of corruption, graft, abuse of power, or abuse of resources are protected from recrimination or other negative consequences.

YES | NO

Comments:
US Code 5 Sec. 2301 (9) states that employees should be protected against reprisal for the lawful disclosure of information which the employees reasonably believe evidences: (A) a violation of any law, rule, or regulation, or (B) mismanagement, a gross waste of funds, an abuse of authority, or a substantial and specific danger to public health or safety.

References:
US Code 5 Sec. 2301 (9)

YES: A YES score is earned if there are specific laws against recrimination against public sector whistleblowers. This may include prohibitions on termination, transfer, harassment or other consequences.

NO: A NO score is earned if there are no legal protections for public-sector whistleblowers.

41b. In practice, civil servants who report cases of corruption, graft, abuse of power, or abuse of resources are protected from recrimination or other negative consequences.

100 | 75 | 50 | 25 | 0

Comments:
According to the CSO Government Accountability Project (GAP), the Whistleblower Protection Act (WPA) has been eroded to the
point that federal workers have virtually no protections from agency retaliation."

References:
http://www.whistleblower.org/template/page.cfm?page_id=121. See also, Coalition urges House to let whistle-blowers speak freely," The Hill, August 9, 2006.

100: Public sector whistleblowers can report abuses of power without fear of negative consequences. This may be due to robust mechanisms to protect the identity of whistleblowers or may be due to a culture that encourages disclosure and accountability.

75:

50: Public sector whistleblowers are sometimes able to come forward without negative consequences, but in other cases, whistleblowers are punished for disclosing, either through official or unofficial means.

25:

0: Public sector whistleblowers often face substantial negative consequences, such as losing a job, relocating to a less prominent position, or some form of harassment.

41c. In law, private sector employees who report cases of corruption, graft, abuse of power, or abuse of resources are protected from recrimination or other negative consequences.

YES | NO

Comments:
The passage of the Sarbanes-Oxley Act of 2002 (Corporate Accountability Act) provides comprehensive whistleblower protections for all employees of publicly-traded companies.

References:
Sarbanes-Oxley Act of 2002

YES: A YES score is earned if there are specific laws against recrimination against private sector whistleblowers. This may include prohibitions on termination, transfer, harassment or other consequences.

NO: A NO score is earned if there are no legal protections for private-sector whistleblowers.

41d. In practice, private sector employees who report cases of corruption, graft, abuse of power, or abuse of resources are protected from recrimination or other negative consequences.

100 | 75 | 50 | 25 | 0

Comments:
The Government Accountability Project (GAP) called Sarbanes-Oxley outstanding good government legislation. The Act
lengthens the statute of limitations and empowers state Attorneys General to prosecute corporate criminals under existing federal racketeering law. Its centerpiece, however, is legal rights for whistleblowers at publicly-traded corporations.

References:

100: Private sector whistleblowers can report abuses of power without fear of negative consequences. This may be due to robust mechanisms to protect the identity of whistleblowers or may be due to a culture that encourages disclosure and accountability.

75:

50: Private sector whistleblowers are sometimes able to come forward without negative consequences, but in other cases, whistleblowers are punished for disclosing, either through official or unofficial means.

25:

0: Private sector whistleblowers often face substantial negative consequences, such as losing a job, relocating to a less prominent position, or some form of harassment.

42. Is there an effective internal mechanism (i.e. phone hotline, e-mail address, local office) where civil servants can report corruption?

81

42a. In practice, the internal reporting mechanism for public sector corruption has a professional, full-time staff.

100 | 75 | 50 | 25 | 0

Comments:
It is the 57 offices of the Inspector General that serve as the clearinghouse for corruption complaints generally. OIGs process about 200,000 complaints of waste, fraud and abuse annually.

References:
http://www.ignet.gov/

100: The agency/entity has staff sufficient to fulfill its basic mandate.

75:

50: The agency/entity has limited staff, a fact that hinders its ability to fulfill its basic mandate.

25:

0: The agency/entity has no staff, or a limited staff that is clearly unqualified to fulfill its mandate.

42b. In practice, the internal reporting mechanism for public sector corruption receives regular funding.
Comments:
The Inspectors General are embedded within federal agencies and therefore receive adequate funding as part of the normal federal budget.

References:
http://www.whitehouse.gov/omb/budget/
http://www.ignet.gov/

100: The agency/entity has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.

75:

50: The agency/entity has a regular source of funding but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.

25:

0: Funding source is unreliable. Funding may be removed arbitrarily or as retaliation for agency actions.

42c. In practice, the internal reporting mechanism for public sector corruption acts on complaints within a reasonable time period.

100:
The agency/entity acts on complaints quickly. While some backlog is expected and inevitable, complaints are acknowledged promptly and investigations into serious abuses move steadily towards resolution. Citizens with simple issues can expect a resolution within a month.

75:

50: The agency/entity acts on complaints quickly, with some exceptions. Some complaints may not be acknowledged, and simple issues may take more than two months to resolve.

25:
0: The agency/entity cannot resolve complaints quickly. Complaints may be unacknowledged for more than a month, and simple issues may take more than three months to resolve. Serious abuses are not investigated with any urgency.

42d. In practice, when necessary, the internal reporting mechanism for public sector corruption initiates investigations.

| 100 | 75 | 50 | 25 | 0 |

References:

100: When irregularities are discovered, the agency/entity is aggressive in investigating the government or in cooperating with other agencies’ investigations.

75:

50: The agency/entity starts investigations, but is limited in its effectiveness. The agency/entity may be slow to act, unwilling to take on politically powerful offenders, reluctant to cooperate with other investigative agencies, or occasionally unable to enforce its judgments.

25:

0: The agency/entity does not effectively investigate. The agency/entity may start investigations but not complete them, may refuse to cooperate with other investigative agencies, or may fail to detect offenders. The agency/entity may be partisan in its application of power.

84

IV-3. Procurement

43. Is the public procurement process effective?

90

43a. In law, there are regulations addressing conflicts of interest for public procurement officials.

YES | NO

Comments:
18 U.S.C. § 208. prohibits government officials from engaging in acts that affect their personal financial interest.
In addition, three sets of regulations guide procurement activities: 1) Federal Acquisition Regulation (FAR) was established to codify uniform policies for acquisition of supplies and services by executive agencies; 2) The Office of Management and Budget’s Circular A-110, which sets forth standards for obtaining consistency and uniformity among Federal agencies in the administration of grants to and agreements with institutions of higher education, hospitals, and other non-profit organizations; 3) OMB’s Circular A-76, which guides procurement activities related to private operation of government activities.

References:
http://www.arnet.gov/far/
http://www.whitehouse.gov/omb/circulars/a110/a110.html

43b. In law, there is mandatory professional training for public procurement officials.

YES | NO

Comments:
Contract officers go through in-house training programs. Senior officers become certified at the Defense Acquisition University at Fort Belvoir.

References:
Source: interview with Dept. of Defense procurement specialist Andrew West

43c. In practice, the conflicts of interest regulations for public procurement officials are enforced.

YES: A YES score is earned if public procurement officials receive regular mandatory training to ensure professional standards in supervising the tendering process.

NO: A NO score is earned if there is no regular required training of public procurement officials or if training is sporadic, inconsistent, or voluntary.

Comments:
The Center for Public Integrity has conducted extensive investigations on the procurement process and on many cases found it wanting. For example, the Center’s report notes the Department of Defense Inspector General determined that 13 of the 24 contracts it reviewed did not adequately monitor contractors.” In addition, “federal agencies have sometimes hired contractors to oversee the work being done by yet other contractors, a practice that raises questions of conflicts of interest.

The Department of Defense has made some efforts to tighten its enforcement mechanism in response to a major scandal regarding a senior procurement officer who provided the Boeing Company preferential treatment in exchange for a job there. Nevertheless, recent revelations regarding the bribery scandal of former Congressman Randy “Duke” Cunningham reveal the complicity (or at least acquiescence) of federal officials in procurement scams.
### References:
See Windfalls of War” at [http://www.publicintegrity.org/wow/](http://www.publicintegrity.org/wow/).

### 43d. In law, there is a mechanism that monitors the assets, incomes and spending habits of public procurement officials.

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**Comments:**
High level procurement officials must file a confidential financial disclosure form for the Office of Governmental Ethics. According to a procurement specialist, federal auditors also check to see if too many contracts going to one contractor.

### References:
Source: Interview with Dept. of Defense procurement specialist, Andrew West.

**YES:** A YES score is earned if there is a formal mandate to some agency to monitor the assets, incomes and spending habits of public procurement officials, such as an inspector general, or ombudsman.

**NO:** A NO score is earned if no such mandate exists.

### 43e. In law, major procurements require competitive bidding.

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**Comments:**
10 U.S.C. 2304 and 41 U.S.C. 253 require, with certain limited exceptions (see Subparts 6.2 and 6.3), that contracting officers shall promote and provide for full and open competition in soliciting offers and awarding Government contracts.
**YES:** A YES score is earned if all major procurements (defined as those greater than 0.5% of GDP) require competitive bidding.

**NO:** A NO score is earned if competitive bidding is not required by law or regulation for major procurement (greater than 0.5% of GDP).

43f. In law, strict formal requirements limit the extent of sole sourcing.

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**Comments:**
41 U.S.C. 253(c) and 10 U.S.C. 2304(c) each authorize, under certain conditions, contracting without providing for full and open competition. When the supplies or services required by the agency are available from only one responsible source, or, for DoD, NASA, and the Coast Guard, from only one or a limited number of responsible sources, and no other type of supplies or services will satisfy agency requirements, full and open competition need not be provided for.

**References:**
http://www.arnet.gov/far/current/html/Subpart%206_3.html#wp1086841

**YES:** A YES score is earned if sole sourcing is limited to specific, tightly defined conditions, such as when a supplier is the only source of a skill or technology.

**NO:** A NO score is earned if there are no prohibitions on sole sourcing. A NO score is earned if the prohibitions on sole sourcing are general and unspecific.

43g. In law, unsuccessful bidders can instigate an official review of procurement decisions.

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**Comments:**
According to FAR regulations, all federal agencies should provide for inexpensive, informal, procedurally simple, and expeditious resolution of protests.

**References:**
Section 33.103 (c)

**YES:** A YES score is earned if there is a formal appeal process for unsuccessful bidders.

**NO:** A NO score is earned if no such process exists.
43h. In law, unsuccessful bidders can challenge procurement decisions in a court of law.

**YES** | **NO**

**Comments:**
Losing bidders can challenge procurement decisions in court (Competition in Contracting Act of 1984, 31 U.S.C. 3551-3556). Also, prior to a legal challenge bidders can take advantage of a GAO forum for bidders and offerors seeking federal government contracts who believe that a contract has been or is about to be awarded in violation of the laws and regulations that govern contracting with the federal government.

**References:**
Source: Interview with Dept. of Defense procurement specialist Andrew West
http://www.gao.gov/decisions/bidpro/bidpro.htm

**YES:** A YES score is earned if unsuccessful bidders can use the courts to appeal a procurement decision.

**NO:** A NO score is earned if no such process exists.

---

43i. In law, companies guilty of major violations of procurement regulations (i.e. bribery) are prohibited from participating in future procurement bids.

**YES** | **NO**

**Comments:**
Procurement rules require suspending companies who frequently violate regulations.

**References:**
Source: Interview with Dept. of Defense procurement specialist Andrew West.

**YES:** A YES score is earned if there are formal procurement blacklists, preventing convicted companies from doing business with the government.

**NO:** A NO score is earned if no such process exists.

---

43j. In practice, companies guilty of major violations of procurement regulations (i.e. bribery) are prohibited from participating in future procurement bids.
The Center for Public Integrity’s investigation revealed procurement violations by favorite companies often go unpunished.

References:

100: A system of formal blacklists and cooling off periods is in place for companies convicted of corruption. All companies are subject to this system.

75: 

50: A system of formal blacklists and cooling off periods is in place, but the system has flaws. Some procurements or companies may not be affected by the system, or the prohibitions are sometimes not effective.

25: 

0: There is no such system, or the system is consistently ineffective in prohibiting future hiring of blacklisted companies.

44. Can citizens access the public procurement process?

96

44a. In law, citizens can access public procurement regulations.

| YES | NO |

Comments:
FAR and other procurement-related regulations are available online.

References:

YES: A YES score is earned if procurement rules are, by law, open to the public.

NO: A NO score is earned if procurement rules are officially secret for any reason or if there are no procurement rules.

44b. In law, the government is required to publicly announce the results of procurement decisions.

| YES | NO |
According to FAR regulations, contracting officers shall make information available on awards over $3 million (unless another dollar amount is specified in agency acquisition regulations) in sufficient time for the agency concerned to announce it by 5:00 p.m. Washington, DC time on the day of award.

References:

YES: A YES score is earned if the government is required to publicly post or announce the results of the public procurement process. This can be done through major media outlets or on a publicly-accessible government register or log.

NO: A NO score is earned if there is no requirement for the government to publicly announce the results of the public procurement process.

44c. In practice, citizens can access public procurement regulations within a reasonable time period.

100 | 75 | 50 | 25 | 0

Comments:
FAR and other procurement-related regulations are available online.

References:

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

75:

50: Records take around two weeks to obtain. Some delays may be experienced.

25:

0: Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

44d. In practice, citizens can access public procurement regulations at a reasonable cost.

100 | 75 | 50 | 25 | 0

Comments:
FAR and other procurement-related regulations are available online.
100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

75:

50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

25:

0: Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

44e. In practice, major public procurements are widely advertised.

| 100 | 75 | 50 | 25 | 0 |

Comments:
FedBizOpps.gov provides an easily accessed point-of-entry for federal government procurement opportunities over $25,000, and the vast majority of federal procurement opportunities can be found here. However, an assessment of Department of Defense contracts worth millions of dollars conducted by the Center for Public integrity found that most of the contracts awarded to the very biggest defense contractors were won without what the Pentagon calls full and open™ competition. Of the 10 biggest contractors, only one — Science Applications International Corp. (SAIC) — won more than half its dollars through an open bidding process. Three of the top 10 — United Technologies, General Electric and Newport News Shipbuilding (now owned by Northrop Grumman) — collected less than 10 percent of their contract dollars through open bidding.

References:
http://www.fedbizopps.gov/

100: There is a formal process of advertising public procurements. This may include a government Web site, newspaper advertising, or other official announcements. All major procurements are advertised in this way.

75:

50: There is a formal process of advertisement but it is flawed. Some major procurements may not be advertised, or the advertising process may not be effective.

25:

0: There is no formal process of advertising major public procurements or the process is superficial and ineffective.

44f. In practice, citizens can access the results of major public procurement bids.
**References:**
Award information on all federal contracts over $2,500 can be found at: [https://fpds.gov/](https://fpds.gov/)

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<tbody>
<tr>
<td>100</td>
<td>Records of public procurement results are publicly available through a formal process.</td>
</tr>
<tr>
<td>75</td>
<td></td>
</tr>
<tr>
<td>50</td>
<td>Records of public procurements are available, but there are exceptions to this practice. Some information may not be available, or some citizens may not be able to access information.</td>
</tr>
<tr>
<td>25</td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>This information is not available to the public through an official process.</td>
</tr>
</tbody>
</table>

### IV-4. Privatization

**45. Is the privatization process effective?**

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

45a. In law, all businesses are eligible to compete for privatized state assets.

**Comments:**
Under the Clinton and Bush Administrations, the U.S. has stepped up efforts to privatize certain activities that were traditionally government-run. Office of Management and Budget Circular No. A-76 sets the policies and procedures that executive branch agencies must use in identifying commercial-type activities and determining whether these activities are best provided by the private sector, by government employees, or by another agency through a fee-for-service agreement. The term typically used to describe this process is competitive sourcing.

**References:**
U.S. Department of Energy: What You Always Wanted to Know About the New OMB Circular A-76, but Were Too Confused to Ask.

**YES**: A YES score is earned if all businesses are equally eligible to compete for privatized assets. A YES score is still earned if the government did not privatize any state-owned assets during the study period.
NO: A NO score is earned if any group of businesses (other than those blacklisted due to corruption charges) is excluded by law.

45b. In law, there are regulations addressing conflicts of interest for government officials involved in privatization.

YES | NO

Comments:
OMB A-76 requires that agencies comply with procurement integrity, ethics, and standards of conduct rules, including the restrictions of 18 U.S.C. § 208, when performing streamlined and standard competitions.

References:
http://www.whitehouse.gov/omb/circulars/a076/a76_incl_tech_correction.html#b

YES: A YES score is earned if there are formal regulations defining and regulating conflicts of interest for government officials involved in privatization.

NO: A NO score is earned if there are no such formal regulations.

45c. In practice, conflicts of interest regulations for government officials involved in privatization are enforced.

100 | 75 | 50 | 25 | 0

Comments:
As noted above, the Center for Public Integrity has reported on the weak enforcement powers of privatization and procurement regulations.

References:

100: Regulations regarding conflicts of interest for privatization officials are aggressively enforced.

75:

50: Conflict of interest regulations exist, but are flawed. Some violations may not be enforced, or some officials may be exempt from the regulations.

25:

0: Conflict of interest regulations do not exist, or are consistently ineffective.

46. Can citizens access the terms and conditions of privatization bids?
46a. In law, citizens can access the terms and conditions of privatization bids.

YES | NO

References:
OMB Circular A-76 details requirements for competition.

YES: A YES score is earned if there is a formal process of publishing the details of privatization bids that makes information available to all citizens.

NO: A NO score is earned if there is no formal publication process, or if any citizens are excluded by law from accessing this information.

46b. In law, the government is required to publicly announce the results of privatization decisions.

YES | NO

Comments:
OMB Circular A-76 requires an agency to make a formal public announcement (at the local level and via FedBizOpps.gov) for each streamlined or standard competition.

YES: A YES score is earned if the government is required to publicly post or announce the results of the privatization process. This can be done through major media outlets or on a publicly-accessible government register or log.

NO: A NO score is earned if there is no requirement for the government to publicly announce the results of the privatization process.

46c. In practice, citizens can access the terms and conditions of privatization bids within a reasonable time period.

100 | 75 | 50 | 25 | 0

References:
Award information on all federal contracts over $2,500 can be found at: https://fpds.gov/

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.
Records take around two weeks to obtain. Some delays may be experienced.

Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

46d. In practice, citizens can access the terms and conditions of privatization bids at a reasonable cost.

| 100 | 75 | 50 | 25 | 0 |

References:
Award information on all federal contracts over $2,500 can be found at: https://fpds.gov/

Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

Category V. Oversight and Regulation

V-1. National Ombudsman

47. In law, is there a national ombudsman, public protector or equivalent agency (or collection of agencies) covering the entire public sector?

0
Comments:
There is no comparable ombudsman* for the entire federal U.S. government. Instead, similar duties are “balkanized” throughout government, with inspectors general overseeing the performance of each federal agency, the GAO auditing budgetary matters, the OGE providing outreach and guidance for executive officials, each congressional chamber having its own ethics committee, judicial conduct guided by the Judicial Conference, and the Department of Justice responsible for overall investigation (FBI) and prosecution (Public Integrity Section) of government officials.

References:
See U.S. Response to OAS Questionnaire and Web sites of the various aforementioned entities.

48. Is the national ombudsman effective?

50

48a. In law, the ombudsman is protected from political interference.

Comments:
The lack of a truly independent ombudsman requires a no” rating here, especially as certain corruption entities (e.g., congressional ethics committees) are well known for being influenced by political considerations. However, the U.S.’s “balkanized” anti-corruption structure does prove somewhat helpful in that competing agencies and governmental branches possess incentives to pinpoint corruption elsewhere.

YES: A YES score is earned only if the agency (or set of agencies) has some formal organizational independence from the government. A YES score is earned even if the entity is legally separate but in practice staffed by partisans.

NO: A NO score is earned if the agency is a subordinate part of any government ministry or agency, such as the Department of Interior or the Justice Department.

48b. In practice, the ombudsman is protected from political interference.
Comments:
With the exception of the GAO, whose head is appointed to a 15 year term, none of the entity heads enjoy true independence. Congressional ethics chairmen might be another exception, although their independence typically allows them to be an obstacle to anti-corruption efforts instead of a catalyst.

100: This agency (or set of agencies) operates independently of the political process, without incentive or pressure to render favorable judgments in politically sensitive cases. Investigations can operate without hindrance from the government, including access to politically sensitive information.

75:

50: This agency (or set of agencies) is typically independent, yet is sometimes influenced in its work by negative or positive political incentives. This may include public criticism or praise by the government. The ombudsman may not be provided with some information needed to carry out its investigations.

25:

0: This agency (or set of agencies) is commonly influenced by political or personal incentives. This may include conflicting family relationships, professional partnerships, or other personal loyalties. Negative incentives may include threats, harassment or other abuses of power. The ombudsman cannot compel the government to reveal sensitive information.

48c. In practice, the head of the ombudsman agency/entity is protected from removal without relevant justification.

Comments:
With the exception of the GAO, whose head is appointed to a 15 year term, none of the entity heads enjoy true independence. Congressional ethics chairmen might be another exception, although their independence typically allows them to be an obstacle to anti-corruption efforts instead of a catalyst.

100: The director of the ombudsman (or directors of multiple agencies) serves a defined term and cannot be removed without a significant justification through a formal process, such as impeachment for abuse of power.

75:

50: The director of the ombudsman (or directors of multiple agencies) serves a defined term, but can in some cases be removed through a combination of official or unofficial pressure.

25:

0: The director of the ombudsman (or directors of multiple agencies) can be removed at the will of political leadership.

48d. In practice, the ombudsman agency (or agencies) has a professional, full-time staff.
Comments:
The lack of resources is rarely an obstacle for U.S. agencies; but rather the lack of independence or political will.

100: The ombudsman agency (or agencies) has staff sufficient to fulfill its basic mandate.

75:

50: The ombudsman agency (or agencies) has limited staff that hinders its ability to fulfill its basic mandate.

25:

0: The ombudsman agency (or agencies) has no staff, or a limited staff that is clearly unqualified to fulfill its mandate.

48e. In practice, agency appointments support the independence of the ombudsman agency (or agencies).

Comments:
While most heads of agencies have professional training, they are generally appointed for political reasons and have well established party ties. See, for example, the longstanding relationship between DOJ's chief of the Public Integrity Section and Bush's Secretary of Homeland Security.

References:

100: Appointments to the agency (or agencies) are made based on professional qualifications. Individuals appointed are free of conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed usually do not have clear political party affiliations.

75:

50: Appointments are usually based on professional qualifications. Individuals appointed may have clear party loyalties.

25:

0: Appointments are often based on political considerations. Individuals appointed often have conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed often have clear party loyalties.

48f. In practice, the ombudsman agency (or agencies) receives regular funding.
Comments:
As with staffing, most corruption-related agencies receive relatively stable funding from year to year.

References:
See budget examples at: http://www.whitehouse.gov/omb/budget/

100: The agency (or agencies) has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.

75:

50: The agency (or agencies) has a regular source of funding, but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.

25:

0: Funding source is unreliable. Funding may be removed arbitrarily or as retaliation for agency functions.

48g. In practice, the agency (or agencies) makes publicly available reports.

100 | 75 | 50 | 25 | 0

Comments:
Practices at different agencies vary significantly, making this difficult to score. GAO and DOJ reports are widely available, for example, while congressional ethics committee reports are almost always confidential.

100: The agency (or agencies) makes regular, publicly available, substantial reports either to the legislature or directly to the public outlining the full scope of its work.

75:

50: The agency (or agencies) makes publicly available reports to the legislature and/or directly to the public that are sometimes delayed or incomplete.

25:

0: The agency (or agencies) makes no reports of its activities, or makes reports that are consistently out of date, unavailable to the public, or insubstantial.

48h. In practice, when necessary, the national ombudsman (or equivalent agency or agencies) initiates investigations.

100 | 75 | 50 | 25 | 0

Comments:
As discussed elsewhere, investigations of high-level officials is often hindered by jurisdictional or political obstacles.
### 100: The agency aggressively starts investigations — or participates fully with cooperating agencies' investigations — into judicial misconduct. The agency is fair in its application of this power.

#### 75:

#### 50: The agency will start or cooperate in investigations, but often relies on external pressure to set priorities, or has limited effectiveness when investigating. The agency, though limited in effectiveness, is still fair in its application of power.

#### 25:

#### 0: The agency rarely investigates on its own or cooperates in other agencies' investigations, or the agency is partisan in its application of this power.

#### 48i. In practice, when necessary, the national ombudsman (or equivalent agency or agencies) imposes penalties on offenders.

### 100 | 75 | 50 | 25 | 0

**Comments:**

*Aggressive* would not be the adjective to characterize most enforcement examples in the U.S., but enforcement does occur. One of the most high profile cases of the past few years has been the conviction of David H. Safavian, former chief of staff of the General Services Administration, who despite his political connections was convicted in June 2006 of obstruction and making false statements.

### 100: When rules violations are discovered, the agency is aggressive in penalizing offenders or in cooperating with other agencies who penalize offenders.

#### 75:

#### 50: The agency enforces rules, but is limited in its effectiveness. The agency may be slow to act, unwilling to take on politically powerful offenders, resistant to cooperating with other agencies, or occasionally unable to enforce its judgments.

#### 25:

#### 0: The agency does not effectively penalize offenders. The agency may make judgments but not enforce them, does not cooperate with other agencies in enforcing penalties, or may fail to make reasonable judgments against offenders. The agency may be partisan in its application of power.

#### 48j. In practice, the government acts on the findings of the agency (or agencies).

### 100 | 75 | 50 | 25 | 0

**Comments:**

As the section detailing the GAO notes, the majority of GAO recommendations are followed by congressional and executive officials. In some cases, agencies are empowered to act on their own. For example, the Department of Justice’s FBI investigates and then turns over evidence to the DOJ Criminal Division's Public Integrity Section to prosecute.
References:
http://www.usdoj.gov/criminal/pin.html

100: Ombudsman’s reports are taken seriously, with negative findings drawing prompt corrective action.

75:

50: In most cases, ombudsman’s reports are acted on, though some exceptions may occur for politically sensitive issues, or particularly resistant agencies.

25:

0: Ombudsman reports are often ignored, or given superficial attention. Ombudsman reports do not lead to policy changes.

48k. In practice, the agency (or agencies) acts on citizen complaints within a reasonable time period.

| 100 | 75 | 50 | 25 | 0 |

Comments:
Most corruption-related agencies provide hotlines” to report malfeasance. However, an agency’s willingness to act relies greatly on the activity reported and the person involved.

References:
See, for example, the FBI’s Tips” program at: https://tips.fbi.gov/.

100: The agency (or agencies) acts on complaints quickly. While some backlog is expected and inevitable, complaints are acknowledged promptly and investigations into serious abuses move steadily towards resolution. Citizens with simple issues can expect a resolution within a month.

75:

50: The agency (or agencies) acts on complaints quickly, with some exceptions. Some complaints may not be acknowledged, and simple issues may take more than two months to resolve.

25:

0: The agency (or agencies) cannot resolve complaints quickly. Complaints may be unacknowledged for more than a month, and simple issues may take more than three months to resolve. Serious abuses are not investigated with any urgency.

49. Can citizens access the reports of the ombudsman?

100

49a. In law, citizens can access reports of the ombudsman(s).
Comments:
DOJ's Public Integrity Section, for example, provides annual reports to Congress.

References:

YES: A YES score is earned if all ombudsman reports are publicly available.

NO: A NO score is earned if any ombudsman reports are not publicly available. This may include reports made exclusively to the legislature or the executive, which those bodies may choose not to distribute the reports.

49b. In practice, citizens can access the reports of the ombudsman(s) within a reasonable time period.

100 | 75 | 50 | 25 | 0

References:
Available online

100: Reports are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

75:

50: Reports take around two weeks to obtain. Some delays may be experienced.

25:

0: Reports take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

49c. In practice, citizens can access the reports of the ombudsman(s) at a reasonable cost.

100 | 75 | 50 | 25 | 0

References:
Available online
Reports are free to all citizens, or available for the cost of photocopying. Reports can be obtained at little cost, such as by mail, or on-line.

Reports impose a financial burden on citizens, journalists or CSOs. Retrieving reports may require a visit to a specific office, such as a regional or national capital.

Retrieving reports imposes a major financial burden on citizens. Reports costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

V-2. Supreme Audit Institution

50. In law, is there a national supreme audit institution, auditor general or equivalent agency covering the entire public sector?

100

50. In law, is there a national supreme audit institution, auditor general or equivalent agency covering the entire public sector?

YES | NO

Comments:
The U.S. Government Accountability Office (GAO) is an independent, nonpartisan agency that report to Congress.

YES: A YES score is earned if there is a specific agency whose primary mandate is to audit and track the movement of money through the government. This agency should be specifically charged to investigate and document the misuse of funds. A system of agencies located in each department is equivalent.

NO: A NO score is earned if no such agency exists, or that function is a secondary concern of a larger body, such as the executive.

51. Is the supreme audit institution effective?

100

51a. In law, the supreme audit institution is protected from political interference.
The agency is headed by the Comptroller General, who is appointed to a 15-year term. The long tenure of the Comptroller General gives GAO a continuity of leadership that is rare within government. GAO’s independence is further safeguarded by the fact that its workforce is comprised almost exclusively of career employees.

**YES:** A YES score is earned only if the agency has some formal organizational independence from the government. A YES score is earned even if the entity is legally separate but in practice staffed by partisans.

**NO:** A NO score is earned if the agency is a subordinate part of any government ministry or agency, such as the Department of Interior or the Justice Department.

51b. In practice, the head of the agency is protected from removal without relevant justification.

**100 | 75 | 50 | 25 | 0**

**Comments:**
Paul F. Williams, PhD, is a professor of accounting at North Carolina State University and past chair of the public interest section of the American Accounting Association, the GAO has remained relatively scandal-free and GAO reports are highly regarded as reliable and objective."

**References:**
The CPA Journal, April 2003, Pg. 14 Vol. 73 No. 4

**100:** The director of the agency serves a defined term and cannot be removed without a significant justification through a formal process, such as impeachment for abuse of power.

75:

**50:** The director of the agency serves a defined term, but can in some cases be removed through a combination of official or unofficial pressure.

25:

**0:** The director of the agency can be removed at the will of political leadership.

51c. In practice, the agency has a professional, full-time staff.

**100 | 75 | 50 | 25 | 0**

**Comments:**
Its 3,300 employees include experts in program evaluation, accounting, law, economics, and other fields.
100: The agency has staff sufficient to fulfill its basic mandate.

75:

50: The agency has limited staff that hinders it ability to fulfill its basic mandate.

25:

0: The agency has no staff, or a limited staff that is clearly unqualified to fulfill its mandate.

51d. In practice, agency appointments support the independence of the agency.

| 100 | 75 | 50 | 25 | 0 |

Comments:
Paul F. Williams, PhD, is a professor of accounting at North Carolina State University and past chair of the public interest section of the American Accounting Association, the GAO has remained relatively scandal-free and GAO reports are highly regarded as reliable and objective.

References:
The CPA Journal, April 2003, Pg. 14 Vol. 73 No. 4

100: Appointments to the agency are made based on professional qualifications. Individuals appointed are free of conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed usually do not have clear political party affiliations.

75:

50: Appointments are usually based on professional qualifications. Individuals appointed may have clear party loyalties.

25:

0: Appointments are often based on political considerations. Individuals appointed often have conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed often have clear party loyalties.

51e. In practice, the agency receives regular funding.

| 100 | 75 | 50 | 25 | 0 |

Comments:
The GAO's budget for 2005 was $474.5 million.
100: The agency has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.

75:

50: The agency has a regular source of funding, but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.

25:

0: Funding source is unreliable. Funding may be removed arbitrarily or as retaliation for agency actions.

51f. In practice, the agency makes regular public reports.

Comments:
GAO posts reports on its Web site, which is updated daily. Also, reports may be ordered online from GAO. The Chief Quality Officer will either acknowledge or honor the request within 20 days of receipt, or on expedited basis in which the person requesting the records demonstrates a compelling need.”

References:
http://www.gao.gov/about/publicrecords/4cfr81jn03.txt+N242

100: The agency makes regular, publicly available, substantial reports to the legislature and/or to the public directly outlining the full scope of its work.

75:

50: The agency makes publicly available reports to the legislature and/or to the public directly that are sometimes delayed or incomplete.

25:

0: The agency makes no reports of its activities, or makes reports that are consistently out of date, unavailable to the public, or insubstantial.

51g. In practice, the government acts on the findings of the agency.

Comments:
At the end of fiscal year 2005, 85 percent of the 1,752 recommendations the GAO made in fiscal year 2001 had been implemented.
100: Audit agency reports are taken seriously, with negative findings drawing prompt corrective action.

75:

50: In most cases, audit agency reports are acted on, though some exceptions may occur for politically sensitive issues, or particularly resistant agencies.

25:

0: Audit reports are often ignored, or given superficial attention. Audit reports do not lead to policy changes.

51h. In practice, the supreme audit institution is able to initiate its own investigations.

100 | 75 | 50 | 25 | 0

Comments:
Responsibilities of the GAO include: evaluating how well government policies and programs are working; auditing agency operations to determine whether federal funds are being spent efficiently, effectively, and appropriately; investigating allegations of illegal and improper activities; and issuing legal decisions and opinions.

100: The supreme audit institution can control the timing and pace of its investigations without any input from the executive or legislature.

75:

50: The supreme audit institution can generally decide what to investigate, and when, but is subject to pressure from the executive or legislature on politically sensitive issues.

25:

0: The supreme audit institution must rely on approval from the executive or legislature before initiating investigations. Politically sensitive investigations are almost impossible to move forward on.

52. Can citizens access reports of the supreme audit institution?

100

52a. In law, citizens can access reports of the agency.

YES | NO

Comments:
While GAO is not subject to the Freedom of Information Act (5 U.S.C. 552), GAO's disclosure policy follows the spirit of the act consistent with its duties and functions and responsibility to the Congress.
YES: A YES score is earned if all supreme auditor reports are available to the general public.

NO: A NO score is earned if any auditor reports are not publicly available. This may include reports made exclusively to the legislature or the executive, which those bodies may choose not to distribute.

52b. In practice, citizens can access audit reports within a reasonable time period.

|    | 100 | 75 | 50 | 25 | 0 |

Comments:
GAO posts reports on its Web site, which is updated daily. Also, reports may be ordered online from GAO. The Chief Quality Officer will either acknowledge or honor the request within 20 days of receipt, or on expedited basis in which the person requesting the records demonstrates a compelling need."

References:
http://www.gao.gov/about/publicrecords/4cfr81jn03.txt

100: Reports are available on-line, or records can be obtained within two days. Reports are uniformly available; there are no delays for politically sensitive information.

75:

50: Reports take around two weeks to obtain. Some delays may be experienced.

25:

0: Reports take more than a month to acquire. In some cases, most reports may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

52c. In practice, citizens can access the audit reports at a reasonable cost.

|    | 100 | 75 | 50 | 25 | 0 |

Comments:
No fee is charged for documents fewer than 50 pages. Fees for research or lengthy reports are nominal.

References:
http://www.gao.gov/about/publicrecords/4cfr81jn03.txt

100: Reports are free to all citizens, or available for the cost of photocopying. Reports can be obtained at little cost, such as by mail, or on-line.

75:
Reports impose a financial burden on citizens, journalists or CSOs. Retrieving reports may require a visit to a specific office, such as a regional or national capital.

Retrieving reports imposes a major financial burden on citizens. Report costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

53. In law, is there a national tax collection agency?

YES | NO

Comments:
The Internal Revenue Service is a bureau of the Department of the Treasury and bills itself as one of the world’s most efficient tax administrators. In 2004, the IRS collected more than $2 trillion in revenue and processed more than 224 million tax returns.

References:

YES: A YES score is earned if there is a national agency formally mandated to collect taxes.

NO: A NO score is earned if that function is spread over several agencies, or does not exist. A NO score is earned if national government ministries can collect taxes independently.

54. Is the tax collection agency effective?

YES | 75 | 50 | 25 | 0

54a. In practice, the tax collection agency has a professional, full-time staff.
According to U.S. News and World Report, the IRS has 89,704 as of September 2003.

References:
http://www.usnews.com/usnews/biztech/best-places-to-work/sub-agencies/tr93_at-a-glance.htm

100: The agency has staff sufficient to fulfill its basic mandate.

75:

50: The agency has limited staff that hinders its ability to fulfill its basic mandate.

25:

0: The agency has no staff, or a limited staff that is clearly unqualified to fulfill its mandate.

54b. In practice, the agency receives regular funding.

100 | 75 | 50 | 25 | 0

Comments:
FY 2006 budget was $10.7 billion, a slight increase over FY 2004 and FY 2005 budgets.

References:
http://www.whitehouse.gov/omb/budget/fy2006/treasury.html

100: The agency has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.

75:

50: The agency has a regular source of funding, but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.

25:

0: Funding source is unreliable. Funding may be removed arbitrarily or as retaliation for agency actions.

55. In practice, are tax laws enforced uniformly and without discrimination?

75
Comments:
Wealthy citizens are more able to hire accountants to help evade taxes (by legal or illegal means).

References:

100: Tax laws (which may be economically unfair as written) are enforced consistently for all citizens. No general group of citizens is more or less likely to evade tax law than another.

75:

50: Tax laws are generally enforced consistently, but some exceptions exist. For example, some groups may occasionally evade tax law. Some arbitrary and discriminatory tax rules exist.

25:

0: Tax law is unequally applied. Some groups of citizens are consistently more or less likely to evade tax law than others. Tax regulations are, as a rule, written to be discriminatory and/or arbitrary.

56. In law, is there a national customs and excise agency?

100

56. In law, is there a national customs and excise agency?

YES | NO

Comments:
The U.S. Customs and Border Protection (CBP) agency.

References:
http://www.cbp.gov/

YES: A YES score is earned if there is an agency formally mandated to collect excises and inspect customs.

NO: A NO score is earned if that function is spread over several agencies, or does not exist.

57. Is the customs and excise agency effective?

100
57a. In practice, the customs and excise agency has a professional, full-time staff.

| 100 | 75 | 50 | 25 | 0 |

Comments:
CBP has 42,000 employees.

References:
http://www.cbp.gov/xp/cgov/toolbox/about/organization/deputy_commissioner_1.xml

100: The agency has staff sufficient to fulfill its basic mandate.
75:
50: The agency has limited staff that hinders its ability to fulfill its basic mandate.
25:
0: The agency has no staff, or a limited staff that is clearly unqualified to fulfill its mandate.

57b. In practice, the agency receives regular funding.

| 100 | 75 | 50 | 25 | 0 |

Comments:
CBP's 2006 budget was $5.8 billion.

References:

100: The agency has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.
75:
50: The agency has a regular source of funding, but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.
25:
0: Funding source is unreliable. Funding may be removed arbitrarily or as retaliation for agency actions.
58. In practice, are customs and excise laws enforced uniformly and without discrimination?

75

Comments:
CBP's jurisdiction also covers border crossings, an area for which CBP has been accused of discrimination.

References:

100: Customs and excise laws (which may be economically unfair as written) are enforced consistently for all citizens. No general group of citizens is more or less likely to evade customs than another.

75:

50: Customs and excise laws are generally enforced consistently, but some exceptions exist. For example, some groups may occasionally evade customs requirements.

25:

0: Customs and excise laws are unequally applied. Some groups of citizens are consistently more or less likely to evade customs and excise laws than others.

V-4. Financial Sector Regulation

59. In law, is there a financial regulatory agency overseeing publicly listed companies?

100

59. In law, is there a financial regulatory agency overseeing publicly listed companies?

YES | NO
The mission of the U.S. Securities and Exchange Commission (SEC) is to protect investors, maintain fair, orderly, and efficient markets, and facilitate capital formation.

References:
http://www.sec.gov/about/whatwedo.shtml

YES: A YES score is earned if there is an agency tasked with overseeing publicly listed companies in the public interest and ensuring that disclosure rules are met.

NO: A NO score is earned if this function is spread over several agencies or does not exist.

60. Is the financial regulatory agency effective?

80

60a. In law, the financial regulatory agency is protected from political interference.

YES | NO

Comments:
The SEC's commissioners are split between Democrats and Republicans, but the chair is a political appointee.

References:

YES: A YES score is earned only if the agency has some formal organizational independence from the government. A YES score is earned even if the entity is legally separate but in practice staffed by partisans.

NO: A NO score is earned if the agency is a subordinate part of any government ministry or agency, such as the Department of Interior or the Justice Department.

60b. In practice, the agency has a professional, full-time staff.

100 | 75 | 50 | 25 | 0

Comments:
The SEC consists of five presidentially-appointed Commissioners, four Divisions and 18 Offices. With approximately 3,100 staff, the SEC has 11 regional and district Offices throughout the country.

100: The agency has staff sufficient to fulfill its basic mandate.
50: The agency has limited staff that hinders its ability to fulfill its basic mandate.

0: The agency has no staff, or a limited staff that is clearly unqualified to fulfill its mandate.

60c. In practice, the agency receives regular funding.

100 | 75 | 50 | 25 | 0

Comments:
The SEC has received increased attention and funding as a result of recent scandals and the resulting Sarbane-Oxley Act of 2002.

References:

100: The agency has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.

75:

50: The agency has a regular source of funding, but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.

25:

0: Funding source is unreliable. Funding may be removed arbitrarily or as retaliation for agency functions.

60d. In practice, when necessary, the financial regulatory agency independently initiates investigations.

100 | 75 | 50 | 25 | 0

Comments:
The SEC has earned the ire of Wall Street with its increased focus on investigations, although the SEC’s aggressive stance may be lessening with the new chairman, former Congressman Christopher Cox.

References:
At SEC, a Year of Relative Calm; Cox’s Tenure as Chairman Hasn’t Lived Up to Rhetoric," Washington Post, August 2, 2006.
100: When irregularities are discovered, the agency is aggressive in investigating and/or in cooperating with other investigative bodies.

75: 

50: The agency starts investigations, but is limited in its effectiveness or in its cooperation with other investigative agencies. The agency may be slow to act, unwilling to take on politically powerful offenders, or occasionally unable to enforce its judgments.

25: 

0: The agency does not effectively investigate financial irregularities or cooperate with other investigative agencies. The agency may start investigations but not complete them, or may fail to detect offenders. The agency may be partisan in its application of power.

60e. In practice, when necessary, the financial regulatory agency imposes penalties on offenders.

| 100 | 75 | 50 | 25 | 0 |

Comments: 
The SEC recently imposed a $400 million dollar penalty on housing giant Fannie Mae for overstating its profits by billions of dollars.

References: 

100: When rules violations are discovered, the agency is aggressive in penalizing offenders and/or in cooperating with other agencies that impose penalties.

75: 

50: The agency enforces rules, but is limited in its effectiveness or reluctant to cooperate with other agencies. The agency may be slow to act, unwilling to take on politically powerful offenders, or occasionally unable to enforce its judgments.

25: 

0: The agency does not effectively penalize offenders or refuses to cooperate with other agencies that enforce penalties. The agency may make judgments but not enforce them, or may fail to make reasonable judgments against offenders. The agency may be partisan.

61. Can citizens access the financial records of publicly listed companies?

96

61a. In law, citizens can access the financial records of publicly listed companies.
The SEC requires public companies to disclose meaningful financial and other information to the public.

References:
http://www.sec.gov/about/whatwedo.shtml

YES: A YES score is earned if the financial information of all publicly traded companies is required by law to be public.

NO: A NO score is earned if any category of publicly-owned or publicly-traded company is exempt from this rule, or no such rules exist.

61b. In practice, the financial records of publicly listed companies are regularly updated.

100 | 75 | 50 | 25 | 0

Comments:
Companies with more than $10 million in assets whose securities are held by more than 500 owners must file annual and other periodic reports. These reports are available to the public through the SEC’s EDGAR database.

References:
http://www.sec.gov/about/laws.shtml

100: Publicly traded companies always disclose financial data, which is generally accurate and up to date.

75:

50: Publicly traded companies disclose financial data, but it is flawed. Some companies may misstate financial data, or file the information behind schedule.

25:

0: Financial data is not available, or is consistently superficial or otherwise of no value to investors.

61c. In practice, the financial records of publicly listed companies are audited according to international accounting standards.

100 | 75 | 50 | 25 | 0

Comments:
In the wake of the Enron/Arthur Andersen scandal, the Sarbanes-Oxley law was designed to create more independence between
auditors and the corporations they audit. However, critics maintain more work needs to be done, as the law leaves in place strong incentives for auditors to please clients.”

References:
Don Moore, SarbOx Doesn’t Go Far Enough; Further rules are needed to counter auditors’ natural bias in favor of their clients,” Business Week, April 17, 2006.

100: Financial records of all public companies are regularly audited by a trained third party auditor using accepted international standards.

75:

50: Financial records of public companies are regularly audited, but exceptions may exist. Some companies may use flawed or deceptive accounting procedures, or some companies may be exempted from this requirement.

25:

0: Publicly traded companies are not audited, or the audits have no functional value. The auditors may collude with the companies in providing misleading or false information to the public.

61d. In practice, citizens can access the records of disciplinary decisions imposed by the government on publicly-listed companies.

100 | 75 | 50 | 25 | 0

References:
The SEC lists all enforcement actions at: http://www.sec.gov/divisions/enforce/enforceactions.shtml

100: These records are freely available to all citizens through a formal official process.

75:

50: These records are available to all citizens, with some exceptions.

25:

0: These records are generally not available through official processes.

61e. In practice, citizens can access the financial records of publicly listed companies within a reasonable time period.

100 | 75 | 50 | 25 | 0

Comments:
All companies, foreign and domestic, are required to file registration statements, periodic reports, and other forms electronically
through the SEC’s EDGAR® Web site. Anyone can access and download this information for free.

**References:**
http://www.sec.gov/about/whatwedo.shtml

<table>
<thead>
<tr>
<th>Percentages</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>100</td>
<td>Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.</td>
</tr>
<tr>
<td>75:</td>
<td></td>
</tr>
<tr>
<td>50:</td>
<td>Records take around two weeks to obtain. Some delays may be experienced.</td>
</tr>
<tr>
<td>25:</td>
<td></td>
</tr>
<tr>
<td>0:</td>
<td>Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.</td>
</tr>
</tbody>
</table>

61f. In practice, citizens can access the financial records of publicly listed companies at a reasonable cost.

<table>
<thead>
<tr>
<th>Percentages</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>100</td>
<td>75</td>
</tr>
</tbody>
</table>

**Comments:**
All companies, foreign and domestic, are required to file registration statements, periodic reports, and other forms electronically through the SEC’s EDGAR® Web site. Anyone can access and download this information for free.

**References:**
http://www.sec.gov/about/whatwedo.shtml

<table>
<thead>
<tr>
<th>Percentages</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>100</td>
<td>Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.</td>
</tr>
<tr>
<td>75:</td>
<td></td>
</tr>
<tr>
<td>50:</td>
<td>Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.</td>
</tr>
<tr>
<td>25:</td>
<td></td>
</tr>
<tr>
<td>0:</td>
<td>Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.</td>
</tr>
</tbody>
</table>

V-5. Business Licensing and Regulation
62. Are business licenses available to all citizens?

94

62a. In law, anyone may apply for a business license.

| YES | NO |

Comments:
Basic business licenses are readily available, although the specific process varies from city to city and state to state. An example process can be found at the District of Columbia Department of Consumer and Regulatory Affairs Web site.

References:
http://mblr.dc.gov/

YES: A YES score is earned if no particular group or category of citizens is excluded from applying for a business license, when required. A YES score is also earned if basic business licenses are not required.

NO: A NO score is earned if any group of citizens are categorically excluded from applying for a business license, when required.

62b. In law, a complaint mechanism exists if a business license request is denied.

| YES | NO |

Comments:
In D.C., for example, the Office of Administrative Hearings has jurisdiction to hear appeals regarding decisions made by the Department of Consumer and Regulatory Affairs.

References:

YES: A YES score is earned if there is a formal process for appealing a rejected license.

NO: A NO score is earned if no such mechanism exists.

62c. In practice, citizens can obtain any necessary business license (i.e. for a small import business) within a reasonable time period.
Comments:
In Washington D.C., a licensee can get the appropriate forms on-line which are then mailed to the department. A license then arrives in approximately two weeks.

References:
Source: recent experience starting a small business.

| 100 | 75 | 50 | 25 | 0 |

| 100: Licenses are not required, or licenses can be obtained within roughly one week.  
75:  
50: Licensing is required and takes around one month. Some groups may be delayed up to a three months.  
25:  
0: Licensing takes more than three months for most groups. Some groups may wait six months to one year to get necessary licenses. |

| 100 | 75 | 50 | 25 | 0 |

| 62d. In practice, citizens can obtain any necessary business license (i.e. for a small import business) at a reasonable cost. |

| 100 | 75 | 50 | 25 | 0 |

| 100: Licenses are not required, or licenses are free. Licenses can be obtained at little cost to the organization, such as by mail, or on-line.  
75:  
50: Licenses are required, and impose a financial burden on the organization. Licenses may require a visit to a specific office, such as a regional or national capital.  
25:  
0: Licenses are required, and impose a major financial burden on the organization. Licensing costs are prohibitive to the organization. |

References:
http://mblr.dc.gov/information/bbl/calculator.asp

| 63. Do businesses receive equitable regulatory treatment from the government? |
63a. In law, basic business regulatory requirements for meeting health, safety, and environmental standards are transparent and publicly available.

**YES** | **NO**

References:
These vary by state. In California, for example, employers may find pertinent information at: [http://www.dir.ca.gov/dosh/EmployerInformation.htm](http://www.dir.ca.gov/dosh/EmployerInformation.htm)

**YES:** A YES score is earned if basic regulatory requirements for meeting health, safety, and environmental standards are publicly accessible and transparent.

**NO:** A NO score is earned if such requirements are not made public or are otherwise not transparent.

63b. In practice, business inspections by the government are carried out in a uniform and even-handed manner.

100 | 75 | 50 | 25 | 0

Comments:
Regulatory compliance and enforcement can be affected by politics because regulatory agencies often reflect the business-mindset of that administration.

That said, according to the National Federation of Independent Business, the leading advocacy organization representing small and independent businesses, federal, state and local regulations represent a significant cost burden for small businesses. However, a 2001 poll of 750 small businesses that asked about regulatory effects reveals few concerns about regulations being applied in an arbitrary or discriminatory fashion. Coping with Regulation,” [http://www.nfib.com/object/3105105.html](http://www.nfib.com/object/3105105.html)

References:

**100:** Business inspections by the government (i.e. health, safety, or environmental inspections) are designed and carried out in such a way as to ensure comprehensive compliance by all businesses with transparent regulatory requirements.

**75:**

**50:** Business inspections by the government (i.e. health, safety, or environmental inspections) are generally carried out in an even-handed way though exceptions exist. Bribes are occasionally paid to extract favorable treatment or expedited processing.

**25:**

**0:** Business inspections (i.e. health, safety, or environmental inspections) are routinely carried out by the government in an ad hoc, arbitrary fashion designed to extract extra payments from businesses in exchange for favorable treatment.
64. Is there legislation criminalizing corruption?

100

64a. In law, attempted corruption is illegal.

YES | NO

References:
18 U.S.C § 201 outlines proscriptions on corruption of public officials and witnesses.

YES: A YES score is earned if corruption laws include attempted acts.

NO: A NO score is earned if this is not illegal.

64b. In law, extortion is illegal.

YES | NO

References:
18 U.S.C § 872 outlines proscriptions extortion by officers or employees of the United States.

YES: A YES score is earned if corruption laws include extortion. Extortion is defined as demanding favorable treatment (such as a bribe) to withhold a punishment.

NO: A NO score is earned if this is not illegal.
64c. In law, offering a bribe (i.e. active corruption) is illegal.

**YES** | **NO**

**Comments:**
The Standards of Conduct state at 5 C.F.R. § 2635.101(b)(11) that employees shall disclose waste, fraud, abuse, and corruption to appropriate authorities. Appropriate authorities for employees can include supervisors or appropriate investigative authorities such as an agency’s Inspector General. Additionally, all executive branch agency heads are required, pursuant to 28 U.S.C. § 535 (Attachment 18), to report to the U.S. Attorney General or his delegates any information, allegation, or complaint received in their respective agency regarding a violation of the U.S. criminal code by an executive branch officer or employee.

**YES:** A YES score is earned if offering a bribe is illegal.

**NO:** A NO score is earned if this is not illegal.

64d. In law, receiving a bribe (i.e. passive corruption) is illegal.

**YES** | **NO**

**References:**
18 U.S.C § 201 outlines proscriptions on bribery of public officials and witnesses

**YES:** A YES score is earned if receiving a bribe is illegal.

**NO:** A NO score is earned if this is not illegal.

64e. In law, bribing a foreign official is illegal.

**YES** | **NO**

**Comments:**
The United States has signed and ratified both the OECD Convention on Combating Bribery of Foreign Public Officials in International Business Transactions and the Council of Europe Criminal Law Convention Against Corruption.

**References:**
U.S. Response to OAS Questionnaire.

**YES:** A YES score is earned if bribing a foreign official is illegal.
64f. In law, using public resources for private gain is illegal.

YES | NO

Comments:
Executive Order 12674 and modified in 1990 by Executive Order 12731 states 14 general principles that broadly define the obligations of public service. Underlying these 14 principles are two core concepts: employees shall not use public office for private gain, and employees shall act impartially and not give preferential treatment to any private organization or individual.

References:
http://www.usoge.gov/pages/common_ethics_issues/common_ethics_issues_pg2.html#Anchor–Gener-30592

64g. In law, using confidential state information for private gain is illegal.

YES | NO

Comments:
Section 101 (c) of Executive Order 12731 states that employees shall not engage in financial transactions using nonpublic Government information or allow the improper use of such information to further any private interest.”

YES: A YES score is earned if using confidential state information for private gain is illegal.

NO: A NO score is earned if this is not illegal.

References:

18 U.S.C § 1956 outlines proscriptions on laundering of monetary instruments

64h. In law, money laundering is illegal.

YES | NO

References:

18 U.S.C § 1956 outlines proscriptions on laundering of monetary instruments
**VI-2. Anti-Corruption Agency**

65. In law, is there an agency (or group of agencies) with a legal mandate to address corruption?

100

65. In law, is there an agency (or group of agencies) with a legal mandate to address corruption?

YES | NO

**Comments:**

The U.S.'s strong commitment to separation of powers means that anti-corruption efforts are often diffuse and uncoordinated. Nevertheless, the executive branch's Department of Justice and its Federal Bureau of Investigation (FBI) and Public Integrity Section have ultimate jurisdiction over corruption. Public corruption is one of the FBI’s top investigative priorities, behind only terrorism, espionage, and cyber crimes,” according to the FBI Web site.

Members of Congress are also subject to DOJ investigation and prosecution, although the Constitution places most of the onus on Congress itself to manage Congressional behavior.
66. Is the anti-corruption agency effective?

78

66a. In law, the agency (or agencies) is protected from political interference.

YES | NO

Comments:
Both the FBI director and the Attorney General are presidentially appointed, and as such have close ties to the president and his administration. Congressional leaders can also exert tremendous political pressure on anti-corruption efforts.

YES: A YES score is earned only if the agency (or agencies) has some formal organizational or operational independence from the government. A YES score is earned even if the agency/agencies is legally separate but in practice staffed by partisans.

NO: A NO score is earned if the agency (or agencies) is a subordinate part of any government ministry or agency, such as the Department of Interior or the Justice Department, in such a way that limits its operational independence.

66b. In practice, the agency (or agencies) is protected from political interference.

100 | 75 | 50 | 25 | 0

Comments:
Both the FBI director and the Attorney General are presidentially appointed, and as such have close ties to the president and his administration. Congressional leaders can also exert tremendous political pressure on anti-corruption efforts.

References:
See above.

100: This agency (or agencies) operates independently of the political process, without incentive or pressure to render favorable judgments in politically sensitive cases. Investigations can operate without hindrance from the government, including access to politically sensitive information.

75:
This agency (or agencies) is typically independent, yet is sometimes influenced in its work by negative or positive political incentives. This may include favorable or unfavorable public criticism by the government, political appointments, or other forms of influence. The agency (or agencies) may not be provided with some information needed to carry out its investigations.

This agency (or agencies) is commonly influenced by political or personal incentives. These may include conflicting family relationships, professional partnerships, or other personal loyalties. Negative incentives may include threats, harassment or other abuses of power. The agency (or agencies) cannot compel the government to reveal sensitive information.

In practice, the head of the agency (or agencies) is protected from removal without relevant justification.

Political appointees serve at the pleasure of the President, and can therefore be replaced at will. Nevertheless, removal is rare and rarely relates to anti-corruption efforts. In addition, agency officials receive protection from Article II, Sec. 4 of the Constitution, which requires impeachment of civil officers to be limited to treason, bribery, or other high crimes and misdemeanors.

The director(s) cannot be removed without a significant justification through a formal process, such as impeachment for abuse of power.

The director(s) can in some cases be removed through a combination of official or unofficial pressure.

The director(s) can be removed at the will of political leadership.

In practice, appointments to the agency (or agencies) are based on professional criteria.

Appointments to the agency (or agencies) are made based on professional qualifications. Individuals appointed are free of conflicts of interest arising from personal loyalties, family connections or other biases. Individuals appointed usually do not have clear political party affiliations.

Comments:
Attorneys General (head of Dept of Justice) and FBI Directors are typically well qualified.

References:
Appointments are usually based on professional qualifications. Individuals appointed may have clear party loyalties, however.

Appointments are often based on political considerations. Individuals appointed often have conflicts of interest arising from personal loyalties, family connections or other biases. Individuals appointed often have clear party loyalties.

In practice, the agency (or agencies) has a professional, full-time staff.

As of August 31, 2006, the FBI had a total of 30,626 employees. That includes 12,617 special agents and 18,009 support staff, such as intelligence analysts, language specialists, scientists, information technology specialists, and other professionals.

The agency (or agencies) has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.

In fiscal year 2005, the FBI's total budget was approximately $5.9 billion, including $425 million in net program increases to enhance counterterrorism, counterintelligence, cyber crime, information technology, security, forensics, training, and criminal programs.
The agency (or agencies) has a regular source of funding, but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.

The agency's funding sources are unreliable. Funding may be removed arbitrarily or as retaliation for agency actions.

In practice, the agency (or agencies) makes regular public reports.

References:
See example reports at: http://www.fbi.gov/publications.htm

The agency (or agencies) makes regular, publicly available, substantial reports to the legislature and/or to the public directly outlining the full scope of its work.

The agency (or agencies) makes publicly available reports to the legislature that are sometimes delayed or incomplete.

The agency (or agencies) makes no reports of its activities, or makes reports that are consistently out of date, unavailable to the public, or insubstantial.

In practice, the agency (or agencies) has sufficient powers to carry out its mandate.

Comments:
The Constitution gives Congress authority to oversee the behavior of its members, and this power creates significant obstacles to FBI investigations into improper congressional activities. In a recent example cited above, both Democratic and Republican members of Congress protested the FBI's raid of a Congressman's office, even though the FBI had amassed a great deal of evidence of wrongdoing.

The agency (or agencies) has powers to gather information, including politically sensitive information. The agency (or agencies) can question suspects, order arrests and bring suspects to trial (or rely on related agencies or law enforcement authorities to perform such functions).

The agency (or agencies) has most of the powers needed to carry out its mandate with some exceptions.
The agency (or agencies) lacks significant powers which limit its effectiveness.

In practice, when necessary, the agency (or agencies) independently initiates investigations.

| 100 | 75 | 50 | 25 | 0 |

Comments:
While the FBI can act independently, recent events demonstrate how congressional leaders can serve as gatekeepers to FBI investigations into congressional malfeasance.

References:

When irregularities are discovered, the agency (or agencies) is aggressive in investigating the government or in cooperating with other investigative agencies.

| 100 | 75 | 50 | 25 | 0 |

50: The agency (or agencies) starts investigations, but is limited in its effectiveness or is reluctant to cooperate with other investigative agencies. The agency (or agencies) may be slow to act, unwilling to take on politically powerful offenders, or occasionally unable to enforce its judgments.

25:

0: The agency (or agencies) does not effectively investigate or does not cooperate with other investigative agencies. The agency (or agencies) may start investigations but not complete them, or may fail to detect offenders. The agency (or agencies) may be partisan in its application of power.

67. Can citizens access the anti-corruption agency?

| 100 | 75 | 50 | 25 | 0 |

67a. In practice, the anti-corruption agency (or agencies) acts on complaints within a reasonable time period.

Comments:
The FBI has online and telephone methods for reporting corruption. Minor cases get addressed rapidly, but political and constitutional realities may impede corruption claims against more senior officials, especially in Congress.

References:
http://www.fbi.gov/hq/cid/pubcorrupt/pubcorrupt.htm
100: The agency (or agencies) acts on complaints quickly. While some backlog is expected and inevitable, complaints are acknowledged promptly and investigations into serious abuses move steadily towards resolution. Citizens with simple issues can expect a resolution within a month.

75:

50: The agency (or agencies) acts on complaints quickly, with some exceptions. Some complaints may not be acknowledged, and simple issues may take more than two months to resolve.

25:

0: The agency (or agencies) cannot resolve complaints quickly. Complaints may be unacknowledged for more than a month, and simple issues may take more than three months to resolve. Serious abuses are not investigated with any urgency.

67b. In practice, citizens can complain to the agency (or agencies) without fear of recrimination.

Comments:
Ordinary citizens who report corruption are more isolated from retaliation than are government employees (whose jobs are on the line). In addition to being protected by both state and federal laws, citizens enjoy a vibrant media system always eager to report on government corruption. Nevertheless, the sensitivity of the issue (especially surrounding national security revelations) can have a direct effect on the government’s response.

References:

100: Whistleblowers can report abuses of power without fear of negative consequences. This may be due to robust mechanisms to protect the identity of whistleblowers, or may be due to a culture that encourages disclosure and accountability.

75:

50: Whistleblowers are sometimes able to come forward without negative consequences, but in other cases, whistleblowers are punished for disclosing, either through official or unofficial means.

25:

0: Whistleblowers often face substantial negative consequences, such as losing a job, relocating to a less prominent position, or some form of harassment.

68. Is there an appeals mechanism for challenging criminal judgments?
68a. In law, there is a general right of appeal.

**YES | NO**

**Comments:**
Both the Constitution and federal laws guarantee the right to appeal.

**References:**
http://www4.law.cornell.edu/

**YES:** A YES score is earned if there is a formal process of appeal for challenging criminal judgments.

**NO:** A NO score is earned if there is no such process.

68b. In practice, appeals are resolved within a reasonable time period.

**100 | 75 | 50 | 25 | 0**

**Comments:**
Backups are common, but cases are acted upon quickly.

**References:**
http://www.uscourts.gov/understand02/content_6_5.html

**100:** Appeals are acted upon quickly. While some backlog is expected and inevitable, appeals are acknowledged promptly and cases move steadily towards resolution.

**75:**

**50:** Appeals are generally acted upon quickly but with some exceptions. Some appeals may not be acknowledged, and simple cases may take years to resolve.

**25:**

**0:** Most appeals are not resolved in a timely fashion. Appeals may go unacknowledged for months or years and simple cases may never be resolved.

68c. In practice, citizens can use the appeals mechanism at a reasonable cost.
Comments:
While all citizens have access to the appeals process, attorney-related costs can be especially burdensome for lower-income appellants. In addition, empirical data suggests lower-income systems are adversely affected by the lack of legal counsel.

References:
The Impact of Legal Counsel on Outcomes for Poor Tenants in New York City’s Housing Court: Results of a Randomized Experiment," Carroll Seron; Martin Frankel; Gregg Van Ryzin; Jean Kovath, Law & Society Review > Vol. 35, No. 2 (2001), pp. 419-434.

100: In most cases, the appeals mechanism is an affordable option to middle class citizens seeking to challenge criminal judgments.

75:

50: In some cases, the appeals mechanism is not an affordable option to middle class citizens seeking to challenge criminal judgments.

25:

0: The prohibitive cost of utilizing the appeals mechanism prevents middle class citizens from challenging criminal judgments.

69. In practice, do judgments in the criminal system follow written law?

100

Comments:
The U.S. judicial system relies heavily on written law and precedence to guide decisions.

References:
http://www.law.cornell.edu/wex/index.php/Stare_decisis

100: Judgments in the criminal system are made according to established legal code and conduct. There are no exceptional cases in which individuals are treated by a separate process. Political interference, bribery, cronyism or other flaws are rarely factors in judicial outcomes.

75:

50: Judgments in the criminal system usually follow the protocols of written law. There are sometimes exceptions when political concerns, corruption or other flaws in the system decide outcomes.
Judgments in the criminal system are often decided by factors other than written law. Bribery and corruption in the criminal judicial process are common elements affecting decisions.

70. In practice, are judicial decisions enforced by the state?

| 100 | 75 | 50 | 25 | 0 |

Comments:
Judicial decisions are enforced by the relevant federal, state or local jurisdictions.

100: Judicial decisions are enforced quickly regardless of what is being decided or who is appearing before the court. Failure to comply brings penalties enforced by the state.

75:
50: Judicial decisions are generally enforced by the state, with some exceptions. Certain areas of law may be ignored, or certain parties appearing before the courts may evade or delay enforcement.

25:
0: Judicial decisions are often ignored. The state lacks the will or capacity to consistently enforce these decisions.

71. Is the judiciary able to act independently?

| YES | NO |

Comments:
Independence is assured by Article III of the Constitution, which guarantees life tenures for federal judges. As the Brennan Center notes, however, state judges usually do not have such protection, even under state constitutions. Most state judges do not enjoy life tenure, and approximately 80% of them must stand for some form of popular election.

References:
http://www.brennancenter.org/resources/resources_jiqanda.html
**YES:** A YES score is earned if there are formal rules establishing that the judiciary is independent from political interference by the executive and legislative branches. Independence include financial issues (drafting, allocation and managing the budget of the courts).

**NO:** A NO score is earned if there are no formal rules establishing an independent judiciary.

71b. In practice, national-level judges are protected from political interference.

| 100 | 75 | 50 | 25 | 0 |

**Comments:**
Federal judges enjoy considerable independence, despite being politically appointed by the president. Supreme Court Justice David Souter, for example, was nominated by President Bush’s father but has proved a solid liberal vote on most issues.

**References:**

100: National level judges operate independently of the political process, without incentive or pressure to render favorable judgments in politically sensitive cases. Judges never comment on political debates. Individual judgments are rarely praised or criticized by political figures.

75:

50: National level judges are typically independent, yet are sometimes influenced in their judgments by negative or positive political incentives. This may include favorable or unfavorable treatment by the government or public criticism. Some judges may be demoted or relocated in retaliation for unfavorable decisions.

25:

0: National level judges are commonly influenced by politics and personal biases or incentives. This may include conflicting family relationships, professional partnerships, or other personal loyalties. Negative incentives may include demotion, pay cuts, relocation, threats or harassment.

71c. In law, there is a transparent and objective system for distributing cases to national-level judges.

**YES** | **NO**

**Comments:**
Federal cases are distributed geographically.

**References:**

**YES:** A YES score is earned if there is an objective system that is transparent to the public that equitably or randomly assigns cases to individual judges. The executive branch does not control this process.
NO: A NO score is earned if the case assignment system is non-transparent or subjective where judges themselves have influence over which cases they adjudicate. A NO score is also earned if the executive branch controls this process.

71d. In law, national-level judges are protected from removal without relevant justification.

YES | NO

Comments:
Federal judges can be removed only for treason, bribery, and other high crimes and misdemeanors. In addition, federal judges’ salaries cannot be reduced while they are in office. As a result, the decisions of federal judges cannot be influenced by the threat of losing their jobs or income.

References:
http://www.brennancenter.org/resources/resources_jiqanda.html

YES: A YES score is earned if there are specific, formal rules for removal of a justice. Removal must be related to abuse of power or other offenses related to job performance.

NO: A NO score is earned if justices can be removed without justification, or for purely political reasons. A NO score is earned if the removal process is not transparent, or not based on written rules.

72. Are judges safe when adjudicating corruption cases?

100

72a. In practice, in the last year, no judges have been physically harmed because of adjudicating corruption cases.

YES | NO

Comments:
While the security of judges is an increasing concern, bodily harm and assault has not been related to corruption cases.

References:

YES: A YES score is earned if there were no documented cases of judges being assaulted because of their involvement in a corruption case during the specific study period.

NO: A NO score is earned if there were any documented cases of assault to a judge related to his/her participation in a corruption trial. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.
72b. In practice, in the last year, no judges have been killed because of adjudicating corruption cases.

**YES | NO**

**Comments:**
While the security of judges is an increasing concern, bodily harm and assault has not been related to corruption cases.

**References:**

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73. Do citizens have equal access to the justice system?

79

73a. In practice, judicial decisions are not affected by racial or ethnic bias.

**100 | 75 | 50 | 25 | 0**

**Comments:**
Racial disparities are widespread in the U.S. generally, and the judicial system also reflects these disparities. Perhaps one of the most egregious example is the arbitrary sentencing distinction made between crack cocaine (used primarily by African-Americans) and powder cocaine (used primarily by whites). As the Sentencing Project notes, For powder cocaine, a conviction of possession with intent to distribute carries a five year sentence for quantities of 500 grams or more. But for crack, a conviction of possession with intent to distribute carries a five year sentence for only 5 grams.

**References:**
Judicial decisions are regularly distorted by racial or ethnic bias. Some groups consistently receive favorable or unfavorable treatment by the courts.

In practice, women have full access to the judicial system.

While women generally enjoy equal access to the legal system, their lower incomes decrease their likelihood of navigating the system successfully compared to men. In addition, many women's rights organizations argue that some laws (e.g., domestic violence) remain biased in favor of men.

References:

Public defenders, while trained, are typically far less experienced and successful than their prosecuting counterparts, leading to high turnover among PDs.

References:
50: State-provided legal aid is available, but flawed. Legal aid may be unavailable to some indigent defendants. Legal aid/public defenders may be sometimes unable or unwilling to competently represent all defendants.

25:

0: State-provided legal aid is unavailable to most indigent defendants. State legal aid/public defenders may be consistently incompetent or unwilling to fairly represent all defendants.

73d. In practice, citizens earning the median yearly income can afford to bring a legal suit.

100  |  75  |  50  |  25  |  0

Comments:
The U.S. is well known for its litigious culture, in which attorneys encourage law suits and generally agree to take payment on the condition the suit is successful. In fact, the Association or Trial Lawyers of American, one of the largest lobbying organizations in the nation, works very hard to maintain this system.

References:
See: http://www.atla.org/ and http://www.afj.org/

100: In most cases, the legal system is an affordable option to middle class citizens seeking to redress a grievance.

75:

50: In some cases, the legal system is an affordable option to middle class citizens seeking to redress a grievance. In other cases, the cost is prohibitive.

25:

0: The cost of engaging the legal system prevents middle class citizens from filing suits.

73e. In practice, a typical small retail business can afford to bring a legal suit.

100  |  75  |  50  |  25  |  0

Comments:
Also, the U.S. maintains a small claims court system to expedite claims. In California, individuals cannot seek more than $7,500 ($5,000 for corporations or other entities).

References:
See: http://www.atla.org/ and http://www.afj.org/

100: In most cases, the legal system is an affordable option to a small retail business seeking to redress a grievance.
In some cases, the legal system is an affordable option to a small retail business seeking to redress a grievance. In other cases, the cost is prohibitive.

The cost of engaging the legal system prevents small businesses from filing suits.

In practice, all citizens have access to a court of law, regardless of geographic location.

Courtrooms are always accessible to citizens at low cost, either through rural courthouses or through a system of traveling magistrates.

Courts are available to most citizens. Some citizens may be unable to reach a courtroom at low cost due to location.

Courts are unavailable to some regions without significant travel on the part of citizens.

VI-4. Law Enforcement

74. Is the law enforcement agency (i.e. the police) effective?

In practice, appointments to the law enforcement agency (or agencies) are made according to professional criteria.
Unlike many countries, law enforcement in the United States is primarily a local matter, thereby making generalizations difficult. However, most high level appointees have professional experience. It should also be noted that America's fragmented law enforcement system helps curb corruption, as agencies are eager to report corruption in competing agencies with overlapping jurisdictions.

References:
For example, see the bio of DC police chief Charles Ramsey at: [http://www.cops.usdoj.gov/default.asp?Item=1736](http://www.cops.usdoj.gov/default.asp?Item=1736)

- **100**: Appointments to the agency (or agencies) are made based on professional qualifications. Individuals appointed are free of conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed usually do not have clear political party affiliations.

- **75**: Appointments are usually based on professional qualifications. Individuals appointed may have clear party loyalties, however.

- **50**: Appointments are often based on political considerations. Individuals appointed often have conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed often have clear party loyalties.

- **25**: In practice, the agency (or agencies) has a budget sufficient to carry out its mandate.

- **0**: The agency (or agencies) has a budget sufficient to fulfill its basic mandate.

Police departments are typically well funded (D.C.'s Metropolitan Police Department's FY 2005 budget totaled $398 million). However, funding may or may not directly affect the quality of enforcement, and many large urban cities face continued criticisms about poorly trained and inefficient police forces (Washington D.C. being a prime example).

References:
Fenty Loath To Extend Emergency Crime Bill," Washington Post, September 30, 2006; Page B1

- **100**: The agency (or agencies) has a budget sufficient to fulfill its basic mandate.

- **75**: The agency (or agencies) has limited budget, generally considered somewhat insufficient to fulfill its basic mandate.

- **50**: The agency (or agencies) has no budget or an obviously insufficient budget that hinders the agency's ability to fulfill its mandate.
74c. In practice, the agency is protected from political interference.

Comments:
Police chiefs are appointed by the local executive (e.g., mayor) and as such often reflect political concerns of that executive or other political leaders (e.g., city council). Washington D.C.'s recent crime emergency provides an illustrative example, as evidence indicates the "emergency" may have had more to do with political concerns than an empirically-based increase in crime.

References:
Crime: Up or Down? One month into the official crime 'emergency,' where are we?" Washington Post editorial, August 19, 2006.

100: The agency (or agencies) operates independently of the political process and has operational independence from the government. All laws can be enforced regardless of the status of suspects or the sensitivity of the investigation.

75: The agency (or agencies) is typically independent, yet is sometimes influenced in its investigations or enforcement actions by negative or positive political incentives. This may include favorable or unfavorable public criticism by the government or other forms of influence. The agency (or agencies) may not be provided with some information needed to carry out its investigations.

50: The investigative and enforcement work of the agency (or agencies) is commonly influenced by political actors or the government. These may include conflicting family relationships, professional partnerships, or other personal loyalties. Negative incentives may include threats, harassment or other abuses of power by the government.

75. Can law enforcement officials be held accountable for their actions?

92

75a. In law, there is an independent mechanism for citizens to complain about police action.

Comments:
Police departments generally maintain some system to field citizen complaints. D.C.'s Metropolitan Police Department's Office of Police Complaints is responsible for this function.

References:
http://dcpc.dc.gov/occr/site/default.asp

YES: A YES score is earned if there is a formal process or mechanism by which citizens can complain about police actions.
A NO score is earned if there is no such mechanism.

75b. In practice, the independent reporting mechanism responds to citizen's complaints within a reasonable time period.

| 100 | 75 | 50 | 25 | 0 |

Comments:
The decentralized nature of U.S. law enforcement makes it extremely difficult to assess this accurately. As above, large, urban police departments earn greater criticism for their lack of responsiveness. The 2005 killing of New York Times reporter David E. Rosenbaum in Washington, D.C. is an illustrative example.

References:

100: The agency/entity responds to complaints quickly. While some backlog is expected and inevitable, complaints are acknowledged promptly and investigations into serious abuses move steadily towards resolution. Citizens with simple issues can expect a resolution within a month.

75:

50: The agency/entity responds to complaints quickly, with some exceptions. Some complaints may not be acknowledged, and simple issues may take more than two months to resolve.

25:

0: The agency/entity cannot resolve complaints quickly. Complaints may be unacknowledged for more than a month, and simple issues may take three to six months to resolve. Serious abuses are not investigated with any urgency.

75c. In law, there is an agency/entity to investigate and prosecute corruption committed by law enforcement officials.

YES | NO

Comments:
Depending on the nature and extent of the corruption, cases are handled either by the specific department's internal affairs division or the U.S. Department of Justice.

YES: A YES score is earned if there is an agency/entity specifically mandated to investigate corruption-related activity within law enforcement. This agency/entity is separate from the regular police department.

NO: A NO score is earned if no such agency/entity exists.

75d. In practice, when necessary, the agency/entity independently initiates investigations into allegations of corruption by law enforcement officials.
### Comments:
The aggressiveness of investigations varies significantly by jurisdiction.

**100:** When irregularities are discovered, the agency/entity is aggressive in investigating government law enforcement officials or in cooperating with other investigative agencies.

**75:**

**50:** The agency/entity starts investigations, but is limited in its effectiveness or is reluctant to cooperate with other investigative agencies. The agency/entity may be slow to act, unwilling to take on politically powerful offenders, or occasionally unable to enforce its judgments.

**25:**

**0:** The agency/entity does not effectively investigate or does not cooperate with other investigative agencies. The agency may start investigations but not complete them, or may fail to detect offenders. The agency may be partisan in its application of power.

75e. In law, law enforcement officials are not immune from criminal proceedings.

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### Comments:
Law enforcement officers enjoy no special immunity.

### References:
http://www.law.cornell.edu/uscode/html/uscode18/usc_sup_01_18_10_II.html

**YES:** A YES score is earned if law enforcement officers are fully accountable for their actions under the law and can be investigated and prosecuted for their actions.

**NO:** A NO score is earned if law enforcement enjoys any special protection from criminal investigation or prosecution.

75f. In practice, law enforcement officials are not immune from criminal proceedings.

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### Comments:
While investigation of law enforcement officers may be lax on some occasions, immunity is not an impediment.
Law enforcement officers are subject to criminal investigation for official misconduct. No crimes are exempt from prosecution.

Law enforcement is generally subject to criminal investigation but exceptions may exist where criminal actions are overlooked by the police or prosecutors. Some crimes may be exempt from prosecution, such as actions taken in the line of duty.

Law enforcement enjoys a general protection from most criminal investigation. This may be due to a formal immunity or an informal understanding that the law enforcement community protects itself.