Overall Score:

60 - Weak

Legal Framework Score:

80 - Moderate

Actual Implementation Score:

43 - Very Weak

Category I. Civil Society, Public Information and Media

I-1. Civil Society Organizations

1. Are anti-corruption/good governance CSOs legally protected?

100

1a. In law, citizens have a right to form civil society organizations (CSOs) focused on anti-corruption or good governance.

YES | NO

References:
Non-Governmental Organizations Act of 2002


YES: A YES score is earned when freedom to assemble into groups promoting good governance or anti-corruption is protected by law, regardless of political ideology, religion or objectives. Groups with a history of violence or terrorism (within last ten years) may be banned. Groups sympathetic to or related to banned groups must be allowed if they have no history of violence.

NO: A NO score is earned when any single non-violent group is legally prohibited from organizing to promote good governance or anti-corruption. These groups may include non-violent separatist groups, political parties or religious groups.

1b. In law, anti-corruption/good governance CSOs are free to accept funding from any foreign or domestic sources.
YES: A YES score is earned if anti-corruption/good governance CSOs face no legal or regulatory restrictions to raise or accept funds from any foreign or domestic sources. A YES score may still be earned if funds from groups with a history of violence or terrorism (within last ten years) are banned.

NO: A NO score is earned if there any formal legal or regulatory bans on foreign or domestic funding sources for CSOs focused on anti-corruption or good governance.

1c. In law, anti-corruption/good governance CSOs are required to disclose their sources of funding.

YES | NO

References:
Nongovernmental Organizations Act of 2002


YES: A YES score is earned if anti-corruption/good governance CSOs are required to publicly disclose their sources of funding.

NO: A NO score is earned if no such public disclosure requirement exists.

2. Are good governance/anti-corruption CSOs able to operate freely?

42

2a. In practice, the government does not create barriers to the organization of new anti-corruption/good governance CSOs.

100 | 75 | 50 | 25 | 0

Comments:
Registration of civil society organizations (CSOs) can be delayed if they are viewed negatively by authorities. For example,
registration of a coordinating body for CSOs active in policy advocacy, the Policy Forum, was delayed for about three years before its registration was granted.

References:
Gertrude Mugizi
Coordinator of Policy Forum
Feb. 15, 2007

Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007

100: CSOs focused on promoting good governance or anti-corruption can freely organize with little to no interaction with the government, other than voluntary registration.

75:

50: CSOs focused on promoting good governance or anti-corruption must go through formal steps to form, requiring interaction with the state such as licenses or registration. Formation is possible, though there is some burden on the CSO. Some unofficial barriers, such as harassment of minority groups, may occur.

25:

0: Other than pro-government groups, CSOs focused on promoting good governance or anti-corruption are effectively prohibited, either by official requirements or by unofficial means, such as intimidation or fear.

2b. In practice, anti-corruption/good governance CSOs actively engage in the political and policymaking process.

Comments:
Civil society organizations (CSOs) are officially engaged in PER process and official poverty monitoring, but participation is, to a high degree, managed by government, and CSO input is not maximized.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007

Brian Cooksey
Sept. 20, 2007

100: Civil society organizations focused on anti-corruption or good governance are an essential component of the political process. CSOs provide widely valued insights and have political power. Those CSOs play a leading role in shaping public opinion on political matters.

75:

50: Anti-corruption/good governance CSOs are active, but may not be relevant to political decisions or the policymaking process. Those CSOs are willing to articulate opinions on political matters, but have little access to decision makers. They have some influence over public opinion, but considerably less than political figures.
25:

0: Anti-corruption/good governance CSOs are effectively prohibited from engaging in the political process. Those CSOs are unwilling to take positions on political issues. They are not relevant to changes in public opinion.

2c. In practice, no anti-corruption/good governance CSOs have been shut down by the government for their work on corruption-related issues during the study period.

YES | NO

Comments:
Hakielimu, an educational rights and governance civil society organization, was forbidden from engaging with any school in the country due to government censure of some of its advocacy work, including publications and media advertising.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007

Brian Cooksey
Sept. 20, 2007

YES: A YES score is earned if there were no CSOs shut down by the government or forced to cease operations because of their work on corruption-related issues during the study period.

NO: A NO score is earned if any CSO has been effectively shut down by the government or forced to cease operations because of its work on corruption-related issues during the study period. The causal relationship between the cessation of operations and the CSO's work may not be explicit, however the burden of proof here is low. If it seems likely that the CSO was forced to cease operations due to its work, then the indicator is scored as a NO. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

3. Are civil society activists safe when working on corruption issues?

67

3a. In practice, in the past year, no civil society activists working on corruption issues have been imprisoned.

YES | NO

Comments:
Civil society organization (CSO) activists were arrested in Muritangos (Kiteto District) for supporting local populations protesting eviction from an area that had been arbitrarily declared a Wildlife Area for the benefit of commercial tourist interests.

In another incident in Yaeda Chini (Mbulu), a CSO monitor was arrested for questioning the allocation of hunting rights to an Arab king.
YES: A YES score is earned if there were no CSO activists imprisoned because of their work covering corruption. YES is a positive score.

NO: A NO score is earned if any activist was jailed in relation to work covering corruption. The causal relationship between the official charges and the person’s work may not be explicit, however the burden of proof here is low. If it seems likely that the person was imprisoned due to his or her work, then the indicator is scored as a NO. Corruption is defined broadly to include any abuses of power, not just the passing of bribes. Imprisoned” is defined here as detention by the government lasting more than 24 hours.

3b. In practice, in the past year, no civil society activists working on corruption issues have been physically harmed.

YES | NO

YES: A YES score is earned if there were no documented cases of CSO activists covering corruption being assaulted in the specific study period. A YES score can be earned if there was an attack but it was clearly unrelated to the activist's work. YES is a positive score.

NO: A NO score is earned if there were any documented cases during the study period of assault to an activist who covers corruption. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

3c. In practice, in the past year, no civil society activists working on corruption issues have been killed.

YES | NO

References:
Helen Kijo Bisimba
Executive Director
Legal and Human Rights Centre
Sept. 24, 2007

Brian Cooksey
Sept. 20, 2007

Ibid
YES: A YES score is earned if there were no documented cases of CSO activists being killed because of their work covering corruption in the specific study period. YES is a positive score.

NO: A NO score is earned if there were any documented cases during the study period where a person was killed related to a corruption trial, scandal or investigation. The relationship between a mysterious death and an individual's history may not be clear, however the burden of proof here is low. If it is reasonable that a person was killed in relation to his or her work on corruption issues, then the indicator is scored as a NO. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

4. Can citizens organize into trade unions?

75

4a. In law, citizens have a right to organize into trade unions.

YES | NO

References:
The Employment and Labor Relations Act No. 7 of 2004
Trade Union Act Cap 244 (R.E. 2002)

YES: A YES score is earned when trade unions are allowed by law, regardless of political ideology, religion or objectives. Groups with a history of violence or terrorism (within last ten years) may be banned. Groups sympathetic to or related to banned groups must be allowed if they have no history of violence.

NO: A NO score is earned when any single non-violent trade union is legally prohibited by the government from organizing.

4b. In practice, citizens are able to organize into trade unions.

100 | 75 | 50 | 25 | 0

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: Trade unions are common and are an important part to the political process and political discourse. Trade union organizers have widely understood rights. Trade unions are free from intimidation or violence.

75:
Trade unions exist, but are not always relevant to politics or policy debates. Barriers to organizing trade unions exist, such as intimidation at work, or retribution firings. Trade union organizers have some rights, but these may not be commonly known, or are difficult to defend.

Trade unions are rare. Significant barriers to organization exist, including direct violence. Rights of union organizers are not widely known, or are ineffective in protecting organizers.

I-2. Media

5. Are media and free speech protected?

YES

NO

References:
http://www.tanzania.go.tz/constitutionf.html

YES: A YES score is earned if freedom of the press is guaranteed in law, including to all political parties, religions, and ideologies.

NO: A NO score is earned if any specific publication relating to government affairs is legally banned, or any general topic is prohibited from publication. Specific restrictions on media regarding privacy or slander are allowed, but not if these amount to legal censorship of a general topic, such as corruption or defense. A NO score is earned if non-government media is prohibited or restricted.

5b. In law, freedom of speech is guaranteed.

YES

NO

References:
Constitution of the United Republic of Tanzania
YES: A YES score is earned if freedom of individual speech is guaranteed in law, including to all political parties, religions, and ideologies.

NO: A NO score is earned if any individual speech is legally prohibited, regardless of topic. Specific exceptions for speech linked with a criminal act, such as a prohibition on death threats, are allowed. However, any non-specific prohibition earns a NO score.

6. Are citizens able to form print media entities?

63

6a. In practice, the government does not create barriers to form a print media entity.

100 | 75 | 50 | 25 | 0

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: Print media entities can freely organize with little to no interaction with the government. This score may still be earned if groups or individuals with a history of political violence or terrorism (within last ten years) are banned from forming media entities.

75:

50: Formation of print media groups is possible, though there is some burden on the media group including overly complicated registration or licensing requirements. Some unofficial barriers, such as harassment of minority groups, may occur.

25:

0: Print media groups are effectively prohibited, either by official requirements or by unofficial means, such as intimidation or fear.

6b. In law, where a print media license is necessary, there is an appeal mechanism if a license is denied or revoked.

YES | NO
YES: A YES score is earned if there is, in law or in accompanying regulations, a formal process to appeal a denied print media license, including through the courts. A YES score is also earned if no print license is necessary.

NO: A NO score is earned if there is no appeal process for print media licenses.

6c. In practice, where necessary, citizens can obtain a print media license within a reasonable time period.

<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
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<tbody>
<tr>
<td>100</td>
<td>Licenses are not required or licenses can be obtained within two months.</td>
</tr>
<tr>
<td>75</td>
<td>Licensing is required and takes more than two months. Some groups may be delayed up to six months.</td>
</tr>
<tr>
<td>50</td>
<td>Licensing takes close to or more than one year for most groups.</td>
</tr>
<tr>
<td>25</td>
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<td>0</td>
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</table>

6d. In practice, where necessary, citizens can obtain a print media license at a reasonable cost.

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<tr>
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</tr>
</thead>
<tbody>
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<td>Licenses are not required or licenses can be obtained within two months.</td>
</tr>
<tr>
<td>75</td>
<td></td>
</tr>
<tr>
<td>50</td>
<td>Licensing is required and takes more than two months. Some groups may be delayed up to six months.</td>
</tr>
<tr>
<td>25</td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>Licensing takes close to or more than one year for most groups.</td>
</tr>
</tbody>
</table>
7. Are citizens able to form broadcast (radio and TV) media entities?

63

7a. In practice, the government does not create barriers to form a broadcast (radio and TV) media entity.

References:
Media Institute of Southern Africa, African Media Monitor
Broadcast media groups are effectively prohibited, either by official requirements or by unofficial means, such as intimidation or fear. This score is appropriate if the division of broadcast bandwidth is widely viewed to be used as a political tool.

7b. In law, where a broadcast (radio and TV) media license is necessary, there is an appeal mechanism if a license is denied or revoked.

**YES** | **NO**

References:
Tanzania Communications Regulatory Act of 2003

**YES**: A YES score is earned if there is, in law or in accompanying regulations, a formal process to appeal a denied broadcast media license, including through the courts. A YES score is also earned if no broadcast license is necessary.

**NO**: A NO score is earned if there is no appeal process for broadcast media licenses.

7c. In practice, where necessary, citizens can obtain a broadcast (radio and TV) media license within a reasonable time period.

**100** | **75** | **50** | **25** | **0**

References:
Media Institute of Southern Africa, African Media Monitor

**100**: Licenses are not required or licenses can be obtained within two months.

**75**: 

**50**: Licensing is required and takes more than two months. Some groups may be delayed up to six months.

**25**: 

**0**: Licensing takes close to or more than one year for most groups.

7d. In practice, where necessary, citizens can obtain a broadcast (radio and TV) media license at a reasonable cost.
References:
Media Institute of Southern Africa, African Media Monitor

100: Licenses are not required or can be obtained at minimal cost to the organization. Licenses can be obtained on-line or through the mail.

75:

50: Licenses are required, and impose a financial burden on the organization. Licenses may require a visit to a specific office, such as a regional or national capital.

25:

0: Licenses are required, and impose a major financial burden on the organization. Licensing costs are prohibitive to the organization.

8. Can citizens freely use the Internet?

88

8a. In practice, the government does not prevent citizens from accessing content published online.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The government does not prevent Internet users from accessing online content. While some forms of content may be illegal to download or own (such as child pornography), the government does not manipulate networks to prevent access to this information. This indicator addresses direct government intervention in the transfer of information, not indirect deterrents such as intimidation, surveillance or technical difficulties in countries with poor infrastructure.

75:

50: Internet users are prevented by the government from reaching online content in some cases. Government tactics may include firewalls preventing access to networks in other countries, or manipulating search engine results to exclude politically sensitive topics.
Internet users are routinely prevented from accessing online content. Government restrictions are in place at all times for certain topics. Government tactics may include firewalls preventing access to networks in other countries, or manipulating search engine results to exclude politically sensitive topics.

8b. In practice, the government does not censor citizens creating content online.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The government never removes online information or disables servers due to their political content. All political speech is protected with limited exceptions, such as legitimate intellectual property restrictions; direct calls to violence; or pornography.

75: 

50: In some cases, the government restricts political speech by its citizens on the Internet. This is accomplished either directly by controlling servers hosting restricted content, or indirectly through threats or intimidation against the persons posting political content.

25: 

0: The government regularly restricts political speech by its citizens on the Internet. This is accomplished either directly by controlling servers hosting the restricted content, or indirectly through threats or intimidation against the persons posting political content.

9. Are the media able to report on corruption?

75

9a. In law, it is legal to report accurate news even if it damages the reputation of a public figure.
**YES**: A YES score is earned if it is legal to report accurate information on public figures regardless of damage to their reputations. Public figures are defined broadly, including anyone in a position of responsibility in the government or civil service; any political leader; leaders of civil society groups including religious groups, trade unions, or NGOs; leaders or officers of large businesses. A YES score can still be earned if a reckless disregard for the truth (i.e. slander) is prohibited.

**NO**: A NO score is earned if privacy laws protect any public figures (as defined in the YES coding) from accurate information.

9b. In practice, the government or media owners/distribution groups do not encourage self-censorship of corruption-related stories.

|   | 100 | 75 | 50 | 25 | 0 |

**References**

Rakesh Rajani  
Founding Chairman of Policy Forum  
Sept. 20, 2007  
Dar es Salaam, Tanzania

Brian Cooksey  
Sept. 20, 2007  
Dar es Salaam, Tanzania

**100**: The government, its proxies, or media ownership/distribution groups make no attempt to restrict media coverage of corruption-related issues through unofficial means.

**75**: The government, its proxies, or media ownership/distribution groups make some attempts to restrict media coverage of corruption-related issues through unofficial means, such as restricting access by disfavored media outlets, or other short-term consequences. Violent reprisals against media outlets are rare.

**50**: The government, its proxies, or media ownership/distribution groups actively use illegal methods to restrict reporting of corruption-related issues. This may include harassment, arrests, and threats. Journalists and publishers take a personal risk to report on corruption, and media outlets who commonly report on corruption face long-term consequences or violent reprisals.

9c. In practice, there is no prior government restraint (pre-publication censoring) on publishing corruption-related stories.

|   | 100 | 75 | 50 | 25 | 0 |
100: The government never prevents publication of controversial corruption-related materials.

75:

50: The government prevents publication of controversial corruption-related material in cases where there is a strong political incentive to suppress the information. This score is appropriate if in countries where illiteracy is high, the government may allow a free print press but censor broadcast media.

25:

0: The government regularly censors material prior to publication, especially politically sensitive or damaging corruption-related material. This score is appropriate even if the government restricts only politically damaging news while allowing favorable coverage.

10. Are the media credible sources of information?

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10a. In law, print media companies are required to disclose their ownership.

| YES | NO |

References:
The Newspaper Act. of 1976


YES: A YES score is earned if print media companies are required by law to disclose all owners of the company.

NO: A NO score is earned if there is no such requirement or if the requirement is optional, only partially applicable, or exempts certain types of entities or agents from being disclosed.

10b. In law, broadcast (radio and TV) media companies are required to disclose their ownership.
YES: A YES score is earned if broadcast media companies are required by law to disclose all owners of the company.

NO: A NO score is earned if there is no such requirement or if the requirement is optional, only partially applicable, or exempts certain type of entities or agents from being disclosed.

10c. In practice, journalists and editors adhere to strict, professional practices in their reporting.

100 | 75 | 50 | 25 | 0

References:
Broadcasting Services Act Cap 306

Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: Editors and journalists at the major media outlets abide by a strict journalistic code of conduct and are unwilling to alter their coverage of a particular issue, event or person in exchange for money, gifts, or other favors or remuneration.

75:

50: Editors and journalists at the major media outlets generally avoid altering coverage in exchange for favors but some exceptions have been noted. Not all newsrooms abide by a formal journalistic code of conduct.

25:

0: Editors and journalists are widely known to sell favorable or unfavorable coverage in exchange for money, gifts, or other remuneration. The major media outlets do not abide by any formal journalistic code of conduct.

10d. In practice, during the most recent election, political parties or independent candidates received fair media coverage.
Comments:
State media tend to devote more space and time to the ruling party during campaigns. The privately owned media, on the other hand, tend to be more balanced.

The situation in Zanzibar is worse, with state media bias being more blatant and with stricter government controls on private media also inhibiting free and unbiased reporting.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: All political parties and independent candidates have some access to media outlets. Individual media outlets may have biases, but on balance, the national media coverage reflects the interests of the electorate. Media groups generally act as disinterested parties in an election. In places where a government is popular with the public, opposition viewpoints can access the public via media outlets.

75:

50: Major popular media outlets have a persistent bias regarding some parties or independent candidates. Some major parties may be partially excluded from media coverage, or draw more negative coverage. Media sectors may have distinct biases, such as newspapers favoring one party, while radio favors another.

25:

0: The mass media, on balance, have clear preferences in election outcomes and coverage is driven to achieve these goals. Some major parties or independent candidates are excluded or consistently negatively portrayed by mass media. Dissenting political opinions are only found on fringe or elite media outlets, such as Web sites.

10e. In practice, political parties and candidates have equitable access to state-owned media outlets.

Comments:
There is a general bias toward the ruling party in state media. This is much more pronounced in Zanzibar, where state media consistently favor the ruling party’s campaign and are more likely to put a negative spin on coverage of the campaign of the strong Zanzibar opposition, the Civil United Front.

References:
Salvadore Rweyemamu
Then director
Media Institute of Southern Africa Tanzania
July 5, 2006,
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania
100: The government ensures that equal access and fair treatment of election contestants is provided by all state-owned media outlets, including all electronic and print media. This obligation extends to news reports, editorial comment, and all other content. All parties and candidates are offered consistent and equivalent rates for campaign advertising on state-owned media outlets.

75:

50: The government generally ensures equal access and fair treatment of all candidates and parties by state-owned media outlets but some exceptions exist. State-owned media may occasionally discriminate against particular parties or candidates and advertising rates may be confusing or non-transparent.

25:

0: The government uses state-owned media to routinely discriminate against opposition candidates and parties. Advertising space may be denied to opposition candidates and parties or higher rates may be charged.

11. Are journalists safe when investigating corruption?

100

11a. In practice, in the past year, no journalists investigating corruption have been imprisoned.

YES | NO

References:
Helen Kijo Bisimba
Executive Director
Legal and Human Rights Centre
Sept. 24, 2007

Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

YES: A YES score is earned if there were no journalists imprisoned related to work covering corruption during the study period. A YES score is positive.

NO: A NO score is earned if any journalist was jailed because of his/her work covering corruption during the study period. The causal relationship between the official charges and the journalist's work may not be explicit, however the burden of proof here is low. If it seems likely that the journalist was imprisoned due to his or her work, then the indicator is scored as a NO. Corruption is defined broadly to include any abuses of power, not just the passing of bribes. Imprisoned" is defined here as detention by the government lasting more than 24 hours.

11b. In practice, in the past year, no journalists investigating corruption have been physically harmed.
YES: A YES score is earned if there were no documented cases of journalists being assaulted during the specific study period for their work covering corruption issues. A YES score is positive.

NO: A NO score is earned if there were any documented cases of assault to a journalist covering corruption during the study period. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

11c. In practice, in the past year, no journalists investigating corruption have been killed.

YES | NO

References:
Helen Kijo Bisimba
Executive Director
Legal and Human Rights Centre
Sept. 24, 2007

Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

YES: A YES score is earned if there were no documented cases of journalists being killed because of their work covering corruption-related issues during the study period. A YES score is positive.

NO: A NO score is earned if there were any documented cases where a journalist was killed in relation to his or her work covering corruption-related issues in the study period. The relationship between a mysterious death and an individual's work may not be clear, however the burden of proof here is low. If it is a reasonable guess that a person was killed in relation to his or her work on corruption issues, then the indicator is scored as a NO. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

References:
Helen Kijo Bisimba
Executive Director
Legal and Human Rights Centre
Sept. 24, 2007

Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

I-3. Public Access to Information
12. Do citizens have a legal right of access to information?

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<tr>
<td><strong>12a.</strong> In law, citizens have a right of access to government information and basic government records.</td>
<td>YES</td>
</tr>
</tbody>
</table>

**References:**
There is no law guaranteeing access to information.

**YES:** A YES score is earned if there is a formal right to access government documents, including constitutional guarantees. Exceptions can be made for national security reasons or individual privacy, but they should be limited in scope. All other government documents should be available upon a public request.

**NO:** A NO score is earned if there is no such right.

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<tbody>
<tr>
<td><strong>12b.</strong> In law, citizens have a right of appeal if access to a basic government record is denied.</td>
<td>YES</td>
</tr>
</tbody>
</table>

**References:**
There is no legal provisioning for appeal in cases of denied or ignored requests for information.

**YES:** A YES score is earned if there is a formal process of appeal for rejected information requests. A YES score can still be earned if the appeals process involves redress through the courts rather than administrative appeal.

**NO:** A NO score is earned if there is no such formal process.

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<tbody>
<tr>
<td><strong>12c.</strong> In law, there is an established institutional mechanism through which citizens can request government records.</td>
<td>YES</td>
</tr>
</tbody>
</table>
YES: A YES score is earned if there is a formal government mechanism/institution through which citizens can access government records available under freedom of information laws. This mechanism could be a government office (or offices within agencies or ministries) or an electronic request system.

NO: A NO score is earned if there is no such formal mechanism or institution.

13. Is the right of access to information effective?

13a. In practice, citizens receive responses to access to information requests within a reasonable time period.

| 100 | 75 | 50 | 25 | 0 |

References:
Hakielimu, LHRC and REPOA
2005
Access to Information in Tanzania: Still a Challenge
http://www.tanzaniagateway.org/docs/Tanzania_Information_Access_Challenge.pdf

100: Records are available on-line, or records can be obtained within two weeks. Records are uniformly available; there are no delays for politically sensitive information. Legitimate exceptions are allowed for sensitive national security-related information.

75:

50: Records take around one to two months to obtain. Some additional delays may be experienced. Politically-sensitive information may be withheld without sufficient justification.

25:

0: Records take more than four months to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records. National security exemptions may be abused to avoid disclosure of government information.

13b. In practice, citizens can use the access to information mechanism at a reasonable cost.

| 100 | 75 | 50 | 25 | 0 |

References:
Hakielimu, LHRC and REPOA
**Access to Information in Tanzania: Still a Challenge**

http://www.tanzaniagateway.org/docs/Tanzania_Information_Access_Challenge.pdf

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100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

75:

50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

25:

0: Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

---

13c. In practice, citizens can resolve appeals to access to information requests within a reasonable time period.

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100 | 75 | 50 | 25 | 0

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References:
Hakielimu, LHRC and REPOA. 2005. Access to Information in Tanzania: Still a challenge*
http://www.tanzaniagateway.org/docs/Tanzania_Information_Access_Challenge.pdf

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100: The agency/entity acts on appeals quickly. While some backlog is expected and inevitable, appeals are acknowledged promptly and cases move steadily towards resolution.

75:

50: The agency/entity acts on appeals quickly but with some exceptions. Some appeals may not be acknowledged, and simple issues may take more than two months to resolve.

25:

0: The agency/entity does not resolve appeals in a timely fashion quickly. Appeals may be unacknowledged for many months and simple issues may take more than three months to resolve.

---

13d. In practice, citizens can resolve appeals to information requests at a reasonable cost.

---

100 | 75 | 50 | 25 | 0

---

References:
Hakielimu, LHRC and REPOA
2005
In most cases, the appeals mechanism is an affordable option to middle class citizens seeking to challenge an access to information determination.

In some cases, the appeals mechanism is not an affordable option to middle class citizens seeking to challenge an access to information determination.

The prohibitive cost of utilizing the access to information appeals mechanism prevents middle class citizens from challenging access to information determinations.

In practice, the government gives reasons for denying an information request.

The government always discloses to the requestor the specific, formal reasons for denying information requests.

The government usually discloses reasons for denying an information request to the requestor, with some exceptions. The reasons may be vague or difficult to obtain.

The government does not regularly give reasons for denying an information request to the requestor.

References:
Hakielimu, LHRC and REPOA 2005
Access to Information in Tanzania: Still a Challenge
http://www.tanzaniagateway.org/docs/Tanzania_Information_Access_Challenge.pdf

Category II. Elections

II-1. Voting & Citizen Participation

14. Is there a legal framework guaranteeing the right to vote?
14a. In law, universal and equal adult suffrage is guaranteed to all citizens.

YES | NO

References:
Constitution of the United Republic of Tanzania

YES: A YES score is earned if the right to vote is guaranteed to all citizens of the country (basic age limitations are allowed). A YES score can still be earned if voting procedures are, in practice, inconvenient or unfair.

NO: A NO score is earned if suffrage is denied by law to any group of adult citizens for any reason. Citizen is defined broadly, to include all ethnicities, or anyone born in the country. A NO score is earned if homeless or impoverished people are legally prohibited from voting.

14b. In law, there is a legal framework requiring that elections be held at regular intervals.

YES | NO

References:
Constitution of the United Republic of Tanzania

YES: A YES score is earned if there is a statutory or other framework enshrined in law that mandates elections at reasonable intervals.

NO: A NO score is earned if no such framework exists.

15. Can all citizens exercise their right to vote?

83

15a. In practice, all adult citizens can vote.
Comments:
There are regular reports of hindrances for suspected opposition supporters to register and vote in Zanzibar.

References:
Kjetil Tronvoll
Senior Researcher
Norwegian Centre for Human Rights
Sept. 28, 2007
Oslo, Norway

100: Voting is open to all citizens regardless of race, gender, prior political affiliations, physical disability, or other traditional barriers.

75:

50: Voting is often open to all citizens regardless of race, gender, prior political affiliations, physical disability, or other traditional barriers, with some exceptions.

25:

0: Voting is not available to some demographics through some form of official or unofficial pressure. Voting may be too dangerous, expensive, or difficult for many people.

15b. In practice, ballots are secret or equivalently protected.

100 | 75 | 50 | 25 | 0

Comments:
There are reports of secrecy being compromised, particularly in Zanzibar.

References:
Kjetil Tronvoll
Senior Researcher
Norwegian Centre for Human Rights
28 Sept. 28, 2007
Oslo, Norway

100: Ballots are secret, or there is a functional equivalent protection, in all cases.

75:

50: Ballots are secret, or there is a functional equivalent protection, in most cases. Some exceptions to this practice have occurred. Ballots may be subject to tampering during transport or counting.

25:

0: Ballot preferences are not secret. Ballots are routinely tampered with during transport and counting.

15c. In practice, elections are held according to a regular schedule.
16. Are citizens able to participate equally in the political process?

YES | NO

16a. In law, all citizens have a right to form political parties.

References:
Constitution of the United Republic of Tanzania
16b. In law, all citizens have a right to run for political office.

**YES | NO**

**Comments:**
With the proviso that they can only run as candidates of registered political parties. A high-court ruling that this violates the Constitution has not yet been heeded by the government.

**References:**
Constitution of the United Republic of Tanzania

**YES:** A YES score is earned if all citizens (citizen is defined broadly, to include all ethnicities, or anyone born in the country) have the right under law to run for political office. A YES score may still be earned if individuals with a history of violence, terrorism, or criminality are banned from running for office.

**NO:** A NO score is earned if there are any legal restrictions barring certain individuals or groups from running for political office.

16c. In practice, all citizens are able to form political parties.

**100 | 75 | 50 | 25 | 0**

**References:**
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

**100:** While there is no guarantee of electoral success, political parties can form freely without opposition.

**75:**

**50:** Some barriers to formation are present, such as burdensome registration requirements that may not be fairly applied. Some parties’ political viewpoints may draw pressure from the government, such as surveillance or intimidation. Some political parties or organizations may have extra barriers to getting on a ballot.

**25:**

**0:** Some political parties are effectively barred from forming through some manner of official or unofficial pressure. This may include threats, arrest, or violence from competing parties or other groups.
16d. In practice, all citizens can run for political office.

100 | 75 | 50 | 25 | 0

Comments: Only candidates of registered political parties may run.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: While there is no guarantee of electoral success, anyone can run for office under transparent and equitable guidelines. There is a formal process for access to the ballot which is fairly applied. The costs of running a campaign are reasonable and do not deter candidates from entering a race.

75:

50: Some barriers exist to getting on the ballot and bureaucratic or regulatory requirements for doing so may be unfairly applied. The costs of running a political campaign are significant and result in dissuading some candidates from running for office.

25:

0: Citizens can effectively be barred from the ballot through government abuse of official rules and/or unofficial pressure. The costs of running a campaign are extremely high and result in most average citizens being unable to run an effective campaign for office.

16e. In practice, an opposition party is represented in the legislature.

100 | 75 | 50 | 25 | 0

References: Interviews with a wide range of academics and civil society representatives

100: The opposition party always has some influence on the proceedings of the legislature. The opposition party can introduce legislation or bring pending matters to a vote without the consent of the ruling party.

75:

50: The opposition party has influence on the proceeding of the legislature, but it is limited in scope. The opposition's ability to force votes or publicly debate certain topics may be limited.
II-2. Election Integrity

17. In law, is there an election monitoring agency or set of election monitoring agencies/entities?

0

References:
An Act of Parliament established a National Electoral Commission that is responsible for the execution of elections, but no separate and legally established entity exists to monitor and ensure the integrity of elections.

YES: A YES score is earned if there is a domestic agency or set of domestic agencies/entities formally assigned to ensure the integrity of the election process.

NO: A NO score is earned if no domestic agency or set of domestic agencies/entities that monitors elections. A NO score is earned if elections are only monitored by an agency informally, such as poll booth monitoring by the police, only by international observers, or only by NGOs. A NO score is earned if the domestic election agency or set of domestic agencies simply facilitates the process of voting but is not empowered to report violations or abuses.

18. Is the election monitoring agency effective?

75

18a. In law, the agency or set of agencies/entities is protected from political interference.

YES | NO

Comments:
The National Electoral Commission is not, strictly speaking, performing a function as an independent monitor of elections. It is
responsible for conducting the elections and for providing accreditation to independent monitors.

References:
Law establishing the National Electoral Commission

YES: A YES score is earned only if the agency or set of agencies/entities has some formal organizational independence from the bodies contesting in the election. A YES score is still earned even if the entity is legally separate but in practice staffed by partisans.

NO: A NO score is earned if the election monitoring agency or set of agencies/entities is legally tied to bodies contesting the election (i.e. an executive branch agency such as the Interior Ministry, or a committee of the legislature). A NO score is automatically earned if there is no domestic election monitoring agency.

18b. In practice, agency (or set of agencies/entities) appointments are made that support the independence of the agency.

| 100 | 75 | 50 | 25 | 0 |

Comments:
The agency only provides accreditation to election monitors, so it is not, strictly speaking, an election-monitoring agency.

References:
Rwekaza Mukandala
October 3, 2000
Dar es Salaam, Tanzania

Augustino Ramadhani
Then Vice Chairman
National Electoral Commission
April 14, 2000
Dar es Salaam, Tanzania

100: Appointments to the agency or set of agencies/entities are made based on professional qualifications. Individuals appointed are free of conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed usually do not have clear political party affiliations.

75:

50: Appointments are usually based on professional qualifications. However, individuals appointed may have clear party loyalties.

25:

0: Appointments are often based on political considerations. Individuals appointed often have conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed often have clear party loyalties.

18c. In practice, the agency or set of agencies/entities has a professional, full-time staff.
The agency only provides accreditation to election monitors, so it is not, strictly speaking, an election-monitoring agency.

References:
Rwekaza Mukandala  
October 3, 2000  
Dar es Salaam, Tanzania

Augustino Ramadhani  
Then Vice Chairman  
National Electoral Commission  
April 14, 2000  
Dar es Salaam, Tanzania

100: The agency or set of agencies/entities has staff sufficient to fulfill its basic mandate.

75:

50: The agency or set of agencies/entities has limited staff, or staff without necessary qualifications to fulfill its basic mandate.

25:

0: The agency or set of agencies/entities has no staff, or such a limited staff that is clearly unqualified to fulfill its mandate.

18d. In practice, the agency or set of agencies/entities makes timely, publicly available reports following an election cycle.

Comments:  
The agency only provides accreditation to election monitors, so it is not, strictly speaking, an election-monitoring agency.

References:  
Brian Cooksey  
Sept. 20, 2007  
Dar es Salaam, Tanzania

Prof. Chaligha  
Commissioner  
National Electoral Commission  
July 2, 2006  
Dar es Salaam, Tanzania

100: Reports are released to the public on a predictable schedule, without exceptions.

75:
50: Reports are released, but may be delayed, difficult to access, or otherwise limited.

25:

0: The agency or set of agencies/entities makes no public reports, issues reports which are effectively secret, or issues reports of no value.

18e. In practice, when necessary, the agency or set of agencies/entities imposes penalties on offenders.

| 100 | 75 | 50 | 25 | 0 |

Comments:
The agency only provides accreditation to election monitors, so it is not, strictly speaking, an election-monitoring agency.

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: When rules violations are discovered, the agency or set of agencies/entities is aggressive in penalizing offenders and/or in cooperating with other agencies in penalizing offenders.

75:

50: The agency or set of agencies/entities enforces rules, but is limited in its effectiveness. The agency may be slow to act, unwilling to take on politically powerful offenders, reluctant to cooperate with other agencies, or occasionally unable to enforce its judgments.

25:

0: The agency or set of agencies/entities does not effectively penalize offenders and/or cooperate with other agencies in penalizing offenders. The agency may make judgments but not enforce them, or may fail to make reasonable judgments against offenders. The agency may be partisan in its application of power.

19. Are elections systems transparent and effective?

75

19a. In practice, there is a clear and transparent system of voter registration.

| 100 | 75 | 50 | 25 | 0 |

References:
Kjetil Tronvoll
There is a transparent system of voter registration that provides voters with sufficient time to understand their rights, check the accuracy of their registration, and ensure that errors are corrected before they vote.

There is a transparent voter registration system that provides voters with sufficient time to understand their rights, check the accuracy of their registration, and ensure that errors are corrected before they vote but there are some problems. Voters may have not access to registration lists with sufficient time to correct errors before voting or registration lists may at times be inaccessible.

The system of voter registration is incomplete or does not exist. Government may routinely falsify registration lists to affect voting patterns and limit access to the polls. Double voting and ghost voting by non-existent voters is common.

In law, election results can be contested through the judicial system.

A YES score is earned if citizens or political parties can challenge allegedly fraudulent election results through the courts or other judicial mechanisms.

A NO score is earned if there is no legal right for citizens or political parties to challenge allegedly fraudulent election results in the courts or other judicial mechanisms.

In practice, election results can be effectively appealed through the judicial system.

President election results cannot be contested after they have been announced by the National Electoral Commission, but all other results from Parliament down to municipal, district and village elections can be contested.
100: The electoral appeals mechanism takes cases from both candidates complaining of flaws in the electoral process as well as citizens bringing complaints related to denial of suffrage or registration errors. There is an expedited process for resolving such complaints to avoid delaying a timely announcement of electoral results.

75:

50: The electoral appeals mechanism takes complaints from both candidates and voters but may not always act on complaints promptly. The appeals mechanism may be abused at times by parties or candidates seeking to delay the announcement of electoral results.

25:

0: The electoral appeals mechanism rarely or never acts on complaints brought by candidates or citizens. Citizens may not be able to bring complaints related to denial of suffrage or voter registration errors.

19d. In practice, the military and security forces remain neutral during elections.

100 | 75 | 50 | 25 | 0

Comments:
The police force is habitually used for intimidation and control in Zanzibar during campaigns and elections. The police have also been used to control campaigns by the opposition on the mainland.

References:
Kjetil Tronvoll
Senior Researcher
Norwegian Centre for Human Rights
28 Sept. 28, 2007
Oslo, Norway

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The military, military officers, and other security forces refrain from overtly supporting or opposing political candidates or commenting on elections. The military or security forces refrain from physically interfering with political campaigns, rallies, or voting.

75:

50: The military, military officers, and security forces may be known to unofficially support or oppose particular candidates or parties. The military or security forces generally refrain from the use of force to support or oppose particular candidates or parties but there are exceptions.

25:
0: The military or other security forces are an active and explicit player in politics and overly support or oppose particular candidates or parties. The military or security forces routinely exercise the use of force to support or oppose parties or candidates.

19e. In law, domestic and international election observers are allowed to monitor elections.

<table>
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<th>YES</th>
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References:
National Election Act

YES: A YES score is earned if domestic and international election observers are allowed to monitor the electoral process.

NO: A NO score is earned if there are any legal or regulatory prohibitions on the monitoring of the electoral process by domestic or international election observers.

19f. In practice, election observers are able to effectively monitor elections.

100 | 75 | 50 | 25 | 0

Comments:
Problems have been experienced in getting timely accreditation for international and national monitors in Zanzibar. There has also been reported pressure put on national monitors to tone down criticism after elections.

References:
Kjetil Tronvoll
Senior Researcher
Norwegian Centre for Human Rights
Sept. 28, 2007
Oslo, Norway

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

Rwekaza Mukandala
Then Director
National Election Monitoring Committee
October 3, 2000
Dar es Salaam, Tanzania

100: Election observers have unfettered access to polling sites, counting stations, and voters themselves. The government does not interfere with the observers' activities.

75:
Election observers generally have access to polling sites, counting stations, and voters but encounter restrictions in certain areas. The government may impose burdensome regulatory or bureaucratic requirements on observers to discourage their involvement.

Election observers’ movements are significantly limited by the government and many polling and counting sites are restricted or barred from observers. The government imposes so many bureaucratic or regulatory burdens on the observers that their mission is rendered ineffective.

II-3. Political Financing

20. Are there regulations governing political financing?

YES | NO

20a. In law, there are regulations governing private contributions to political parties.

Comments:
Parties have to declare only contributions coming from outside Tanzania or from non-Tanzanian individuals and organizations residing in Tanzania (Section 13 (2)).

References:
Political Parties Act, Section 13

YES: A YES score is earned if there are any formal rules (by law or regulation) controlling private contributions to political parties.

NO: A NO score is earned if there is no regulation of private contributions to political parties.

20b. In law, there are limits on individual donations to candidates and political parties.

YES | NO
According to Political Parties Act, there are no limits on personal and corporate contributions, as long as they come from Tanzanian individuals or organizations. Also no requirement to report donations exists. See Section 13 of the act.

http://www.tanzania.go.tz/pdf/Political%20Parties%20Act%205.pdf

| 20c. In law, there are limits on corporate donations to candidates and political parties. |
|---|---|
| **YES** | **NO** |

**References:**
According to Political Parties Act, there are no limits on personal and corporate contributions, as long as they come from Tanzanian individuals or organizations. Also no requirement to report donations exists. See Section 13 of the act.

http://www.tanzania.go.tz/pdf/Political%20Parties%20Act%205.pdf

| 20d. In law, there are limits on total political party expenditures. |
|---|---|
| **YES** | **NO** |

**References:**
There are no limits on expenditure, according to the Political Parties Act.

| 20e. In law, there are requirements for disclosure of donations to political candidates and parties. |
|---|---|
| **YES** | **NO** |
YES | NO

References:
There are no requirements for disclosure of donations in Political Parties Act or elsewhere.

YES: A YES score is earned if there are any requirements mandating the disclosure of financial contributions to political parties or candidates.

NO: A NO score is earned if there are no requirements mandating the disclosure of contributions to political parties or candidates, existing regulations do not require a donor’s name or amount given, or the regulations allow for anonymous donations.

YES | NO

References:
Political Parties Act, Section 14

YES: A YES score is earned if there is a legal or regulatory requirement for independent auditing of candidate and party finances. The auditing is performed by an impartial third-party.

NO: A NO score is earned if there are no legal or regulatory requirements for the independent auditing of political parties and candidates or if such requirements exist but allow for candidates or parties to self-audit.

YES | NO

References:
The Registrar of Political Parties receives and inspects audited accounts from each party (Political Parties Act, Section 14).

YES: A YES score is earned if there is a domestic agency or set of domestic agencies/entities formally assigned to monitor and enforce laws and regulations around political financing. A YES score is earned even if the agency/entity is ineffective in practice.

NO: A NO score is earned if there is no such agency or entity.
21. Are the regulations governing political financing effective?

21a. In practice, the limits on individual donations to candidates and political parties are effective in regulating an individual's ability to financially support a candidate or political party.

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Comments:
There are no limits for contributions or requirement to report.

References:
Interviews with a wide range of experts.

100: Existing limits represent the full extent to which an individual can directly or indirectly financially support a candidate or political party. Limits are reasonably low enough in the context of the total costs of running a campaign.

75:

50: Existing limits generally represent the full extent to which an individual can directly or indirectly financially support a candidate or political party. However, exceptions and loopholes exist through which individuals can indirectly support candidates or political parties above and beyond those formal limitations. Such loopholes could include making donations to third-party groups that advocate on behalf of (or against) a particular candidate or party; unregulated loans to candidates or parties (rather than direct donations); or in-kind support that is not explicitly regulated by laws or regulations. The limits may be too high in the context of the overall costs of running a campaign.

25:

0: Existing limits are routinely bypassed or willfully ignored. The vast majority of individual contributions to a candidate or political party are made outside of the formal limitation system. There is no enforcement of violations. Limits are so high that they are meaningless in the context of the overall costs of running a campaign.

21b. In practice, the limits on corporate donations to candidates and political parties are effective in regulating a company's ability to financially support a candidate or political party.

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Comments:
There are no limits.

References:
Interviews with a wide range of experts.
100: Existing limits represent the full extent to which a company can directly or indirectly financially support a candidate or political party. Limits are reasonably low enough in the context of the total costs of running a campaign to be meaningful.

75:

50: Existing limits generally represent the full extent to which a company can directly or indirectly financially support a candidate or political party. However, exceptions and loopholes exist through which companies can indirectly support candidates or political parties above and beyond those formal limitations. Such loopholes could include making donations to third-party groups that advocate on behalf of (or against) a particular candidate or party; unregulated loans to candidates or parties (rather than direct donations); or in-kind support that is not explicitly regulated by laws or regulations. The limits may be too high in the context of the overall costs of running a campaign.

25:

0: Existing limits are routinely bypassed or willfully ignored. The majority of corporate contributions to a candidate or political party are made outside of the formal limitation system. There is no enforcement of violations. Limits are so high that they are meaningless in the context of the overall costs of running a campaign.

21c. In practice, the limits on total party expenditures are effective in regulating a political party’s ability to fund campaigns or politically-related activities.

Comments:
There are no limits or requirement to make donations public.

References:
This is common knowledge.

100: Existing limits represent the full extent to which political parties are able to finance their activities. Limits are reasonably low enough in the context of the total costs of running a party to be meaningful.

75:

50: Existing limits generally represent the full extent to which a political party can finance its activities. However, exceptions and loopholes exist through which parties can generate revenue or finance their activities beyond the scope of existing regulations. Such loopholes could include taking loans that are outside of the scope of regulations covering direct donations; links to revenue-generating business activities that are beyond the scope of electoral or campaign-related regulations; or accepting in-kind support that is not explicitly regulated by laws or regulations. The limits may be too high in the context of the overall costs of running a party.

25:

0: Existing limits are routinely bypassed or willfully ignored. The majority of expenditures are made outside of the formal limitation system. Limits are so high that they are meaningless in the context of the overall costs of running a party.

21d. In practice, when necessary, an agency or entity monitoring political financing independently initiates investigations.
100: The agency or entity aggressively starts investigations into allegations of wrong doing with respect to political financing. The agency is fair in its application of this power.

75:

50: The agency or entity will start investigations, but often relies on external pressure to set priorities, or has limited effectiveness when investigating. The agency, thought limited in effectiveness, is still fair in its application of power.

25:

0: The agency or entity rarely investigates on its own, or the agency or entity is partisan in its application of this power.

21e. In practice, when necessary, an agency or entity monitoring political financing imposes penalties on offenders.

100 | 75 | 50 | 25 | 0

Comments: No investigations are ever done.

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

100: When rules violations are discovered, the agency or entity is aggressive in penalizing offenders.

75:

50: The agency or entity enforces rules, but is limited in its effectiveness. The agency or entity may be slow to act, unwilling to take on politically powerful offenders, or occasionally unable to enforce its judgments.

25:
0: The agency or entity does not effectively penalize offenders. The agency or entity may make judgments but not enforce them, or may fail to make reasonable judgments against offenders. The agency or entity may be partisan in its application of power.

21f. In practice, contributions to political parties and candidates are audited.

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Comments:
Party accounts are audited, but emphasis tends to be on use of state subventions to political parties.

References:
Rakesh Rajani  
Founding Chairman of Policy Forum  
Sept. 20, 2007  
Dar es Salaam, Tanzania

Brian Cooksey  
Sept. 20, 2007  
Dar es Salaam, Tanzania

100: Political party and candidate finances are regularly audited using generally accepted auditing practices. This includes the auditing of nominally independent financial organizations that act as financial extensions of the party.

75:

50: Political party and candidate finances (as defined) are audited, but audits are limited in some way, such as using inadequate auditing standards, or the presence of exceptions to disclosed contributions. Contributions to the political party or candidate may be sufficiently audited, but the auditing of nominally independent extensions of the party may not be.

25:

0: Party and candidate finances are not audited, or the audits performed have no value in tracking contributions. Audits may be performed by entities known to be partisan or biased in their practices.

22. Can citizens access records related to political financing?

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8

22a. In practice, political parties and candidates disclose data relating to financial support and expenditures within a reasonable time period.

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Comments:
Parties are required to provide audited accounts of expenditure to the Registrar of Political Parties on an annual basis, but this does not detail sources of contributions and is not made public.
### Political parties and candidates disclose their sources of funding and expenditures

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<tr>
<th>Score</th>
<th>Description</th>
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<tbody>
<tr>
<td>100</td>
<td>Political parties and candidates disclose their sources of funding and expenditures at least every quarter.</td>
</tr>
<tr>
<td>75</td>
<td>Political parties and candidates disclose their sources of funding and expenditures only one or two times per year. Delays may occur when sensitive political information is involved.</td>
</tr>
<tr>
<td>50</td>
<td>Political parties and candidates disclose their sources of funding and expenditures rarely with more than a year in between publication. Politically sensitive information is regular withheld from public disclosure.</td>
</tr>
<tr>
<td>25</td>
<td>Political parties and candidates never publish their sources of funding or expenditures or publish that information only rarely with more than a year in between publication. Politically sensitive information is regular withheld from public disclosure.</td>
</tr>
<tr>
<td>0</td>
<td>Political parties and candidates never publish their sources of funding or expenditures or publish that information only rarely with more than a year in between publication. Politically sensitive information is regular withheld from public disclosure.</td>
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**22b. In practice, citizens can access the financial records of political parties and candidates within a reasonable time period.**

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<tr>
<th>Score</th>
<th>Description</th>
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<tr>
<td>100</td>
<td>Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.</td>
</tr>
<tr>
<td>75</td>
<td>Records take two to four weeks to obtain. Some delays may be experienced.</td>
</tr>
<tr>
<td>50</td>
<td>Records take more than a month to acquire. There may be persistent delays in obtaining politically sensitive records.</td>
</tr>
<tr>
<td>25</td>
<td>Records take more than a month to acquire. There may be persistent delays in obtaining politically sensitive records.</td>
</tr>
<tr>
<td>0</td>
<td>Records take more than a month to acquire. There may be persistent delays in obtaining politically sensitive records.</td>
</tr>
</tbody>
</table>

**22c. In practice, citizens can access the financial records of political parties and candidates at a reasonable cost.**
Category III. Government Accountability

III-1. Executive Accountability

23. In law, can citizens sue the government for infringement of their civil rights?

100

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

75:

50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

25:

0: Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.
YES: A YES score is earned if all citizens (citizen is defined broadly, to include all ethnicities, or anyone born in the country) can receive compensation or redress through the courts for civil rights violations committed by the government, such as failure to follow due process of law when detaining suspected criminals.

NO: A NO score is earned if any group of citizens is excluded from the right to sue the government, or no such mechanism exists.

24. Can the chief executive be held accountable for his/her actions?

69

24a. In practice, the chief executive gives reasons for his/her policy decisions.

100 | 75 | 50 | 25 | 0

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The chief executive and/or cabinet ministers give formal explanations of all policy matters. The chief executive regularly takes critical questions from journalists or an opposition party, usually at least once a month. There is no censoring of such sessions.

75:

50: The chief executive and/or cabinet ministers give explanations of policy, but not always in a timely or complete way. The chief executive occasionally takes critical questions from journalists or an opposition party, but not in a regular or formalized process. Particular issues of political sensitivity may be censored by government broadcasters.

25:

0: The chief executive and/or cabinet ministers do not give substantial justifications for policy. Public appearances by the chief executive offer no exposure to critical questions. The government and government-run media routinely sensor such sessions.

24b. In law, the judiciary can review the actions of the executive.
YES: A YES score is earned if there is a formal process by which the judiciary can pass judgments on the legality or constitutionality of actions taken by the executive.

NO: A NO score is earned if no such mechanism exists. A NO score is earned if judicial review is vaguely established in law or regulation without formal procedures. A NO score is earned if general exemptions exist with respect to executive actions that are reviewable (a national security exemption, for example).

24c. In practice, when necessary, the judiciary reviews the actions of the executive.

References:
Sections 17-19 of the Law Reform (Fatal Accidents and Miscellaneous Provisions) Act Cap 310

100: When constitutional or legal questions or possible violations are raised, the judiciary is aggressive in reviewing executive actions and can void illegal or unconstitutional actions. The judiciary is fair and nonpartisan in its application of this power. It does not need to relay upon the executive to initiate a constitutional or legal review.

75:

50: The judiciary will review executive actions, but is limited in its effectiveness. The judiciary may be slow to act, unwilling to take on politically sensitive issues, or occasionally unable to enforce its judgments.

25:

0: The judiciary does not effectively review executive policy. The judiciary may make judgments but not enforce them, or may fail to pass judgments on executive abuses. The judiciary may be partisan in its application of power. It must rely on instructions from the executive in order to initiate a legal or constitutional review.

24d. In practice, the chief executive limits the use of executive orders for establishing new regulations, policies, or government practices.
Comments:
Executives habitually give directives of voluntary contributions and mandatory requirements for agricultural production, building regulations and lots more than totally bypass the legislative process.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The chief executive utilizes executive orders only when there is no constitutional or legal requirement for official legislative action or approval. Executive orders are limited in number and narrow in scope.

75:

50: The chief executive sometimes relies on executive orders to implement policies and regulations opposed by the legislature. Some executive orders are overly broad in scope and are designed to circumvent constitutional or legal requirements for legislative action or approval.

25:

0: The chief executive routinely abuses executive orders to render the legislature practically useless. Executive orders are the norm, not the exception, and directly contravene constitutional or legal requirements for legislative action or approval.

25. Is the executive leadership subject to criminal proceedings?

50

25a. In law, the heads of state and government can be prosecuted for crimes they commit.

YES | NO

Comments:
There is an interesting current case in which an ex-president has been accused of corruption while in office, and the head of the Prevention and Combating of Corruption Bureau has publicly declared that he is constitutionally barred from investigating the ex-president. Constitutional experts say this is not the case, as immunity is granted only for actions done in his capacity as president, and that immunity does not stretch beyond the term(s) in office.

References:
The Constitution of the United Republic of Tanzania
YES: A YES score is earned if the heads of state and government can be investigated, charged or prosecuted for criminal allegations. Figurehead officials (symbolic figures without day-to-day authority) may be exempt.

NO: A NO score is earned if either the head of state or government cannot be investigated, charged or prosecuted for criminal allegations or the executive branch controls whether investigative or prosecutorial immunity can be lifted on the heads of state or government.

25b. In law, ministerial-level officials can be prosecuted for crimes they commit.

YES | NO

References:
Constitution of the United Republic of Tanzania

YES: A YES score is earned if ministerial-level officials, or their equivalents, can all be investigated, charged or prosecuted for criminal allegations.

NO: A NO score is earned if any ministerial-level official, or equivalent official, cannot be investigated, charged or prosecuted for criminal allegations or the executive branch controls whether investigative or prosecutorial immunity can be lifted on ministerial-level officials.

26. Are there regulations governing conflicts of interest by the executive branch?

38

26a. In law, the heads of state and government are required to file a regular asset disclosure form.

YES | NO

References:
http://www.parliament.go.tz/bunge/PAMS_LS.asp?Menu=3&fqry=public%20leadership&docyear=All&t=0.7137786593479805

YES: A YES score is earned if the heads of state and government are required by law to file an asset disclosure form while in office, illustrating sources of income, stock holdings, and other assets. This form need not be publicly available to score a YES. Figurehead officials (symbolic figures without day-to-day authority) may be exempt.

NO: A NO score is earned if either the head of state or government is not required to disclose assets.

26b. In law, ministerial-level officials are required to file a regular asset disclosure form.
26c. In law, there are regulations governing gifts and hospitality offered to members of the executive branch.

YES | NO

References:
http://www.parliament.go.tz/bunge/PAMS_LS.asp?Menu=3&fqry=public%20leadership&docyear=All&t=0.7137786593479805

YES: A YES score is earned if ministerial-level officials, or their equivalents, are all required by law to file an asset disclosure form while in office, illustrating sources of income, stock holdings, and other assets.

NO: A NO score is earned if ministers are not required to disclose assets. A NO score is earned if some ministers must disclose assets, but other ministers are not required.

26d. In law, there are requirements for the independent auditing of the executive branch asset disclosure forms (defined here as ministers and heads of state and government).

YES | NO

References:
http://www.parliament.go.tz/bunge/PAMS_LS.asp?Menu=3&fqry=public%20leadership&docyear=All&t=0.7137786593479805

YES: A YES score is earned if there are formal guidelines regulating gifts and hospitality offered to members of the executive branch of government.

NO: A NO score is earned if there are no guidelines or regulations with respect to gifts and hospitality offered to members of the executive branch. A NO score is earned if the guidelines are overly general and do not specify what is and is not appropriate.
A YES score is earned if there is a legal or regulatory requirement for independent auditing of executive branch asset disclosures. The auditing is performed by an impartial third-party. Figurehead officials (symbolic figures without day-to-day authority) may be exempt.

A NO score is earned if there are no legal or regulatory requirements for the independent auditing of executive branch asset disclosures or if such requirements exist but allow for self-auditing.

26e. In law, there are restrictions on heads of state and government and ministers entering the private sector after leaving the government.

**YES | NO**

Comments:
The act does list some restrictions on making use of privileged information, but it does not in any way restrict ex-leaders from making good on their political networks.

References:

A YES score is earned if there are regulations restricting the ability of heads of state/government and ministers to take positions in the private sector after leaving government that would present a conflict of interest, including positions that directly seek to influence their former government colleagues. Figurehead officials (symbolic figures without day-to-day authority) may be exempt.

A NO score is earned if no such restrictions exist.

26f. In practice, the regulations restricting post-government private sector employment for heads of state and government and ministers are effective.

100 | 75 | 50 | 25 | 0

Comments:
There are no cases in which ex-leaders have been censured for using their contacts and influences (even while in office).

References:
Mkapa Immunity: The Questions Arise”
This Day
Sept. 18, 2007
http://www.thisday.co.tz/News/2715.html

Brian Cooksey
Sept. 20, 2007
**Dar es Salaam, Tanzania**

<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>100</td>
<td>The regulations restricting post-government private sector employment for heads of state/government and ministers are uniformly enforced. There are no or few cases of those officials taking jobs in the private sector after leaving government where they directly lobby or seek to influence their former government colleagues without an adequate cooling off period.</td>
</tr>
<tr>
<td>75</td>
<td>The regulations are generally enforced though some exceptions exist. In certain sectors, heads of state/government or ministers are known to regularly take jobs in the private sector that entail directly lobbying or seeking to influence their former government colleagues. Cooling off periods are short and sometimes ignored.</td>
</tr>
<tr>
<td>50</td>
<td>The regulations are generally enforced though some exceptions exist. In certain sectors, heads of state/government or ministers are known to regularly take jobs in the private sector that entail directly lobbying or seeking to influence their former government colleagues. Cooling off periods are short and sometimes ignored.</td>
</tr>
<tr>
<td>25</td>
<td>The regulations are rarely or never enforced. Heads of state/government or ministers routinely take jobs in the private sector following government employment that involve direct lobbying or influencing of former government colleagues. Cooling off periods are non-existent or never enforced.</td>
</tr>
<tr>
<td>0</td>
<td>The regulations are rarely or never enforced. Heads of state/government or ministers routinely take jobs in the private sector following government employment that involve direct lobbying or influencing of former government colleagues. Cooling off periods are non-existent or never enforced.</td>
</tr>
</tbody>
</table>

26g. In practice, the regulations governing gifts and hospitality offered to members of the executive branch are effective.

<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>100</td>
<td>The regulations governing gifts and hospitality to members of the executive branch are regularly enforced and sufficiently restrict the amounts of gifts and hospitality that can be given. Members of the executive branch never or rarely accept gifts or hospitality above what is allowed.</td>
</tr>
<tr>
<td>75</td>
<td>The regulations governing gifts and hospitality to members of the executive branch are generally applied though exceptions exist. Some ministers in certain sectors are known to accept greater amounts of gifts and hospitality from outside interest groups or private sector actors than is allowed.</td>
</tr>
<tr>
<td>50</td>
<td>The regulations governing gifts and hospitality to members of the executive branch are generally applied though exceptions exist. Some ministers in certain sectors are known to accept greater amounts of gifts and hospitality from outside interest groups or private sector actors than is allowed.</td>
</tr>
<tr>
<td>25</td>
<td>The regulations governing gifts and hospitality to members of the executive branch are routinely ignored and unenforced. Ministers and other members of the executive branch routinely accept significant amounts of gifts and hospitality from outside interest groups and actors seeking to influence their decisions.</td>
</tr>
<tr>
<td>0</td>
<td>The regulations governing gifts and hospitality to members of the executive branch are routinely ignored and unenforced. Ministers and other members of the executive branch routinely accept significant amounts of gifts and hospitality from outside interest groups and actors seeking to influence their decisions.</td>
</tr>
</tbody>
</table>

26h. In practice, executive branch asset disclosures (defined here as ministers and above) are audited.

**References:**
Rakesh Rajani  
Founding Chairman of Policy Forum  
Sept. 20, 2007  
Dar es Salaam, Tanzania

Brian Cooksey  
Sept. 20, 2007  
Dar es Salaam, Tanzania
Executive branch asset disclosures are regularly audited using generally accepted auditing practices.

Executive branch asset disclosures are audited, but audits are limited in some way, such as using inadequate auditing standards, or the presence of exceptions to disclosed assets.

Executive branch asset disclosures are not audited, or the audits performed have no value. Audits may be performed by entities known to be partisan or biased in their practices.

27. Can citizens access the asset disclosure records of the heads of state and government?

YES | NO

Comments:
Leaders are required to declare their assets, and the public does technically have the right to access the declaration. To do so, however, they need to state a reason why they want to access the information and, more important, are not allowed to tell anyone what they have seen if they do manage to access the information. They can inform only the Ethics Commissioner if they suspect the declarations are false.

References:

http://www.parliament.go.tz/bunge/PAMS_LS.asp?Menu=3&qry=public%20leadership&docyear=All&t=0.7137786593479805

YES: A YES score is earned if the heads of state and government file an asset disclosure form that is, in law, accessible to the public (individuals, civil society groups or journalists).
**NO:** A NO score is earned if there is no asset disclosure for either the head of state or government. A NO score is earned if the form is filed, but not available to the public.

27b. In practice, citizens can access the asset disclosure records of the heads of state and government within a reasonable time period.

| 100 | 75 | 50 | 25 | 0 |

**Comments:**

Citizens can legally access the records, and they have at times been able to do so. But they are also required to state why they want to see them, and most would be very hesitant to ask to see declarations of senior leaders. Repeated visits may be necessary before they are allowed to see declarations, and there is no guarantee that they will eventually be allowed access.

The clincher is that after having seen the declarations, they are barred from telling anyone what they have seen. They can report suspected faults or omissions only to the Commissioner of Ethics, who is responsible for the declarations and is nominally required to check that they are correct.

**References:**

Brian Cooksey  
Sept. 20, 2007  
Dar es Salaam, Tanzania

Jack Titsworth  
Governance Consultant  
Sept. 20, 2007  
Dar es Salaam, Tanzania

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

75:

50: Records take around two weeks to obtain. Some additional delays may be experienced.

25:

0: Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

27c. In practice, citizens can access the asset disclosure records of the heads of state and government at a reasonable cost.

| 100 | 75 | 50 | 25 | 0 |

**Comments:**

Citizens can legally access the records, and they have at times been able to do it, but most would be very hesitant to ask to see declarations of senior leaders and they are also required to state why they want to see them. If they do manage to access the records, the financial cost is reasonable, but if one also take into account the amount of time, effort and sheer guts required, the cost cannot be said to be reasonable.

The clincher is that after having seen the declarations, they are barred from telling anyone what they have seen. They can only
report suspected faults or omissions to the Commissioner of Ethics, who is responsible for the declarations and is nominally required to check that they are correct.

References:
Brian Cooksy, 20 September 2007, Dar es Salaam
Jack Titisworth, 20 September 2007, Dar es Salaam

100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

75:

50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

25:

0: Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

28. In practice, official government functions are kept separate and distinct from the functions of the ruling political party.

25

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: Clear rules are followed distinguishing state functions from party activities. Government funds are never used for party activities. The civil service is completely distinct from party bureaucracy.

75:

50: The ruling party is, in principal, separate from the state, but exceptions to this standard sometimes occur. Examples may be the use of civil servants to organize political rallies, use of government vehicles on campaign trips, or use of government funds for party purposes.

25:
III-2. Legislative Accountability

29. Can members of the legislature be held accountable for their actions?

83

29a. In law, the judiciary can review laws passed by the legislature.

YES | NO

Comments:
The judiciary can review only laws passed by legislature that are presented to them by individuals, not of its own accord.

References:
Constitution of the United Republic of Tanzania

YES: A YES score is earned if there is a formal process by which the judiciary or constitutional courts can pass judgments on the legality or constitutionality of laws passed by the legislature.

NO: A NO score is earned if no such mechanism exists. A NO score is earned if judicial review is vaguely established in law or regulation without formal procedures. A NO score is earned if general exceptions exist exempting certain legislative actions from being reviewed (a national security exemption, for example).

29b. In practice, when necessary, the judiciary reviews laws passed by the legislature.

100 | 75 | 50 | 25 | 0

Comments:
The judiciary has overturned a number of high-profile laws but can review the laws only if and when a case is brought to them by a third party protesting the law.

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania
100: When constitutional or legal questions or possible violations are raised, the judiciary is aggressive in reviewing laws passed and can void illegal or unconstitutional actions. The judiciary is fair and nonpartisan in its application of this power.

75:

50: The judiciary will review laws passed, but is limited in its effectiveness. The judiciary may be slow to act, unwilling to take on politically sensitive issues, or occasionally unable to enforce its judgments.

25:

0: The judiciary does not effectively review laws passed. The judiciary may make judgments but not enforce them, or may fail to pass judgments on executive abuses. The judiciary may be partisan in its application of power.

29c. In law, are members of the national legislature subject to criminal proceedings?

YES | NO

References:
There is no law granting legislators immunity from criminal proceedings.

YES: A YES score is earned if all members of the legislature can, in law, be investigated and prosecuted for criminal allegations.

NO: A NO score is earned if any member of the legislature cannot, in law, be investigated and prosecuted for criminal proceedings.

30. Are there regulations governing conflicts of interest by members of the national legislature?

14

30a. In law, members of the national legislature are required to file an asset disclosure form.

YES | NO

References:
### 30b. In law, there are restrictions for national legislators entering the private sector after leaving the government.

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
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</table>

**References:**
No legal restrictions are in place.

### 30c. In law, there are regulations governing gifts and hospitality offered to members of the national legislature.

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
</table>

**References:**
The Public Leadership Code of Ethics Act is not specific on what are appropriate of gifts and what should be declared.

### 30d. In law, there are requirements for the independent auditing of the asset disclosure forms of members of the national legislature.

**YES:** A YES score is earned if there are formal guidelines regulating gifts and hospitality for members of the legislature.

**NO:** A NO score is earned if there are no guidelines or regulations with respect to gifts or hospitality offered to members of the legislature. A NO score is earned if the guidelines are general and do not specify what is and is not appropriate.
References:
The control (not technically an audit) of declarations is supposed to be done on an ad hoc basis by the Commissioner of Ethics, who heads the Ethics Commission, which receives the declarations of assets. There are no known cases where declarations of legislators have been challenged.

YES: A YES score is earned if there is a legal or regulatory requirement for independent auditing of legislative branch asset disclosures. The auditing is performed by an impartial third-party.

NO: A NO score is earned if there are no legal or regulatory requirements for the independent auditing of legislative branch asset disclosures or if such requirements exist but allow for self-auditing.

30e. In practice, the regulations restricting post-government private sector employment for national legislators are effective.

100  |  75  |  50  |  25  |  0

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The regulations restricting post-government private sector employment for national legislators are uniformly enforced. There are no or few cases of legislators taking jobs in the private sector after leaving government where they directly lobby or seek to influence their former government colleagues without an adequate cooling off period.

75:

50: The regulations are generally enforced though some exceptions exist. In certain sectors, legislators are known to regularly take jobs in the private sector that entail directly lobbying or seeking to influence their former government colleagues. Cooling off periods are short and sometimes ignored.

25:

0: The regulations are rarely or never enforced. Legislators routinely take jobs in the private sector following government employment that involve direct lobbying or influencing of former government colleagues. Cooling off periods are non-existent or never enforced.

30f. In practice, the regulations governing gifts and hospitality offered to national legislators are effective.
<table>
<thead>
<tr>
<th>100</th>
<th>75</th>
<th>50</th>
<th>25</th>
<th>0</th>
</tr>
</thead>
</table>

**100:** The regulations governing gifts and hospitality to national legislators are regularly enforced and sufficiently restrict the amounts of gifts and hospitality that can be given to legislators. Legislators never or rarely accept gifts or hospitality above what is allowed.

**75:**

**50:** The regulations governing gifts and hospitality to national legislators are generally applied though exceptions exist. Some legislators in certain sectors are known to accept greater amounts of gifts and hospitality from outside interest groups or private sector actors than is allowed.

**25:**

**0:** The regulations governing gifts and hospitality to national legislators are routinely ignored and unenforced. Legislators routinely accept significant amounts of gifts and hospitality from outside interest groups and actors seeking to influence their decisions.

30g. In practice, national legislative branch asset disclosures are audited.

<table>
<thead>
<tr>
<th>100</th>
<th>75</th>
<th>50</th>
<th>25</th>
<th>0</th>
</tr>
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</table>

**References:**
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<table>
<thead>
<tr>
<th>100</th>
<th>75</th>
<th>50</th>
<th>25</th>
</tr>
</thead>
</table>

**100:** Legislative branch asset disclosures are regularly audited using generally accepted auditing practices.

**75:**

**50:** Legislative branch asset disclosures are audited, but audits are limited in some way, such as using inadequate auditing standards, or the presence of exceptions to disclosed assets.

**25:**
Legislative branch asset disclosures are not audited, or the audits performed have no value. Audits may be performed by entities known to be partisan or biased in their practices.

31. Can citizens access the asset disclosure records of members of the national legislature?

50

31a. In law, citizens can access the asset disclosure records of members of the national legislature.

YES  |  NO

References:

YES: A YES score is earned if members of the national legislature file an asset disclosure form that is, in law, accessible to the public (individuals, civil society groups or journalists).

NO: A NO score is earned if there is no asset disclosure for members of the national legislature. A NO score is earned if the form is filed, but not available to the public.

31b. In practice, citizens can access legislative asset disclosure records within a reasonable time period.

100  |  75  |  50  |  25  |  0

Comments:
Anyone can ask to see the declarations but must give a reason why. Gaining access to records may require repeated visits, and there is no guarantee that access will be given. If citizens do gain access, they are not allowed to disclose to anyone what they’ve seen but can only lodge concern with the Commissioner of Ethics if they suspect the declaration is not correct.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.
50: Records take around two weeks to obtain. Some delays may be experienced.

25:

0: Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

31c. In practice, citizens can access legislative asset disclosure records at a reasonable cost.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

75:

50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

25:

0: Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

32. Can citizens access legislative processes and documents?

100

32a. In law, citizens can access records of legislative processes and documents.

References:
YES: A YES score is earned if there is a general legal right to access records of legislative proceedings including voting records. A YES score can still be given if there are formal rules for specific exemptions to the right to disclosure (special secret sessions related to national security).

NO: A NO score is earned if there is no general right to access documents recording legislative proceedings. A NO score is earned if there are exemptions to the general right that are not clearly defined by formal rules.

32b. In practice, citizens can access records of legislative processes and documents within a reasonable time period.

|    | 100 | 75 | 50 | 25 | 0 |

References:

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

75:

50: Records take around two weeks to obtain. Some delays may be experienced.

25:

0: Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

32c. In practice, citizens can access records of legislative processes and documents at a reasonable cost.

|    | 100 | 75 | 50 | 25 | 0 |

References:
Bills, acts and parliamentary proceedings (the Hansard) are available on the parliament Web site, [http://www.parliament.go.tz](http://www.parliament.go.tz).

100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

75:

50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

25:
0: Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

62

III-3. Judicial Accountability

33. Are judges appointed fairly?

33a. In law, there is a transparent procedure for selecting national-level judges.

YES | NO

References:
A judge is recommended by professional lawyers in the public and private sectors through a confidential process. The names are then presented to the Judicial Service Commission for their recommendation to the president.

YES: A YES score is earned if there is a formal process for selecting national level justices. This process should be public in the debating and confirmation stages. National-level judges are defined as judges who have powers that derive from a national law or constitution; are nominated/appointed by a national governmental body (head of state/government or national legislature); and/or are elected nationally.

NO: A NO score is given if there is no formal process of selection or the process is conducted without public oversight. National-level judges are defined as judges who have powers that derive from a national law or constitution; are nominated/appointed by a national governmental body (head of state/government or national legislature); and/or are elected nationally.

33b. In practice, there are certain professional criteria required for the selection of national-level judges.

100 | 75 | 50 | 25 | 0

Comments:
National-level judges are all qualified legal practitioners.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania
100: National-level judges selected have relevant professional qualifications such as formal legal training, experience as a lower court judge or a career as a litigator.

75:

50: Most national-level judges selected meet these qualifications, with some exceptions.

25:

0: National-level judges are often unqualified due to lack of training or experience.

33c. In law, there is a confirmation process for national-level judges (i.e. conducted by the legislature or an independent body).

<table>
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<tr>
<th>YES</th>
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References:
Once appointed by the president, there is no requirement of confirmation.

YES: A YES score is earned if there is a formal process establishing a review of national-level judicial nominees by an agency independent from the body appointing the judges.

NO: A NO score is earned if there is no formal review. A NO score is earned if the review is conducted by a body directed by the body appointing the judges (such as review by the head of police if judges are appointed by the executive).

34. Can members of the judiciary be held accountable for their actions?

71

34a. In law, members of the national-level judiciary are obliged to give reasons for their decisions.

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
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</table>

Comments:
This is standard under the common law of the commonwealth

References:
Criminal Procedure Act 1985
**YES**: A YES score is earned if there is a formal and mandatory process for judges to explain their decisions.

**NO**: A NO score is earned if justices are not required to explain decisions. A NO score is earned if there is a general exemption from explaining some decisions (such as national security).

34b. In practice, members of the national-level judiciary give reasons for their decisions.

| 100 | 75 | 50 | 25 | 0 |

**References:**
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: Judges are formally required to explain their judgments in detail, establishing a body of precedent. All judges comply with these requirements.

75:

50: Judges are compelled to give substantial reasons for their decisions, but some exceptions exist. These may include special courts, such as military courts or tribunals.

25:

0: Judges commonly issue decisions without formal explanations.

34c. In law, there is a disciplinary agency (or equivalent mechanism) for the national-level judicial system.

| YES | NO |

**References:**
Judicial Service Act 2005


**YES**: A YES score is earned if there is a disciplinary agency (or equivalent mechanism) for the judicial system. A disciplinary agency is defined here as an agency or mechanism specifically mandated to investigate breaches of procedure, abuses of power or other failures of the judiciary.

**NO**: A NO score is earned if no agency or mechanism is specifically mandated to act as a disciplinary mechanism for the national-level judiciary.
34d. In law, the judicial disciplinary agency (or equivalent mechanism) is protected from political interference.

YES | NO

References:
The Judicial Service Act 2005

YES: A YES score is earned if there are formal rules establishing that the judicial disciplinary agency (or equivalent mechanism) is operationally independent from political interference by the executive, legislative and judicial branches.

NO: A NO score is earned if there are no formal rules establishing the independence of the judicial disciplinary agency (or equivalent mechanism). A NO score is given if the judicial disciplinary agency or equivalent mechanism function is carried out by an inherently subordinate organization, such as an executive ministry, legislative committee, or by an internal judiciary committee or council that can only act with the approval of judges themselves.

34e. In practice, when necessary, the judicial disciplinary agency (or equivalent mechanism) initiates investigations.

100 | 75 | 50 | 25 | 0

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The judicial disciplinary agency (or equivalent mechanism) aggressively starts investigations — or participates fully with cooperating agencies’ investigations — into judicial misconduct. The judicial disciplinary agency (or equivalent mechanism) is fair in its application of this power.

75:

50: The judicial disciplinary agency (or equivalent mechanism) will start or cooperate in investigations, but often relies on external pressure to set priorities, or has limited effectiveness when investigating. The judicial disciplinary agency (or equivalent mechanism), though limited in effectiveness, is still fair in its application of power.

25:

0: The judicial disciplinary agency (or equivalent mechanism) rarely investigates on its own or cooperates in other agencies’ investigations, or the judicial disciplinary agency (or equivalent mechanism) is partisan in its application of this power.

34f. In practice, when necessary, the judicial disciplinary agency (or equivalent mechanism) imposes penalties on offenders.
100: When rules violations are discovered, the judicial disciplinary agency (or equivalent mechanism) is aggressive in penalizing offenders or in cooperating with other agencies who penalize offenders.

75:

50: The judicial disciplinary agency (or equivalent mechanism) enforces rules, but is limited in its effectiveness. The judicial disciplinary agency (or equivalent mechanism) may be slow to act, unwilling to take on politically powerful offenders, resistant to cooperating with other agencies, or occasionally unable to enforce its judgments.

25:

0: The judicial disciplinary agency (or equivalent mechanism) does not effectively penalize offenders. The judicial disciplinary agency (or equivalent mechanism) may make judgments but not enforce them, does not cooperate with other agencies in enforcing penalties, or may fail to make reasonable judgments against offenders. The judicial disciplinary agency (or equivalent mechanism) may be partisan in its application of power.

35. Are there regulations governing conflicts of interest for the national-level judiciary?

14

35a. In law, members of the national-level judiciary are required to file an asset disclosure form.

YES | NO

References:

http://www.parliament.go.tz/bunge/PAMS_LS.asp?Menu=3&fqry=ethics&docyear=All&t=0.25372205051211766

YES: A YES score is earned if all members of the national-level judiciary are required by law to file an asset disclosure form while in office, illustrating sources of income, stock holdings, and other assets. This form does not need to be publicly available to score a YES.

NO: A NO score is earned if any member of the national-level judiciary is not required to publicly disclose assets.

35b. In law, there are regulations governing gifts and hospitality offered to members of the national-level judiciary.
### References:
The Public Leadership Code of Ethics Act is not very specific on what is and what is not appropriate.

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
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<tbody>
<tr>
<td><strong>35c.</strong> In law, there are requirements for the independent auditing of the asset disclosure forms of members of the national-level judiciary.</td>
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</table>

**YES:** A YES score is earned if there are formal guidelines regulating gifts and hospitality for members of the national-level judiciary.

**NO:** A NO score is earned if there are no guidelines or regulations with respect to gifts or hospitality offered to members of the national-level judiciary. A NO score is earned if the guidelines are general and do not specify what is and is not appropriate.

<table>
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<tr>
<th>YES</th>
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<tbody>
<tr>
<td><strong>35d.</strong> In law, there are restrictions for national-level judges entering the private sector after leaving the government.</td>
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</table>

**YES:** A YES score is earned if there are regulations restricting national-level judges ability to take positions in the private sector after leaving government that would present a conflict of interest, including positions that directly seek to influence their former government colleagues.

**References:**
The Public Leadership Code of Ethics Act provides for no independent auditing, only a requirement for the Ethics Commission to control declarations that it receives. In practice, this control does not take place.

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<th>YES</th>
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<tr>
<td><strong>35c.</strong> In law, there are requirements for the independent auditing of the asset disclosure forms of members of the national-level judiciary.</td>
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</table>

**YES:** A YES score is earned if there is a legal or regulatory requirement for independent auditing of national-level judiciary asset disclosures. The auditing is performed by an impartial third-party.

**NO:** A NO score is earned if there are no legal or regulatory requirements for the independent auditing of national-level judiciary asset disclosures or if such requirements exist but allow for self-auditing.

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
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<tbody>
<tr>
<td><strong>35d.</strong> In law, there are restrictions for national-level judges entering the private sector after leaving the government.</td>
<td></td>
</tr>
</tbody>
</table>

**References:**
No such restriction are stated in any law.
NO: A NO score is earned if no such restrictions exist.

35e. In practice, the regulations restricting post-government private sector employment for national-level judges are effective.

100 | 75 | 50 | 25 | 0

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The regulations restricting post-government private sector employment for national-level judges are uniformly enforced. There are no or few cases of judges taking jobs in the private sector after leaving government where they directly lobby or seek to influence their former government colleagues without an adequate cooling off period.

75:

50: The regulations are generally enforced though some exceptions exist. In certain cases, judges are known to regularly take jobs in the private sector that entail directly lobbying or seeking to influence their former government colleagues. Cooling off periods are short and sometimes ignored.

25:

0: The regulations are rarely or never enforced. Judges routinely take jobs in the private sector following government employment that involve direct lobbying or influencing of former government colleagues. Cooling off periods are non-existent or never enforced.

35f. In practice, the regulations governing gifts and hospitality offered to members of the national-level judiciary are effective.

100 | 75 | 50 | 25 | 0

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania
The regulations governing gifts and hospitality to members of the national-level judiciary are regularly enforced and sufficiently restrict the amounts of gifts and hospitality that can be given to judges. Judges never or rarely accept gifts or hospitality above what is allowed.

The regulations governing gifts and hospitality to members of the national-level judiciary are generally applied though exceptions exist. Some judges are known to accept greater amounts of gifts and hospitality from outside interest groups or private sector actors than is allowed.

The regulations governing gifts and hospitality to members of the national-level judiciary are routinely ignored and unenforced. Judges routinely accept significant amounts of gifts and hospitality from outside interest groups and actors seeking to influence their decisions.

In practice, national-level judiciary asset disclosures are audited.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

National-level judiciary asset disclosures are regularly audited using generally accepted auditing practices.

National-level judiciary asset disclosures are audited, but audits are limited in some way, such as using inadequate auditing standards, or the presence of exceptions to disclosed assets.

National-level judiciary asset disclosures are not audited, or the audits performed have no value. Audits may be performed by entities known to be partisan or biased in their practices.

Can citizens access the asset disclosure records of members of the national-level judiciary?

In law, citizens can access the asset disclosure records of members of the national-level judiciary.
YES: A YES score is earned if members of the national-level judiciary file an asset disclosure form that is, in law, accessible to the public (individuals, civil society groups or journalists).

NO: A NO score is earned if there is no asset disclosure for members of the national-level judiciary. A NO score is earned if the form is filed, but not available to the public.

36b. In practice, citizens can access judicial asset disclosure records within a reasonable time period.

100  |  75  |  50  |  25  |  0

References:
Public Leadership Code of Ethics Act
http://www.parliament.go.tz/bunge/PAMS_LS.asp?Menu=3&fqry=ethics&docyear=All&t=0.3007187828096834

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

75:

50: Records take around two weeks to obtain. Some delays may be experienced.

25:

0: Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

36c. In practice, citizens can access judicial asset disclosure records at a reasonable cost.

100  |  75  |  50  |  25  |  0

References:
http://www.parliament.go.tz/bunge/PAMS_LS.asp?Menu=3&fqry=ethics&docyear=All&t=0.3007187828096834
Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

III-4. Budget Processes

37. Can the legislature provide input to the national budget?

17

37a. In law, the legislature can amend the budget.

YES | NO

Comments: The legislature has limited powers to amend the budget and generally can only approve it.

References:
Donald Mmari et. al.
Understanding Patterns of Accountability in Tanzania
Component 3: Analysis of values, incentives and power relations in the budget process
Oxford Policy Management, Oxford, England
Christian Michelsen Institute, Bergen, Norway
Research on Poverty Alleviation, Dar es Salaam, Tanzania
June 2005
http://www.gsdrc.org/docs/open/DOC96.pdf

United Republic of Tanzania
Public Expenditure and Financial Accountability Review 2005:
May 2005

YES: A YES score is earned if the legislature has the power to add or remove items to the national government budget.

NO: A NO score is earned if the legislature can only approve but not change details of the budget. A NO score is earned if the legislature has no input into the budget process.
37b. In practice, significant public expenditures require legislative approval.

## 100

**Comments:**

Minibudgets require significant approval, but no approval has been sought since 2004.

## References:

United Republic of Tanzania
Public Expenditure and Financial Accountability Review 2005:
May 2005

## 100

All significant government expenditures (defined as any project costing more than 1% of the total national budget), must be approved by the legislature. This includes defense and secret programs, which may be debated in closed hearings.

## 75

Most significant government expenditures (as defined) are approved by the legislature, but some exceptions to this rule exist. This may include defense programs, an executive's personal budget, or other expenses.

## 50

The legislature does not have the power to approve or disapprove large portions of the government budget, or the legislature does not exercise this power in a meaningful way.

37c. In practice, the legislature has sufficient capacity to monitor the budget process and provide input or changes.

## Comments:

Parliament and the standing committee are inadequately resourced and staffed to perform effective oversight.

## References:

Donald Mmari et. al.
Understanding Patterns of Accountability in Tanzania
Component 3: Analysis of values, incentives and power relations in the budget process
Oxford Policy Management, Oxford, England
Christian Michelsen Institute, Bergen, Norway
Research on Poverty Alleviation, Dar es Salaam, Tanzania
June 2005
http://www.gsdrc.org/docs/open/DOC96.pdf

United Republic of Tanzania
"Public Expenditure and Financial Accountability Review 2005:
May 2005
Legislators benefit from a sufficient and qualified staff as well as adequate financial and physical resources. Lack of capacity is never a reason why legislators cannot carry out their duties effectively.

Legislators have some staff and financial resources but are limited by a shortfall of resources to adequately perform all of their budgetary oversight functions. Legislators are occasionally overwhelmed by the volume of work to be performed.

Legislators have little to no staff and virtually no financial resources with which to perform their budgetary oversight role. Lack of resources is a regular and systemic problem that cripples the performance of the legislature.

38. Can citizens access the national budgetary process?

In practice, the national budgetary process is conducted in a transparent manner in the debating stage (i.e. before final approval).

Comments:
There is little impact of formal discussions in parliament. The most important avenue for members of parliament to influence the budget is through informal channels.

References:
Donald Mmari et. al.
Understanding Patterns of Accountability in Tanzania
Component 3: Analysis of values, incentives and power relations in the budget process
Oxford Policy Management, Oxford, England
Christian Michelsen Institute, Bergen, Norway
Research on Poverty Alleviation, Dar es Salaam, Tanzania
June 2005
http://www.gsdrc.org/docs/open/DOC96.pdf

Budget debates are public and records of these proceedings are easily accessible. Authors of individual budget items can easily be identified. Nearly all budget negotiations are conducted in these official proceedings.

There is a formal, transparent process for budget debate, but major budget modifications may be negotiated in separate, closed sessions. Some items, such as non-secret defense projects, may be negotiated in closed sessions. Authors of individual line items may be difficult to identify.

Budget negotiations are effectively closed to the public. There may be a formal, transparent process, but most real discussion and debate happens in other, closed settings.

In practice, citizens provide input at budget hearings.
Comments:
Civil society organizations participate in the Public Expenditure Review process, but this participation is highly 'managed' and has limited impact on the actual budget.

References:
United Republic of Tanzania
Public Expenditure and Financial Accountability Review 2005:
2003/04- 2004/05 Joint Evaluation Report*
May 2005

100: Citizens, usually acting through CSOs, can provide information or commentary to the budget debate through a formal process. This information is essential to the process of evaluating budget priorities.

75:

50: Citizens or CSOs can provide input, but this information is often not relevant to budget decisions.

25:

0: Citizens or CSOs have no formal access to provide input to the budget debate.

38c. In practice, citizens can access itemized budget allocations.

References:
The budget books are available on the Parliament Web site: http://www.parliament.go.tz/bunge/Budget07.asp.

100: Citizens, journalists and CSOs can access itemized lists of budget allocations. This information is easily available and up to date.

75:

50: Citizens, journalists and CSOs can access itemized lists of budget allocations but this information may be difficult to access, incomplete or out of date.

25:

0: Citizens cannot access an itemized list of budget allocations, due to secrecy, prohibitive barriers or government inefficiency.
39. In law, is there a separate legislative committee which provides oversight of public funds?

100

YES | NO

Comments:
Sector committees oversee the use of public funds by sector ministries. The Public and Economic Affairs Committee oversees macro economic issues. The Public Accounts Committee and the Local Authorities Accounts Committee scrutinize the reports of the auditor general.

References:
A list of committees is provided on Parliament Web site: http://www.parliament.go.tz/bunge/Committetype.asp.

YES: A YES score is earned if there is a dedicated legislative committee (or equivalent group located in the legislature) that oversees the expenditure of public funds.

NO: A NO score is earned if no such body exists within the legislature. A NO score is earned if there is a body executing this function but it is not part of the legislature (such as a separate supreme audit institution).

40. Is the legislative committee overseeing the expenditure of public funds effective?

38

40a. In practice, department heads regularly submit reports to this committee.

100 | 75 | 50 | 25 | 0

Comments:
In practice, accounting officers submit reports to their Ministry of Finance, which forward reports to committees. The reports of the auditor general go via the Ministry of Finance.

References:
United Republic of Tanzania
Public Expenditure and Financial Accountability Review 2005:
May 2005

Njelu Kasaka
Then Member of Parliament and Chairman of the Finance and Economic Affairs Committee
### Heads of ministry- or cabinet-level agencies submit regular, formal reports of expenses to a budget oversight committee.

- **100:** The committee is comprised of legislators from both the ruling party (or parties) and opposition parties in a roughly equitable distribution. All members of the committee — including opposition party members — are able to fully participate in the activities of the committee and influence the committee’s work to roughly the same extent as any other member of the committee.

- **75:**

- **50:** The committee is comprised of legislators from both the ruling party (or parties) and opposition parties although the ruling party has a disproportionate share of committee seats. The chairperson of the committee may be overly influential and curb other members’ ability to shape the committee’s activities.

- **25:**

- **0:** The committee is dominated by legislators of the ruling party and/or the committee chairperson. Opposition legislators serving on the committee have in practice no way to influence the work of the committee.

### Agency heads submit reports to a budget oversight committee, but these reports are flawed in some way. The reports may be inconsistently delivered, or lacking important details.

- **100:**

- **75:**

- **50:**

- **25:**

- **0:**

### There is no budget oversight committee or equivalent, or heads of agencies do not submit meaningful reports to the agency.

### In practice, the committee acts in a non-partisan manner with members of opposition parties serving on the committee in an equitable fashion.

### Comments:
The Public Accounts Committee is chaired by the opposition, but the committee still has very limited influence, and the chair frequently makes public comments defending the status quo.

### References:
Donald Mmari et. al.
Understanding Patterns of Accountability in Tanzania
Component 3: Analysis of values, incentives and power relations in the budget process
Oxford Policy Management, Oxford, England
Christian Michelsen Institute, Bergen, Norway
Research on Poverty Alleviation, Dar es Salaam, Tanzania
June 2005
http://www.gsdrc.org/docs/open/DOC96.pdf

Njelu Kasaka
Then Member of Parliament and Chairman of the Finance and Economic Affairs Committee
May 5, 2005
Dar es Salaam, Tanzania
40c. In practice, this committee is protected from political interference.

**Comments:**
The vulnerability to political interference is compounded by weak capacities and resources.

**References:**
Donald Mmari et. al.
Understanding Patterns of Accountability in Tanzania
Component 3: Analysis of values, incentives and power relations in the budget process
Oxford Policy Management, Oxford, England
Christian Michelsen Institute, Bergen, Norway
Research on Poverty Alleviation, Dar es Salaam, Tanzania
June 2005
http://www.gsdrc.org/docs/open/DOC96.pdf

Njelu Kasaka
Then Member of Parliament and Chairman of the Finance and Economic Affairs Committee
May 5, 2005
Dar es Salaam, Tanzania

Finding also backed by interviews with a wide range of other members of Parliament.

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<th>50</th>
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</table>

**100:** This committee operates independently of the political process, without incentive or pressure to render favorable judgments on politically sensitive issues. Investigations are rarely praised or criticized by political figures.

**75:**

**50:** This committee is usually independent but is sometimes influenced by negative or positive political incentives. This may include public praise or criticism by the government.

**25:**

**0:** This committee is commonly influenced by personal or political forces or incentives. This may include conflicting family relationships, professional partnerships, or other personal loyalties that ultimately influence the committee’s behavior and decision-making. Negative incentives may include threats, harassment or other abuses of power by the government.

40d. In practice, when necessary, this committee initiates independent investigations into financial irregularities.

**Comments:**
Investigations have been conducted on controversial issues, but there has been little or no follow up, and the reports are confidential.

**References:**
Donald Mmari et. al.
Component 3: Analysis of values, incentives and power relations in the budget process
Oxford Policy Management, Oxford, England
Christian Michelsen Institute, Bergen, Norway
August 2005

Interviews with members of oversight committees
2003-2007
Dar es Salaam and Dodoma, Tanzania

100: When irregularities are discovered, the committee is aggressive in investigating the government.

75:

50: The committee starts investigations, but is limited in its effectiveness. The committee may be slow to act, unwilling to take on politically powerful offenders, or occasionally unable to enforce its judgments.

25:

0: The committee does not effectively investigate financial irregularities. The committee may start investigations but not complete them, or may fail to detect offenders. The committee may be partisan in its application of power.

Category IV. Administration and Civil Service

IV-1. Civil Service Regulations

41. Are there national regulations for the civil service encompassing, at least, the managerial and professional staff?

100

41a. In law, there are regulations requiring an impartial, independent and fairly managed civil service.

YES | NO

References:
The Public Service Act, Chapter 298

YES: A YES score is earned if there are specific formal rules establishing that the civil service carry out its duties independent of political interference.

NO: A NO score is earned if there are no formal rules establishing an independent civil service.
41b. In law, there are regulations to prevent nepotism, cronyism, and patronage within the civil service.

| YES | NO |

References:
The Public Service Act, Chapter 298

Standing orders

YES: A YES score is earned if there are specific formal rules prohibiting nepotism, cronyism, and patronage in the civil service. These should include competitive recruitment and promotion procedures as well as safeguards against arbitrary disciplinary actions and dismissal.

NO: A NO score is earned if no such regulations exist.

41c. In law, there is an independent redress mechanism for the civil service.

| YES | NO |

References:
The court deals with both public- and private-sector complaints. If that fails, cases may be taken to the ombudsman” (the Commission for Human Rights and Good Governance).

There is also an internal Ethics Inspectorate Unit that deals with complaints addressed to the civil service.

YES: A YES score is earned if there is a mechanism to which civil servants and applicants for the civil service can take grievances regarding civil service management actions. Civil servants are able to appeal the mechanism's decisions to the judiciary.

NO: A NO score is earned if no such mechanism exists.

41d. In law, civil servants convicted of corruption are prohibited from future government employment.

| YES | NO |
42. Is the law governing the administration and civil service effective?

36

42a. In practice, civil servants are protected from political interference.

Comments:
Civil servants are frequently the willing or reluctant objects of political interference. Promotion is often dependent on accepting the rationale for political patronage. The pact is a dangerous one, for juniors may take the rap for seniors, although this is relatively rare, because the system is, in part, built around the principle of patron-client relations.

References:
Brian Cooksey
Wealth Declarations in East Africa – A Means of Combating Corruption?
Thematic paper III
Centra
Washington DC
2004

USAID Democracy and Governance Assessment of Tanzania:
Transitions from the Single-Party State
ARD Inc.
Burlington, Vermont
November 2003

100: Civil servants operate independently of the political process, without incentive or pressure to render favorable treatment or policy decisions on politically sensitive issues. Civil servants rarely comment on political debates. Individual judgments are rarely praised or criticized by political figures. Civil servants can bring a case to the courts challenging politically-motivated firings.

75:

50: Civil servants are typically independent, yet are sometimes influenced in their judgments by negative or positive political or personal incentives. This may include favorable or unfavorable treatment by superiors, public criticism or praise by the government, or other forms of influence. Civil servants may bring a case to the judicial system challenging politically-motivated firings but the case may encounter delays or bureaucratic hurdles.

25:

0: Civil servants are commonly influenced by political or personal matters. This may include conflicting family relationships, professional partnerships, or other personal loyalties. Negative incentives may include threats, harassment or other abuses of power. Civil servants are unable to find a remedy in the courts for unjustified or politically-motivated firings.
42b. In practice, civil servants are appointed and evaluated according to professional criteria.

100 | 75 | 50 | 25 | 0

References:
United Republic of Tanzania
State of the Public Service Report 2004
President's Office
Public Service Management
Dar es Salaam, Tanzania
2005
http://www.estabs.go.tz/documents/AnnualStateOfThePublicService_Final.pdf

Dan Kobb
Sept. 20, 2007
Dar es Salaam, Tanzania

100: Appointments to the civil service and their professional evaluations are made based on professional qualifications. Individuals appointed are free of conflicts of interest arising from personal loyalties, family connections or other biases. Individuals appointed usually do not have clear political party affiliations.

75: 

50: Appointments and professional assessments are usually based on professional qualifications. Individuals appointed may have clear party loyalties, however.

25: 

0: Appointments and professional assessments are often based on political considerations. Individuals appointed often have conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed often have clear party loyalties.

42c. In practice, civil service management actions (e.g. hiring, firing, promotions) are not based on nepotism, cronyism, or patronage.

100 | 75 | 50 | 25 | 0

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

Interviews with several senior government officials over several years

100: Nepotism (favorable treatment of family members), cronyism (favorable treatment of friends and colleagues), and patronage (favorable treatment of those who reward their superiors) are actively discouraged at all levels of the civil service. Hirings, firings, and promotions are based on merit and performance.
Nepotism, cronyism, and patronage are discouraged, but exceptions exist. Political leaders or senior officials sometimes appoint family members or friends to favorable positions in the civil service, or lend other favorable treatment.

Nepotism, cronyism, and patronage are commonly accepted principles in hiring, firing and promotions of civil servants.

In practice, civil servants have clear job descriptions. Job descriptions are a reliable means to map positions to both human capital requirements (including the position’s authority and responsibilities) and base pay.

Civil servants often have formal job descriptions, but exceptions exist. Some civil servants may not be part of the formal assignment of duties and compensations. Some job descriptions may not map clearly to pay or responsibilities in some cases.

Civil servants do not have formal roles or job descriptions. If they do, such job descriptions have little or nothing to do with the position’s responsibilities, authority, or pay.

In practice, civil servant bonuses constitute only a small fraction of total pay.

References:
United Republic of Tanzania
State of the Public Service Report
2004
PO-PSM
Dar es Salaam, Tanzania
2005.
http://www.estabs.go.tz/documents/AnnualStateOfThePublicService_Final.pdf

Interview with Dan Kobb, M&E Advisor, PO-PSM, 20 September 2007, Dar es Salaam

Dan Kobb
M&E Advisor
PO-PSM
Sept. 20, 2007
Dar es Salaam, Tanzania
Comments:
Sitting allowances, per diems, etc., constitute more than 50 percent of pay for most senior officials. There are also estimates that a significant part of pay derives from illicit transactions.

References:
United Republic of Tanzania Budget Analysis to Facilitate Pay Reform
Theodore Valentine
Public Service Reform Programme draft
Dar es Salaam, Tanzania
2004

President's Office
Public Service Management State of the Public Service Report
Dar es Salaam, Tanzania
June 23, 2005

Theodore Valentine
July 5, 2006
Dar es Salaam, Tanzania

100: Civil servant bonuses constitute no more than 10% of total pay and do not represent a major element of take-home pay.

75:

50: Civil servant bonuses are generally a small percentage of total take-home pay for most civil servants though exceptions exist where some civil servants' bonuses represent a significant part of total pay.

25:

0: Most civil servants receive bonuses that represent a significant amount of total take-home pay. In some cases bonuses represent the majority of total pay to civil servants.

42f. In practice, the government publishes the number of authorized civil service positions along with the number of positions actually filled.

References:
United Republic of Tanzania
State of the Public Service Report 2004
President's Office
Public Service Management
Dar es Salaam, Tanzania
2005
http://www.estabs.go.tz/documents/AnnualStateOfThePublicService_Final.pdf

Dan Kobb
M&E Advisor
PO-PSM
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The government publishes such a list on a regular basis.
The government publishes such a list but it is often delayed or incomplete. There may be multiple years in between each successive publication.

The government rarely or never publishes such a list, or when it does it is wholly incomplete.

In practice, the independent redress mechanism for the civil service is effective.

The independent redress mechanism for the civil service can control the timing and pace of its investigations without any input from the bodies that manage civil servants on a day-to-day basis.

The independent civil service redress mechanism can generally decide what to investigate and when but is sometimes subject to pressure from the executive or the bodies that manage civil servants on a day-to-day basis on politically sensitive issues.

The civil service redress mechanism must rely on approval from the executive or the bodies that manage civil servants on a day-to-day basis before initiating investigations. Politically sensitive investigations are almost impossible to move forward on.

In practice, in the past year, the government has paid civil servants on time.

Most civil servants are paid on time, but new teachers still experience delays in payment, although this is improving.

References:
Interviews with consultants to the government

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
In the past year, no civil servants have been paid late.

In the past year, some civil servants have been paid late.

In the past year, civil servants have frequently been denied due pay.

In practice, civil servants convicted of corruption are prohibited from future government employment.

Convictions are very rare. More commonly, civil servants suspected of corruption are transferred to less-desirable positions or locations.

A system of formal blacklists and cooling off periods is in place for civil servants convicted of corruption. All civil servants are subject to this system.

A system of formal blacklists and cooling off periods is in place, but the system has flaws. Some civil servants may not be affected by the system, or the prohibitions are sometimes not effective.

There is no such system, or the system is consistently ineffective in prohibiting future employment of convicted civil servants.

Are there regulations addressing conflicts of interest for civil servants?

In law, there are requirements for civil servants to recuse themselves from policy decisions where their personal interests may be affected.
YES: A YES score is earned if there are requirements for civil servants to recuse themselves from policy decisions where their personal interests, including personal financial interests as well as those of their family and friends, are affected.

NO: A NO score exists if no such requirements exist in regulation or law.

43b. In law, there are restrictions for civil servants entering the private sector after leaving the government.

YES | NO

References:
The Public Leadership Code of Ethics (Declaration of Interests, Assets and Liabilities), Chapter 398 – Regulations, Section 32(1) and (2) (a)

YES: A YES score is earned if there are regulations restricting civil servants' ability to take positions in the private sector after leaving government that would present a conflict of interest, including positions that directly seek to influence their former government colleagues.

NO: A NO score is earned if no such restrictions exist.

43c. In law, there are regulations governing gifts and hospitality offered to civil servants.

YES | NO

References:
The Public Leadership Code of Ethics (Declaration of Interests, Assets and Liabilities), Chapter 398 – Regulations, Section 32(1) and (2) (a)

YES: A YES score is earned if there are formal guidelines regarding gifts and hospitality given to civil servants.
43d. In practice, the regulations restricting post-government private sector employment for civil servants are effective.

<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>100</td>
<td>The regulations restricting post-government private sector employment for civil servants are uniformly enforced. There are no or few cases of civil servants taking jobs in the private sector after leaving government where they directly lobby or seek to influence their former government colleagues without an adequate cooling off period.</td>
</tr>
<tr>
<td>75</td>
<td>The regulations are generally enforced though some exceptions exist. In certain sectors, civil servants are known to regularly take jobs in the private sector that entail directly lobbying or seeking to influence their former government colleagues. Cooling off periods are short and sometimes ignored.</td>
</tr>
<tr>
<td>50</td>
<td></td>
</tr>
<tr>
<td>25</td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>The regulations are rarely or never enforced. Civil servants routinely take jobs in the private sector following government employment that involve direct lobbying or influencing of former government colleagues. Cooling off periods are non-existent or never enforced.</td>
</tr>
</tbody>
</table>

Comments:
There are no regulations.

References:
The Public Leadership Code of Ethics (Declaration of Interests, Assets and Liabilities)
Chapter 398 Regulations
Sections 32(1) and (2)(a)

43e. In practice, the regulations governing gifts and hospitality offered to civil servants are effective.

<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>100</td>
<td>The regulations governing gifts and hospitality to civil servants are regularly enforced and sufficiently restrict the amounts of gifts and hospitality that can be given to civil servants. Civil servants never or rarely accept gifts or hospitality</td>
</tr>
<tr>
<td>75</td>
<td></td>
</tr>
<tr>
<td>50</td>
<td></td>
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<tr>
<td>25</td>
<td></td>
</tr>
<tr>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

Comments:
No record of gifts are maintained so there’s no way of enforcing any regulations

References:
Interviews with government officials and consultants to govt.
The regulations governing gifts and hospitality to civil servants are generally applied though exceptions exist. Some civil servants in certain sectors are known to accept greater amounts of gifts and hospitality from outside interest groups or private sector actors than is allowed.

The regulations governing gifts and hospitality to the civil service are routinely ignored and unenforced. Civil servants routinely accept significant amounts of gifts and hospitality from outside interest groups and actors seeking to influence their decisions.

In practice, the requirements for civil service recusal from policy decisions affecting personal interests are effective. Increased media coverage of conflict of interest cases may start making such behavior more risky, but the jury is still out on whether this is likely to improve matters.

Comments:

References:
This Day
September 25, 2007
TANGOLD deal: The inside story"
http://www.thisday.co.tz/News/2761.html

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

The requirements that civil servants recuse themselves from policy decisions where their personal interests are affected are routinely followed by most or all civil servants.

The requirements that civil servants recuse themselves from policy decisions where their personal interests are affected are followed by most civil servants though exceptions exist. In certain sectors, civil servants are known to routinely participate in policy decisions where their personal interests are affected.

Most civil servants routinely ignore recusal requirements and continue to participate in policy decisions where their personal interests are affected.

Can citizens access the asset disclosure records of senior civil servants?

In law, citizens can access the asset disclosure records of senior civil servants.
YES: A YES score is earned if laws or regulations guarantee that citizens can access the asset records of senior civil servants.

NO: A NO score is earned if senior civil servants do not file an asset disclosure. A NO score is earned if senior civil servants file an asset disclosure, but it is not available to the public.

44b. In practice, citizens can access the asset disclosure records of senior civil servants within a reasonable time period.

| 100 | 75 | 50 | 25 | 0 |

Comments:
In practice, access to records is very difficult, and even if one manages to do so, it is illegal to disclose publicly what one has seen. One can only report suspected faults to the Ethics Commissioner.

References:
Public Leadership Code of Ethics Act

Brian Cooksey

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

75:

50: Records take around two weeks to obtain. Some delays may be experienced.

25:

0: Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

44c. In practice, citizens can access the asset disclosure records of senior civil servants at a reasonable cost.

| 100 | 75 | 50 | 25 | 0 |
100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

75:

50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

25:

0: Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

### IV-2. Whistle-blowing Measures

45. Are employees protected from recrimination or other negative consequences when reporting corruption (i.e. whistle-blowing)?

63

45a. In law, civil servants who report cases of corruption, graft, abuse of power, or abuse of resources are protected from recrimination or other negative consequences.

**YES | NO**

**References:**
Prevention and Combating of Corruption Act 2007. Section 54
http://www.tanzania.go.tz/pcc/corruption/NEW%20BILL%20PCCA%202007.pdf

**YES:** A YES score is earned if there are specific laws against recrimination against public sector whistleblowers. This may include prohibitions on termination, transfer, harassment or other consequences.

**NO:** A NO score is earned if there are no legal protections for public-sector whistleblowers.

45b. In practice, civil servants who report cases of corruption, graft, abuse of power, or abuse of resources are protected from recrimination or other negative consequences.
**Comments:**
Few civil servants will inform on corrupt activities by colleagues. If they do, they would be at risk of negative consequences if the ones accused have more powerful connections than themselves have. This is unlikely to change with recent legislation.

**References:**
ESRF/Faceit
2002
State of Corruption in Tanzania Report 2002
Commissioned by PCB
Dar es Salaam, Tanzania

**Interviews**

<table>
<thead>
<tr>
<th>100</th>
<th>75</th>
<th>50</th>
<th>25</th>
<th>0</th>
</tr>
</thead>
</table>

100: Public sector whistleblowers can report abuses of power without fear of negative consequences. This may be due to robust mechanisms to protect the identity of whistleblowers or may be due to a culture that encourages disclosure and accountability.

75:

50: Public sector whistleblowers are sometimes able to come forward without negative consequences, but in other cases, whistleblowers are punished for disclosing, either through official or unofficial means.

25:

0: Public sector whistleblowers often face substantial negative consequences, such as losing a job, relocating to a less prominent position, or some form of harassment.

45c. In law, private sector employees who report cases of corruption, graft, abuse of power, or abuse of resources are protected from recrimination or other negative consequences.

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
</table>

**References:**
Prevention and Combating of Corruption Act 2007
Section 54

**YES:** A YES score is earned if there are specific laws against recrimination against private sector whistleblowers. This may include prohibitions on termination, transfer, harassment or other consequences.

**NO:** A NO score is earned if there are no legal protections for private-sector whistleblowers.
45d. In practice, private sector employees who report cases of corruption, graft, abuse of power, or abuse of resources are protected from recrimination or other negative consequences.

| 100 | 75 | 50 | 25 | 0 |

References:
ESRF/Faceit
2002
State of Corruption in Tanzania Report 2002
Commissioned by PCB
Dar es Salaam, Tanzania

Interviews

**100:** Private sector whistleblowers can report abuses of power without fear of negative consequences. This may be due to robust mechanisms to protect the identity of whistleblowers or may be due to a culture that encourages disclosure and accountability.

**75:**

**50:** Private sector whistleblowers are sometimes able to come forward without negative consequences, but in other cases, whistleblowers are punished for disclosing, either through official or unofficial means.

**25:**

**0:** Private sector whistleblowers often face substantial negative consequences, such as losing a job, relocating to a less prominent position, or some form of harassment.

46. In law, is there an internal mechanism (i.e. phone hotline, e-mail address, local office) through which civil servants can report corruption?

**100**

References:
There is a toll-free hotline (113) for all to report suspected corruption to the Prevention and Combating of Corruption Bureau.

**YES**: A YES score is earned if there is a mechanism, or multiple mechanisms for multiple national government agencies, through which civil servants can report cases of graft, misuse of public funds, or corruption.
A NO score is earned if no such mechanism (or equivalent series of mechanisms) exists.

47. In practice, is the internal mechanism (i.e. phone hotline, e-mail address, local office) through which civil servants can report corruption effective?

25

47a. In practice, the internal reporting mechanism for public sector corruption has a professional, full-time staff.

100 | 75 | 50 | 25 | 0

Comments:
The agency/entity has staff sufficient to fulfill its basic mandate.

75:

50: The agency/entity has limited staff, a fact that hinders its ability to fulfill its basic mandate.

25:

0: The agency/entity has no staff, or a limited staff that is clearly unqualified to fulfill its mandate.

47b. In practice, the internal reporting mechanism for public sector corruption receives regular funding.

100 | 75 | 50 | 25 | 0

Comments:
The PCCB hotline is available for all to use, and there are also the internal mechanisms meant to work with reporting to the Ethics Inspectorate Unit.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania
100: The agency/entity has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.

75: 

50: The agency/entity has a regular source of funding but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.

25: 

0: Funding source is unreliable. Funding may be removed arbitrarily or as retaliation for agency actions.

47c. In practice, the internal reporting mechanism for public sector corruption acts on complaints within a reasonable time period.

100 | 75 | 50 | 25 | 0

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The agency/entity acts on complaints quickly. While some backlog is expected and inevitable, complaints are acknowledged promptly and investigations into serious abuses move steadily towards resolution. Citizens with simple issues can expect a resolution within a month.

75: 

50: The agency/entity acts on complaints quickly, with some exceptions. Some complaints may not be acknowledged, and simple issues may take more than two months to resolve.

25: 

0: The agency/entity cannot resolve complaints quickly. Complaints may be unacknowledged for more than a month, and simple issues may take more than three months to resolve. Serious abuses are not investigated with any urgency.

47d. In practice, when necessary, the internal reporting mechanism for public sector corruption initiates investigations.

100 | 75 | 50 | 25 | 0
100: When irregularities are discovered, the agency/entity is aggressive in investigating the government or in cooperating with other agencies’ investigations.

75:

50: The agency/entity starts investigations, but is limited in its effectiveness. The agency/entity may be slow to act, unwilling to take on politically powerful offenders, reluctant to cooperate with other investigative agencies, or occasionally unable to enforce its judgments.

25:

0: The agency/entity does not effectively investigate. The agency/entity may start investigations but not complete them, may refuse to cooperate with other investigative agencies, or may fail to detect offenders. The agency/entity may be partisan in its application of power.

IV-3. Procurement

48. Is the public procurement process effective?

83

48a. In law, there are regulations addressing conflicts of interest for public procurement officials.

YES | NO

References:
The Public Procurement Act 2004

YES: A YES score is earned if there are specific formal regulations defining and regulating conflicts of interest between official public duty and private interests for public procurement officials. A YES score is earned if such regulations cover all civil servants, including procurement officials.

NO: A NO score is earned if no such rules exist.

48b. In law, there is mandatory professional training for public procurement officials.
YES: A YES score is earned if public procurement officials receive regular mandatory training to ensure professional standards in supervising the tendering process.

NO: A NO score is earned if there is no regular required training of public procurement officials or if training is sporadic, inconsistent, unrelated to procurement processes, or voluntary.

48c. In practice, the conflicts of interest regulations for public procurement officials are enforced.

100 | 75 | 50 | 25 | 0

References:
World Bank et al.
2006 PEFAR Report

100: Regulations regarding conflicts of interest for procurement officials are aggressively enforced.

75:

50: Conflict of interest regulations exist, but are flawed. Some violations may not be enforced, or some officials may be exempt from regulations.

25:

0: Conflict of interest regulations do not exist, or are consistently ineffective.

48d. In law, there is a mechanism that monitors the assets, incomes and spending habits of public procurement officials.

YES | NO
**48e. In law, major procurements require competitive bidding.**

**YES** | **NO**

**YES:** A YES score is earned if there is a formal mandate to some agency to monitor the assets, incomes and spending habits of public procurement officials, such as an inspector general, or ombudsman.

**NO:** A NO score is earned if no such mandate exists.

**48f. In law, strict formal requirements limit the extent of sole sourcing.**

**YES** | **NO**

**YES:** A YES score is earned if all major procurements (defined as those greater than 0.5% of GDP) require competitive bidding.

**NO:** A NO score is earned if competitive bidding is not required by law or regulation for major procurement (greater than 0.5% of GDP).

**48g. In law, unsuccessful bidders can instigate an official review of procurement decisions.**

**YES** | **NO**

**YES:** A YES score is earned if sole sourcing is limited to specific, tightly defined conditions, such as when a supplier is the only source of a skill or technology.

**NO:** A NO score is earned if there are no prohibitions on sole sourcing. A NO score is earned if the prohibitions on sole sourcing are general and unspecific.
<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
</table>

**References:**
Public Procurement Act 2004  

**YES:** A YES score is earned if there is a formal appeal process for unsuccessful bidders.

**NO:** A NO score is earned if no such process exists.

---

48h. In law, unsuccessful bidders can challenge procurement decisions in a court of law.

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
</table>

**References:**
Public Procurement Act 2004  

**YES:** A YES score is earned if unsuccessful bidders can use the courts to appeal a procurement decision.

**NO:** A NO score is earned if no such process exists.

---

48i. In law, companies guilty of major violations of procurement regulations (i.e. bribery) are prohibited from participating in future procurement bids.

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
</table>

**References:**
Public Procurement Act 2004  

**YES:** A YES score is earned if there are formal procurement blacklists, preventing convicted companies from doing business with the government.

**NO:** A NO score is earned if no such process exists.
48. In practice, companies guilty of major violations of procurement regulations (i.e. bribery) are prohibited from participating in future procurement bids.

100 | 75 | 50 | 25 | 0

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: A system of formal blacklists and cooling off periods is in place for companies convicted of corruption. All companies are subject to this system.

75:

50: A system of formal blacklists and cooling off periods is in place, but the system has flaws. Some procurements or companies may not be affected by the system, or the prohibitions are sometimes not effective.

25:

0: There is no such system, or the system is consistently ineffective in prohibiting future hiring of blacklisted companies.

49. Can citizens access the public procurement process?

83

49a. In law, citizens can access public procurement regulations.

YES | NO

References:
Public Procurement Act 2004

YES: A YES score is earned if procurement rules are, by law, open to the public. These regulations are defined here as the rules governing the competitive procurement process.

NO: A NO score is earned if procurement rules are officially secret for any reason or if there are no procurement rules.

49b. In law, the government is required to publicly announce the results of procurement decisions.
YES | NO

References:
Public Procurement Act 2004

YES: A YES score is earned if the government is required to publicly post or announce the results of the public procurement process. This can be done through major media outlets or on a publicly-accessible government register or log.

NO: A NO score is earned if there is no requirement for the government to publicly announce the results of the public procurement process.

49c. In practice, citizens can access public procurement regulations within a reasonable time period.

100 | 75 | 50 | 25 | 0

References:
They are available online:
http://www.lexadin.nl/wlg/legis/nofr/peur/lxwetan.htm

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information. These records are defined here as the rules governing the competitive procurement process.

75:

50: Records take around two weeks to obtain. Some delays may be experienced.

25:

0: Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

49d. In practice, citizens can access public procurement regulations at a reasonable cost.

100 | 75 | 50 | 25 | 0
**References:**
They are available online:


http://www.lexadin.nl/wlg/legis/nofr/oeur/lxwetan.htm

100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line. These records are defined here as the rules governing the competitive procurement process.

75:

50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

25:

0: Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

49e. In practice, major public procurements are effectively advertised.

100  |  75  |  50  |  25  |  0

**References:**
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: There is a formal process of advertising public procurements. This may include a government website, newspaper advertising, or other official announcements. All major procurements are advertised in this way. Sufficient time is allowed for bidders to respond to advertisements.

75:

50: There is a formal process of advertisement but it is flawed. Some major procurements may not be advertised, or the advertising process may not be effective. The time between advertisements and bidding may be too short to allow full participation.

25:

0: There is no formal process of advertising major public procurements or the process is superficial and ineffective.

49f. In practice, citizens can access the results of major public procurement bids.
Comments:
Although the public can usually, but not always, access the names of the three short-listed bidders, it may be impossible to access a detailed justification for their selection.

References:
Public Procurement Regulatory Authority
2005
Outcome on Procurement Audits in 20 Procuring Entities”
Dar es Salaam, Tanzania

100: Records of public procurement results are publicly available through a formal process.

75:

50: Records of public procurements are available, but there are exceptions to this practice. Some information may not be available, or some citizens may not be able to access information.

25:

0: This information is not available to the public through an official process.

IV-4. Privatization

50. Is the privatization process effective?

75

50a. In law, all businesses are eligible to compete for privatized state assets.

YES | NO

References:
The Public Corporations Act
Chapter 257

John Rubambe
The Tanzanian Experience of Privatization and the Role of the Presidential Parastatal Sector Reform Commission
Presentation at a Privatization Workshop
Organized by the Netherlands Institute for Multi-Party Democracy
YES: A YES score is earned if all businesses are equally eligible to compete for privatized assets. A YES score is still earned if the government did not privatize any state-owned assets during the study period.

NO: A NO score is earned if any group of businesses (other than those blacklisted due to corruption charges) is excluded by law.

50b. In law, there are regulations addressing conflicts of interest for government officials involved in privatization.

YES | NO

References:
The Public Corporations Act
Chapter 257

YES: A YES score is earned if there are specific formal regulations defining and regulating conflicts of interest between official public duty and private interests for privatization officials. A YES score is earned if such regulations cover all civil servants, including privatization officials.

NO: A NO score is earned if there are no such formal regulations.

50c. In practice, conflicts of interest regulations for government officials involved in privatization are enforced.

100 | 75 | 50 | 25 | 0

Comments:
Documentation on privatization is notoriously hard to access, even for Parliament. It also seems relevant to note that public leaders (civil servants and politicians) are routinely appointed to the boards of private companies.

References:
Rakesh Rajani
Founding Chairman of Policy Forum
Sept. 20, 2007
Dar es Salaam, Tanzania

Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

Interviews with a wide range of other academics, politicians and officials

100: Regulations regarding conflicts of interest for privatization officials are aggressively enforced.
51. Can citizens access the terms and conditions of privatization bids?

65

51a. In law, citizens can access privatization regulations.

YES | NO

References:
The Public Corporations Act
Chapter 257

YES: A YES score is earned if privatization rules (defined here as the rules governing the competitive privatization process) are, by law, open to the public. Even if privatization is infrequent or rare, the most recent privatization should be used as the basis for scoring this indicator.

NO: A NO score is earned if privatization rules are officially secret for any reason or if there are no privatization rules.

51b. In practice, privatizations are effectively advertised.

Comments:
Major privatizations are advertised, but the advertising process is not always effective. Some cases of privatization, such as those of many of the government houses, are not advertised.

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

Researchers own observations
100: There is a formal process of advertising privatizations. This may include a government website, newspaper advertising, or other official announcements. All major procurements are advertised in this way. Sufficient time is allowed for bidders to respond to advertisements.

75:

50: There is a formal process of advertisement but it is flawed. Some privatizations may not be advertised, or the advertising process may not be effective. The time between advertisements and bidding may be too short to allow full participation.

25:

0: There is no formal process of advertising privatizations or the process is superficial and ineffective.

51c. In law, the government is required to publicly announce the results of privatization decisions.

| YES | NO |

References:
The Public Corporations Act
Chapter 257

Also see the Presidential Parastatal Sector Reform Commission's Web site: http://www.psrctz.com/Privatisation/PRIVATISATION.htm

51d. In practice, citizens can access privatization regulations within a reasonable time period.

| 100 | 75 | 50 | 25 | 0 |

Comments:
It can be difficult or impossible to access the full documentation of the tenders and terms.

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

Interviews with several members of Parliament on the Public Investment Committee

Researcher's own observations
Records (defined here as the rules governing the competitive privatization process) are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

Records take around two weeks to obtain. Some delays may be experienced.

Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

In practice, citizens can access privatization regulations at a reasonable cost.

What is there is freely available, but the costs of time and effort can be considerable.

References:
Brian Cooksey  
Sept. 20, 2007  
Dar es Salaam, Tanzania  
Researcher’s own observations

Records (defined here as the rules governing the competitive privatization process) are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

Category V. Oversight and Regulation

V-1. National Ombudsman
52. In law, is there a national ombudsman, public protector or equivalent agency (or collection of agencies) covering the entire public sector?

YES | NO

References:
The Constitution of the United Republic of Tanzania
1977
Article 130
Commission for Human Rights and Good Governance (CHRAGG) Act
Chapter 391

YES: A YES score is earned if there is a specific agency or set of agencies whose primary mandate is to investigate the actions of government on the behalf of common citizens. This agency or set of agencies should be specifically charged with seeking out and documenting abuses of power.

NO: A NO score is earned if no such agency or set of agencies exists, or that function is a secondary concern of a larger body, such as the legislature.

53. Is the national ombudsman effective?

55

53a. In law, the ombudsman is protected from political interference.

YES | NO

References:
Commission for Human Rights and Good Governance (CHRAGG) Act, Chapter 391

YES: A YES score is earned only if the agency (or set of agencies) has some formal organizational independence from the government. A YES score is earned even if the entity is legally separate but in practice staffed by partisans.

NO: A NO score is earned if the agency is a subordinate part of any government ministry or agency, such as the Department of Interior or the Justice Department.
53b. In practice, the ombudsman is protected from political interference.

Comments:
The commission is free to deliberate relatively free of influence from the state, but this does not make it more effective, as the government is not bound by its decisions and recommendations. The commission is also operationally encumbered: In 2005, the chairman of the commission, Justice Kisanga, noted that the lack of institutional cooperation and good faith by the government impeded investigations, as public servants either delayed in answering the commission's letters of inquiry or outright refused to do so.

References:
Interview with Helen Kijo Bisimba
Director
Legal and Human Rights Centre

Legal and Human Rights Centre (LHRC) Report 2006:98

100: This agency (or set of agencies) operates independently of the political process, without incentive or pressure to render favorable judgments in politically sensitive cases. Investigations can operate without hindrance from the government, including access to politically sensitive information.

75:

50: This agency (or set of agencies) is typically independent, yet is sometimes influenced in its work by negative or positive political incentives. This may include public criticism or praise by the government. The ombudsman may not be provided with some information needed to carry out its investigations.

25:

0: This agency (or set of agencies) is commonly influenced by political or personal incentives. This may include conflicting family relationships, professional partnerships, or other personal loyalties. Negative incentives may include threats, harassment or other abuses of power. The ombudsman cannot compel the government to reveal sensitive information.

53c. In practice, the head of the ombudsman agency/entity is protected from removal without relevant justification.

Comments:
The head of the commission has been free to act critically and independently, but this has had little impact, as the commission's decisions are not binding and have no legal standing.

References:
Researchers own observations
100: The director of the ombudsman (or directors of multiple agencies) serves a defined term and cannot be removed without a significant justification through a formal process, such as impeachment for abuse of power.

75:

50: The director of the ombudsman (or directors of multiple agencies) serves a defined term, but can in some cases be removed through a combination of official or unofficial pressure.

25:

0: The director of the ombudsman (or directors of multiple agencies) can be removed at the will of political leadership.

53d. In practice, the ombudsman agency (or agencies) has a professional, full-time staff.

100 | 75 | 50 | 25 | 0

Comments:
There is only a limited number of qualified staff.

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The ombudsman agency (or agencies) has staff sufficient to fulfill its basic mandate.

75:

50: The ombudsman agency (or agencies) has limited staff that hinders its ability to fulfill its basic mandate.

25:

0: The ombudsman agency (or agencies) has no staff, or a limited staff that is clearly unqualified to fulfill its mandate.

53e. In practice, agency appointments support the independence of the ombudsman agency (or agencies).

100 | 75 | 50 | 25 | 0

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania
Appointments to the agency (or agencies) are made based on professional qualifications. Individuals appointed are free of conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed usually do not have clear political party affiliations.

53f. In practice, the ombudsman agency (or agencies) receives regular funding.

Comments:
Funding to the commission has declined by 55 percent over the last two years.

References:
Policy Forum
What Do the Budget Guidelines Say About Governance and Accountability?
Prebudget Brief 3.07
June 2007

The agency (or agencies) has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.

53g. In practice, the ombudsman agency (or agencies) makes publicly available reports.

References:
Publications available on the Commission for Human Rights and Good Governance Web site:
http://www.chragg.org/publication.htm
The agency (or agencies) makes regular, publicly available, substantial reports either to the legislature or directly to the public outlining the full scope of its work.

50: The agency (or agencies) makes publicly available reports to the legislature and/or directly to the public that are sometimes delayed or incomplete.

0: The agency (or agencies) makes no reports of its activities, or makes reports that are consistently out of date, unavailable to the public, or insubstantial.

In practice, when necessary, the national ombudsman (or equivalent agency or agencies) initiates investigations.

The agency aggressively starts investigations — or participates fully with cooperating agencies' investigations — into judicial misconduct. The agency is fair in its application of this power.

The agency will start or cooperate in investigations, but often relies on external pressure to set priorities, or has limited effectiveness when investigating. The agency, though limited in effectiveness, is still fair in its application of power.

The agency rarely investigates on its own or cooperates in other agencies' investigations, or the agency is partisan in its application of this power.

In practice, when necessary, the national ombudsman (or equivalent agency or agencies) imposes penalties on offenders.

In a high profile case against the government, the Commission for Human Rights and Good Governance (CHRGG) in 2005 awarded damages of T Sh 900m to members of a village who were forcefully evicted and had their houses burned. To date, the government has refused to pay, stating that it is not legally required to do so.
100: When rules violations are discovered, the agency is aggressive in penalizing offenders or in cooperating with other agencies who penalize offenders.

75:

50: The agency enforces rules, but is limited in its effectiveness. The agency may be slow to act, unwilling to take on politically powerful offenders, resistant to cooperating with other agencies, or occasionally unable to enforce its judgments.

25:

0: The agency does not effectively penalize offenders. The agency may make judgments but not enforce them, does not cooperate with other agencies in enforcing penalties, or may fail to make reasonable judgments against offenders. The agency may be partisan in its application of power.

53j. In practice, the government acts on the findings of the ombudsman agency (or agencies).

100 | 75 | 50 | 25 | 0

Comments:
In a high profile case against the government, the Commission for Human Rights and Good Governance (CHRGG) in 2005 awarded damages of TSh 900m to members of a village who were forcefully evicted and had their houses burned. To date, the government has refused to pay, stating that it is not legally required to do so.

53k. In practice, the ombudsman agency (or agencies) acts on citizen complaints within a reasonable time period.
### References:
Brian Cooksey

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<tr>
<td>100</td>
<td>The agency (or agencies) acts on complaints quickly. While some backlog is expected and inevitable, complaints are acknowledged promptly and investigations into serious abuses move steadily towards resolution. Citizens with simple issues can expect a resolution within a month.</td>
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<tr>
<td>75</td>
<td>The agency (or agencies) acts on complaints quickly, with some exceptions. Some complaints may not be acknowledged, and simple issues may take more than two months to resolve.</td>
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<tr>
<td>50</td>
<td>The agency (or agencies) acts on complaints quickly, with some exceptions. Some complaints may not be acknowledged, and simple issues may take more than two months to resolve.</td>
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<tr>
<td>25</td>
<td>The agency (or agencies) cannot resolve complaints quickly. Complaints may be unacknowledged for more than a month, and simple issues may take more than three months to resolve. Serious abuses are not investigated with any urgency.</td>
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### 54. Can citizens access the reports of the ombudsman?  

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<td>50</td>
<td>54a. In law, citizens can access reports of the ombudsman(s).</td>
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</table>

**YES | NO**

**Comments:**  
In practice, however, reports are quite accessible.

**References:**  
This is not specifically spelled out in the relevant law.

- The Constitution of the United Republic of Tanzania  
  1977  
  Article 130

- The Commission for Human Rights and Good Governance (CHRAGG) Act  
  Chapter 391

**YES:** A YES score is earned if all ombudsman reports are publicly available.

**NO:** A NO score is earned if any ombudsman reports are not publicly available. This may include reports made exclusively to the legislature or the executive, which those bodies may choose not to distribute the reports.
54b. In practice, citizens can access the reports of the ombudsman(s) within a reasonable time period.

References:
Several interviews

100: Reports are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

75: 

50: Reports take around two weeks to obtain. Some delays may be experienced.

25: 

0: Reports take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

54c. In practice, citizens can access the reports of the ombudsman(s) at a reasonable cost.

References:
Brian Cooksey

100: Reports are free to all citizens, or available for the cost of photocopying. Reports can be obtained at little cost, such as by mail, or on-line.

75: 

50: Reports impose a financial burden on citizens, journalists or CSOs. Retrieving reports may require a visit to a specific office, such as a regional or national capital.

25: 

0: Retrieving reports imposes a major financial burden on citizens. Reports costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.
55. In law, is there a national supreme audit institution, auditor general or equivalent agency covering the entire public sector?

YES | NO

References:
Public Finance Act 2001
Section 26

YES: A YES score is earned if there is a specific agency whose primary mandate is to audit and track the movement of money through the government. This agency should be specifically charged to investigate and document the misuse of funds. A system of agencies located in each department is equivalent.

NO: A NO score is earned if no such agency exists, or that function is a secondary concern of a larger body, such as the executive.

56. Is the supreme audit institution effective?

59

56a. In law, the supreme audit institution is protected from political interference.

YES | NO

Comments:
The independence is limited, however. The controller and auditor general is appointed by the president, and the budget is determined by the executive.

References:
The Constitution of the United Republic of Tanzania
1977
Article 143(6)
YES: A YES score is earned only if the agency has some formal organizational independence from the government. A YES score is earned even if the entity is legally separate but in practice staffed by partisans.

NO: A NO score is earned if the agency is a subordinate part of any government ministry or agency, such as the Department of Interior or the Justice Department.

56b. In practice, the head of the audit agency is protected from removal without relevant justification.

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Comments:
To date, no incumbents have been removed.

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The director of the agency serves a defined term and cannot be removed without a significant justification through a formal process, such as impeachment for abuse of power.

75:

50: The director of the agency serves a defined term, but can in some cases be removed through a combination of official or unofficial pressure.

25:

0: The director of the agency can be removed at the will of political leadership.

56c. In practice, the audit agency has a professional, full-time staff.

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References:
Helen Tilley
Public Financial Management Performance Report draft
Prepared for the European Commission and the government of Tanzania
Oct. 2, 2007

Interviews with senior staff of the National Audit Office
Dar es Salaam, Tanzania
2005-2006

100: The agency has staff sufficient to fulfill its basic mandate.
The agency has limited staff that hinders its ability to fulfill its basic mandate.

The agency has no staff, or a limited staff that is clearly unqualified to fulfill its mandate.

56d. In practice, audit agency appointments support the independence of the agency.

References:
Interviews with National Audit Office staff and academics

Appointments to the agency are made based on professional qualifications. Individuals appointed are free of conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed usually do not have clear political party affiliations.

Appointments are usually based on professional qualifications. Individuals appointed may have clear party loyalties.

Appointments are often based on political considerations. Individuals appointed often have conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed often have clear party loyalties.

56e. In practice, the audit agency receives regular funding.

References:
Helen Tilley
Public Financial Management Performance Report draft
Prepared for the European Commission and the government of Tanzania
Oct. 2, 2007

The agency has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.
50: The agency has a regular source of funding, but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.

25:

0: Funding source is unreliable. Funding may be removed arbitrarily or as retaliation for agency actions.

56f. In practice, the audit agency makes regular public reports.

References:
Helen Tilley
Public Financial Management Performance Report draft
Prepared for the European Commission and the government of Tanzania
Oct. 2, 2007

100: The agency makes regular, publicly available, substantial reports to the legislature and/or to the public directly outlining the full scope of its work.

75:

50: The agency makes publicly available reports to the legislature and/or to the public directly that are sometimes delayed or incomplete.

25:

0: The agency makes no reports of its activities, or makes reports that are consistently out of date, unavailable to the public, or insubstantial.

56g. In practice, the government acts on the findings of the audit agency.

References:
Helen Tilley
Public Financial Management Performance Report draft
Prepared for the European Commission and the government of Tanzania
Oct. 2, 2007

Researcher’s own observations

100: Audit agency reports are taken seriously, with negative findings drawing prompt corrective action.

75:
50: In most cases, audit agency reports are acted on, though some exceptions may occur for politically sensitive issues, or particularly resistant agencies.

25:

0: Audit reports are often ignored, or given superficial attention. Audit reports do not lead to policy changes.

56h. In practice, the audit agency is able to initiate its own investigations.

References:
Interview with members of Parliament, staff of the National Audit Office and academics

100: The supreme audit institution can control the timing and pace of its investigations without any input from the executive or legislature.

75:

50: The supreme audit institution can generally decide what to investigate, and when, but is subject to pressure from the executive or legislature on politically sensitive issues.

25:

0: The supreme audit institution must rely on approval from the executive or legislature before initiating investigations. Politically sensitive investigations are almost impossible to move forward on.

57. Can citizens access reports of the supreme audit institution?

100

57a. In law, citizens can access reports of the audit agency.

Comments:
Reports back to 1999 available at http://www.repoa.or.tz/tgn

References:
YES: A YES score is earned if all supreme auditor reports are available to the general public.

NO: A NO score is earned if any auditor reports are not publicly available. This may include reports made exclusively to the legislature or the executive, which those bodies may choose not to distribute.

57b. In practice, citizens can access audit reports within a reasonable time period.

| 100 | 75 | 50 | 25 | 0 |

References:

100: Reports are available on-line, or records can be obtained within two days. Reports are uniformly available; there are no delays for politically sensitive information.

75: 

50: Reports take around two weeks to obtain. Some delays may be experienced.

25: 

0: Reports take more than a month to acquire. In some cases, most reports may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

57c. In practice, citizens can access the audit reports at a reasonable cost.

| 100 | 75 | 50 | 25 | 0 |

Comments:
Hard copies also freely available from National Audit Office, although copies might not always be available for everyone.

References:

100: Reports are free to all citizens, or available for the cost of photocopying. Reports can be obtained at little cost, such as by mail, or on-line.

75: 

50: Reports impose a financial burden on citizens, journalists or CSOs. Retrieving reports may require a visit to a specific office, such as a regional or national capital.

25:
Retrieving reports imposes a major financial burden on citizens. Report costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

### V-3. Taxes and Customs

58. In law, is there a national tax collection agency?

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<td>YES</td>
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**References:**
Tanzania Revenue Authority Act 2006

**YES:** A YES score is earned if there is a national agency formally mandated to collect taxes.

**NO:** A NO score is earned if that function is spread over several agencies, or does not exist. A NO score is earned if national government ministries can collect taxes independently.

59. Is the tax collection agency effective?

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59a. In practice, the tax collection agency has a professional, full-time staff.

**References:**
Odd-Helge Fjeldstad
Fighting Fiscal Corruption: Lessons from the Tanzania Revenue Authority
Public Administration and Development
May 2003
100: The agency has staff sufficient to fulfill its basic mandate.

75:

50: The agency has limited staff that hinders its ability to fulfill its basic mandate.

25:

0: The agency has no staff, or a limited staff that is clearly unqualified to fulfill its mandate.

59b. In practice, the tax agency receives regular funding.

100 | 75 | 50 | 25 | 0

References:
Odd-Helge Fjeldstad
Fighting Fiscal Corruption: Lessons from the Tanzania Revenue Authority*
Public Administration and Development
May 2003

100: The agency has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.

75:

50: The agency has a regular source of funding, but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.

25:

0: Funding source is unreliable. Funding may be removed arbitrarily or as retaliation for agency actions.

60. In practice, are tax laws enforced uniformly and without discrimination?

25

60. In practice, are tax laws enforced uniformly and without discrimination?

100 | 75 | 50 | 25 | 0

References:
Odd-Helge Fjeldstad,
Fighting Fiscal Corruption: Lessons from the Tanzania Revenue Authority*
100: Tax laws (which may be economically unfair as written) are enforced consistently for all citizens. No general group of citizens is more or less likely to evade tax law than another.

75:

50: Tax laws are generally enforced consistently, but some exceptions exist. For example, some groups may occasionally evade tax law. Some arbitrary and discriminatory tax rules exist.

25:

0: Tax law is unequally applied. Some groups of citizens are consistently more or less likely to evade tax law than others. Tax regulations are, as a rule, written to be discriminatory and/or arbitrary.

61. In law, is there a national customs and excise agency?

100

61. In law, is there a national customs and excise agency?

YES | NO

References:
Customs and Excise Department
Tanzania Revenue Authority
http://www.tra.go.tz/customs.htm

YES: A YES score is earned if there is an agency formally mandated to collect excises and inspect customs.

NO: A NO score is earned if that function is spread over several agencies, or does not exist.

62. Is the customs and excise agency effective?

75

62a. In practice, the customs and excise agency has a professional, full-time staff.
100: The agency has sufficient staff to fulfill its basic mandate.

75:

50: The agency has limited staff that hinders its ability to fulfill its basic mandate.

25:

0: The agency has no staff, or a limited staff that is clearly unqualified to fulfill its mandate.

62b. In practice, the customs and excise agency receives regular funding.

100: The agency has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.

75:

50: The agency has a regular source of funding, but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.

25:

0: Funding source is unreliable. Funding may be removed arbitrarily or as retaliation for agency actions.

63. In practice, are customs and excise laws enforced uniformly and without discrimination?
63. In practice, are customs and excise laws enforced uniformly and without discrimination?

100 | 75 | 50 | 25 | 0

References:
Odd-Helge Fjeldstad
Fighting Fiscal Corruption: Lessons from the Tanzania Revenue Authority
Public Administration and Development
May 2003

100: Customs and excise laws (which may be economically unfair as written) are enforced consistently for all citizens. No general group of citizens is more or less likely to evade customs than another.

75:

50: Customs and excise laws are generally enforced consistently, but some exceptions exist. For example, some groups may occasionally evade customs requirements.

25:

0: Customs and excise laws are unequally applied. Some groups of citizens are consistently more or less likely to evade customs and excise laws than others.

V-4. State-Owned Enterprises

64. In law, is there an agency or equivalent mechanism overseeing state-owned companies?

100

References:
YES: A YES score is earned if there is an agency or equivalent mechanism tasked with overseeing the conduct and performance of state-owned companies on behalf of the public. State-owned companies are defined as companies owned in whole or in part by the government.

NO: A NO score is earned if this function does not exist.

65. Is the agency or equivalent mechanism overseeing state-owned companies effective?

50

65a. In law, the agency or equivalent mechanism overseeing state-owned companies is protected from political interference.

YES | NO

References:

YES: A YES score is earned only if the agency or equivalent mechanism has some formal operational independence from the government. A YES score is earned even if the entity is legally separate but in practice staffed by partisans.

NO: A NO score is earned if the agency or equivalent mechanism is a subordinate part of any government ministry or agency, such as the Department of Interior or the Justice Department.

65b. In practice, the agency or equivalent mechanism overseeing state-owned companies has a professional, full-time staff.

100 | 75 | 50 | 25 | 0

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The agency or equivalent mechanism has staff sufficient to fulfill its basic mandate.

75:

50: The agency or equivalent mechanism has limited staff that hinders its ability to fulfill its basic mandate.

25:

0: The agency or equivalent mechanism has no staff, or a limited staff that is clearly unqualified to fulfill its mandate.
65c. In practice, the agency or equivalent mechanism overseeing state-owned companies receives regular funding.

100  |  75  |  50  |  25  |  0

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: The agency or equivalent mechanism has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.

75:

50: The agency or equivalent mechanism has a regular source of funding, but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.

25:

0: Funding source is unreliable. Funding may be removed arbitrarily or as retaliation for agency functions.

65d. In practice, when necessary, the agency or equivalent mechanism overseeing state-owned companies independently initiates investigations.

100  |  75  |  50  |  25  |  0

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: When irregularities are discovered, the agency or equivalent mechanism is aggressive in investigating and/or in cooperating with other investigative bodies.

75:

50: The agency or equivalent mechanism starts investigations, but is limited in its effectiveness or in its cooperation with other investigative agencies. The agency may be slow to act, unwilling to take on politically powerful offenders, or occasionally unable to enforce its judgments.

25:

0: The agency or equivalent mechanism does not effectively investigate financial irregularities or cooperate with other investigative agencies. The agency may start investigations but not complete them, or may fail to detect offenders. The
agency may be partisan in its application of power.

65e. In practice, when necessary, the agency or equivalent mechanism overseeing state-owned companies imposes penalties on offenders.

| 100 | 75 | 50 | 25 | 0 |

Comments:
The authority cannot impose penalties. Court action is necessary for this.

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: When rules violations are discovered, the agency or equivalent mechanism is aggressive in penalizing offenders and/or in cooperating with other agencies that impose penalties.

75:

50: The agency or equivalent mechanism enforces rules, but is limited in its effectiveness or reluctant to cooperate with other agencies. The agency may be slow to act, unwilling to take on politically powerful offenders, or occasionally unable to enforce its judgments.

25:

0: The agency or equivalent mechanism does not effectively penalize offenders or refuses to cooperate with other agencies that enforce penalties. The agency may make judgments but not enforce them, or may fail to make reasonable judgments against offenders. The agency may be partisan in its application of power.

66. Can citizens access the financial records of state-owned companies?

YES | NO

66a. In law, citizens can access the financial records of state-owned companies.

References:
Public Corporation Act
Chapter 257
Section 38

Capital Markets and Securities Act
Chapter 79 through prospectus
**YES:** A YES score is earned if the financial information of all state-owned companies is required by law to be public. State-owned companies are defined as companies owned in whole or in part by the government.

**NO:** A NO score is earned if any category of state-owned company is exempt from this rule, or no such rules exist.

66b. In practice, the financial records of state-owned companies are regularly updated.

100  75  50  25  0

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: State-owned companies always disclose financial data, which is generally accurate and up to date.

75:

50: State-owned companies disclose financial data, but it is flawed. Some companies may misstate financial data, or file the information behind schedule.

25:

0: Financial data is not available, or is consistently superficial or otherwise of no value.

66c. In practice, the financial records of state-owned companies are audited according to international accounting standards.

100  75  50  25  0

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

100: Financial records of all state-owned companies are regularly audited by a trained third party auditor using accepted international standards.

75:

50: Financial records of state-owned companies are regularly audited, but exceptions may exist. Some companies may use flawed or deceptive accounting procedures, or some companies may be exempted from this requirement.

25:
State-owned companies are not audited, or the audits have no functional value. The auditors may collude with the companies in providing misleading or false information to the public.

**66d. In practice, citizens can access the financial records of state-owned companies within a reasonable time period.**

| 100 | 75 | 50 | 25 | 0 |

**References:**
Brian Cooksey  
Sept. 20, 2007  
Dar es Salaam, Tanzania

100: Records are available on-line, or records can be obtained within two days. Records are uniformly available; there are no delays for politically sensitive information.

75:

50: Records take around two weeks to obtain. Some delays may be experienced.

25:

0: Records take more than a month to acquire. In some cases, most records may be available sooner, but there may be persistent delays in obtaining politically sensitive records.

66e. In practice, citizens can access the financial records of state-owned companies at a reasonable cost.

| 100 | 75 | 50 | 25 | 0 |

**Comments:**
Some companies publish their financial records in the press.

**References:**
Brian Cooksey  
Sept. 20, 2007  
Dar es Salaam, Tanzania

100: Records are free to all citizens, or available for the cost of photocopying. Records can be obtained at little cost, such as by mail, or on-line.

75:

50: Records impose a financial burden on citizens, journalists or CSOs. Retrieving records may require a visit to a specific office, such as a regional or national capital.

25:
Retrieving records imposes a major financial burden on citizens. Records costs are prohibitive to most citizens, journalists, or CSOs trying to access this information.

V-5. Business Licensing and Regulation

67. Are business licenses available to all citizens?

63

67a. In law, anyone may apply for a business license.

YES | NO

References:
The Business Licencing Act
Chapter 208
Section 3

YES: A YES score is earned if no particular group or category of citizens is excluded from applying for a business license, when required. A YES score is also earned if basic business licenses are not required.

NO: A NO score is earned if any group of citizens are categorically excluded from applying for a business license, when required.

67b. In law, a complaint mechanism exists if a business license request is denied.

YES | NO

References:
The Business Licencing Act
Chapter 208
Section 24

YES: A YES score is earned if there is a formal process for appealing a rejected license.

NO: A NO score is earned if no such mechanism exists.
67c. In practice, citizens can obtain any necessary business license (i.e. for a small import business) within a reasonable time period.

| 100 | 75 | 50 | 25 | 0 |

References:
World Bank
Investment Climate Assessment in East Africa
Washington, D.C.
2004

100: Licenses are not required, or licenses can be obtained within roughly one week.

75:

50: Licensing is required and takes around one month. Some groups may be delayed up to a three months

25:

0: Licensing takes more than three months for most groups. Some groups may wait six months to one year to get necessary licenses.

67d. In practice, citizens can obtain any necessary business license (i.e. for a small import business) at a reasonable cost.

| 100 | 75 | 50 | 25 | 0 |

References:
World Bank
Investment Climate Assessment in East Africa
Washington, D.C.
2004

100: Licenses are not required, or licenses are free. Licenses can be obtained at little cost to the organization, such as by mail, or on-line.

75:

50: Licenses are required, and impose a financial burden on the organization. Licenses may require a visit to a specific office, such as a regional or national capital.

25:

0: Licenses are required, and impose a major financial burden on the organization. Licensing costs are prohibitive to the organization.
68. Are there transparent business regulatory requirements for basic health, environmental, and safety standards?

100

68a. In law, basic business regulatory requirements for meeting public health standards are transparent and publicly available.

YES | NO

References:
Busines Lincensing Act
Chapter 208
Section 27(1)
Regulation 6(d)

The Business Licensing Regulations

YES: A YES score is earned if basic regulatory requirements for meeting public health standards are publicly accessible and transparent.

NO: A NO score is earned if such requirements are not made public or are otherwise not transparent.

68b. In law, basic business regulatory requirements for meeting public environmental standards are transparent and publicly available.

YES | NO

References:
Busines Lincensing Act
Chapter 208
Section 27(1)
Regulation 6(d)

The Business Licensing Regulations

YES: A YES score is earned if basic regulatory requirements for meeting public environmental standards are publicly accessible and transparent.

NO: A NO score is earned if such requirements are not made public or are otherwise not transparent.
68c. In law, basic business regulatory requirements for meeting public safety standards are transparent and publicly available.

**YES | NO**

**References:**
- Business Licensing Act
- Chapter 208
- Section 27(1)
- Regulation 6(d)
- The Business Licensing Regulations

**YES:** A YES score is earned if basic regulatory requirements for meeting public safety standards are publicly accessible and transparent.

**NO:** A NO score is earned if such requirements are not made public or are otherwise not transparent.

69. Does government effectively enforce basic health, environmental, and safety standards on businesses?

8

69a. In practice, business inspections by government officials to ensure public health standards are being met are carried out in a uniform and even-handed manner.

100 | 75 | 50 | 25 | 0

**References:**
- Brian Cooksey
- Corruption and Governance in Tanzania: What Does the Literature Say?
- Report for the Royal Norwegian Embassy and the Governance Working Group
- pp. 40-41
- Dar es Salaam, Tanzania
- June 2005

**100:** Business inspections by the government to ensure that public health standards are being met are designed and carried out in such a way as to ensure comprehensive compliance by all businesses with transparent regulatory requirements.

**75:**

**50:** Business inspections by the government to ensure public health standards are met are generally carried out in an even-handed way though exceptions exist. Bribes are occasionally paid to extract favorable treatment or expedited processing.
Business inspections to ensure that public health standards are met are routinely carried out by government officials in an ad hoc, arbitrary fashion designed to extract extra payments from businesses in exchange for favorable treatment.

69b. In practice, business inspections by government officials to ensure public environmental standards are being met are carried out in a uniform and even-handed manner.

References:
Brian Cooksey

Business inspections by the government to ensure that public environmental standards are being met are designed and carried out in such a way as to ensure comprehensive compliance by all businesses with transparent regulatory requirements.

75:
Business inspections by the government to ensure public environmental standards are met are generally carried out in an even-handed way though exceptions exist. Bribes are occasionally paid to extract favorable treatment or expedited processing.

25:
Business inspections to ensure that public environmental standards are met are routinely carried out by government officials in an ad hoc, arbitrary fashion designed to extract extra payments from businesses in exchange for favorable treatment.

69c. In practice, business inspections by government officials to ensure public safety standards are being met are carried out in a uniform and even-handed manner.

References:
Brian Cooksey
Business inspections by the government to ensure that public safety standards are being met are designed and carried out in such a way as to ensure comprehensive compliance by all businesses with transparent regulatory requirements.

Business inspections by the government to ensure public safety standards are met are generally carried out in an even-handed way though exceptions exist. Bribes are occasionally paid to extract favorable treatment or expedited processing.

Business inspections to ensure that public safety standards are met are routinely carried out by government officials in an ad hoc, arbitrary fashion designed to extract extra payments from businesses in exchange for favorable treatment.

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Category VI. Anti-Corruption and Rule of Law

VI-1. Anti-Corruption Law

70. Is there legislation criminalizing corruption?

100

70a. In law, attempted corruption is illegal.

YES | NO

References:
An overview of the Bill of Prevention and Combating of Corruption Act (PCCA), 2007
http://www.parliament.go.tz/bunge/docs/pcca.pdf

YES: A YES score is earned if corruption laws include attempted acts.

NO: A NO score is earned if this is not illegal.

70b. In law, extortion is illegal.
YES | NO

References:
An overview of the Bill of Prevention and Combating of Corruption Act (PCCA), 2007
http://www.parliament.go.tz/bunge/docs/pcca.pdf

YES: A YES score is earned if corruption laws include extortion. Extortion is defined as demanding favorable treatment (such as a bribe) to withhold a punishment.

NO: A NO score is earned if this is not illegal.

70c. In law, offering a bribe (i.e. active corruption) is illegal.

YES | NO

References:
An overview of the Bill of Prevention and Combating of Corruption Act (PCCA), 2007
http://www.parliament.go.tz/bunge/docs/pcca.pdf

YES: A YES score is earned if offering a bribe is illegal.

NO: A NO score is earned if this is not illegal.

70d. In law, receiving a bribe (i.e. passive corruption) is illegal.

YES | NO

References:
An overview of the Bill of Prevention and Combating of Corruption Act (PCCA), 2007
http://www.parliament.go.tz/bunge/docs/pcca.pdf

YES: A YES score is earned if receiving a bribe is illegal.

NO: A NO score is earned if this is not illegal.

70e. In law, bribing a foreign official is illegal.
YES: A YES score is earned if bribing a foreign official is illegal.

NO: A NO score is earned if this is not illegal.

70f. In law, using public resources for private gain is illegal.

YES | NO

YES: A YES score is earned if using public resources for private gain is illegal.

NO: A NO score is earned if this is not illegal.

70g. In law, using confidential state information for private gain is illegal.

YES | NO

YES: A YES score is earned if using confidential state information for private gain is illegal.

NO: A NO score is earned if this is not illegal.
70h. In law, money laundering is illegal.

YES | NO

References:
An overview of the Bill of Prevention and Combating of Corruption Act (PCCA), 2007
http://www.parliament.go.tz/bunge/docs/pcca.pdf

YES: A YES score is earned if money laundering is illegal. Money laundering is defined as concealing the origin of funds to hide wrongdoing or avoid confiscation.

NO: A NO score is earned if this is not illegal.

70i. In law, conspiracy to commit a crime (i.e. organized crime) is illegal.

YES | NO

References:
An overview of the Bill of Prevention and Combating of Corruption Act (PCCA), 2007
http://www.parliament.go.tz/bunge/docs/pcca.pdf

YES: A YES score is earned if organized crime is illegal.

NO: A NO score is earned if this is not illegal.

VI-2. Anti-Corruption Agency

71. In law, is there an agency (or group of agencies) with a legal mandate to address corruption?

100
72. Is the anti-corruption agency effective?

53

72a. In law, the anti-corruption agency (or agencies) is protected from political interference.

YES | NO

Comments:
In practice, however, the Bureau answers to both the Minister for Good Governance (who is in the President’s Office) and the President himself.

References:
An overview of the Bill of Prevention and Combating of Corruption Act (PCCA), 2007
http://www.parliament.go.tz/bunge/docs/pcca.pdf
Interviews with senior members of PCCB

YES: A YES score is earned if an agency is specifically mandated to address corruption. A YES score is earned if there are several agencies or entities with specific roles in fighting corruption, including special prosecutorial entities.

NO: A NO score is earned if no agency (or group of agencies/entities) is specifically mandated to prevent or prosecute corruption.

YES | NO

72b. In practice, the anti-corruption agency (or agencies) is protected from political interference.
References: Interviews with senior members of PCCB and academics

100: This agency (or agencies) operates independently of the political process, without incentive or pressure to render favorable judgments in politically sensitive cases. Investigations can operate without hindrance from the government, including access to politically sensitive information.

75: This agency (or agencies) is typically independent, yet is sometimes influenced in its work by negative or positive political incentives. This may include favorable or unfavorable public criticism by the government, political appointments, or other forms of influence. The agency (or agencies) may not be provided with some information needed to carry out its investigations.

25: This agency (or agencies) is commonly influenced by political or personal incentives. These may include conflicting family relationships, professional partnerships, or other personal loyalties. Negative incentives may include threats, harassment or other abuses of power. The agency (or agencies) cannot compel the government to reveal sensitive information.

72c. In practice, the head of the anti-corruption agency (or agencies) is protected from removal without relevant justification.

Comments: No head of PCCB (formerly PCB) has been removed as repercussion of any kind, but there is nothing in law that would prevent this from happening. So far, no head of PCCB has incurred the wrath of the political leadership.

References: Interviews with senior members of PCCB and academics

100: The director(s) cannot be removed without a significant justification through a formal process, such as impeachment for abuse of power.

75: The director(s) can in some cases be removed through a combination of official or unofficial pressure.

25: The director(s) can be removed at the will of political leadership.

72d. In practice, appointments to the anti-corruption agency (or agencies) are based on professional criteria.
References:
Interviews with senior PCCB officials and academics

100: Appointments to the agency (or agencies) are made based on professional qualifications. Individuals appointed are free of conflicts of interest arising from personal loyalties, family connections or other biases. Individuals appointed usually do not have clear political party affiliations.

75:

50: Appointments are usually based on professional qualifications. Individuals appointed may have clear party loyalties, however.

25:

0: Appointments are often based on political considerations. Individuals appointed often have conflicts of interest arising from personal loyalties, family connections or other biases. Individuals appointed often have clear party loyalties.

72e. In practice, the anti-corruption agency (or agencies) has a professional, full-time staff.

References:
Interviews with senior PCCB officials and researcher’s own observations

100: The agency (or agencies) has staff sufficient to fulfill its basic mandate.

75:

50: The agency (or agencies) has limited staff, or staff without necessary qualifications to fulfill its basic mandate.

25:

0: The agency (or agencies) has no staff, or a limited staff, that is clearly unqualified to fulfill its mandate.

72f. In practice, the anti-corruption agency (or agencies) receives regular funding.
References:
Budgets
Interviews with senior staff of PCCB

100: The agency (or agencies) has a predictable source of funding that is fairly consistent from year to year. Political considerations are not a major factor in determining agency funding.

75:

50: The agency (or agencies) has a regular source of funding, but may be pressured by cuts, or threats of cuts to the agency budget. Political considerations have an effect on agency funding.

25:

0: The agency's funding sources are unreliable. Funding may be removed arbitrarily or as retaliation for agency actions.

72g. In practice, the anti-corruption agency (or agencies) makes regular public reports.

| 100 | 75 | 50 | 25 | 0 |

Comments:
Apart from irregularly submitted reports to the Good Governance Coordination Unit, there is no regular official reporting that is shared with public.

References:
Interviews with senior PCCB officials and researcher’s own observations

100: The agency (or agencies) makes regular, publicly available, substantial reports to the legislature and/or to the public directly outlining the full scope of its work.

75:

50: The agency (or agencies) makes publicly available reports to the legislature that are sometimes delayed or incomplete.

25:

0: The agency (or agencies) makes no reports of its activities, or makes reports that are consistently out of date, unavailable to the public, or insubstantial.

72h. In practice, the anti-corruption agency (or agencies) has sufficient powers to carry out its mandate.

| 100 | 75 | 50 | 25 | 0 |
The agency (or agencies) has powers to gather information, including politically sensitive information. The agency (or agencies) can question suspects, order arrests and bring suspects to trial (or rely on related agencies or law enforcement authorities to perform such functions).

When irregularities are discovered, the agency (or agencies) is aggressive in investigating the government or in cooperating with other investigative agencies.

In practice, when necessary, the anti-corruption agency (or agencies) independently initiates investigations.

When irregularities are discovered, the agency (or agencies) is aggressive in investigating the government or in cooperating with other investigative agencies. The agency (or agencies) may be slow to act, unwilling to take on politically powerful offenders, or occasionally unable to enforce its judgments.
73. Can citizens access the anti-corruption agency?

25

73a. In practice, the anti-corruption agency (or agencies) acts on complaints within a reasonable time period.

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References:
Interviews with senior officials of PCCB and academics
Researcher's own observations

100: The agency (or agencies) acts on complaints quickly. While some backlog is expected and inevitable, complaints are acknowledged promptly and investigations into serious abuses move steadily towards resolution. Citizens with simple issues can expect a resolution within a month.

75: 50: The agency (or agencies) acts on complaints quickly, with some exceptions. Some complaints may not be acknowledged, and simple issues may take more than two months to resolve.

25: 0: The agency (or agencies) cannot resolve complaints quickly. Complaints may be unacknowledged for more than a month, and simple issues may take more than three months to resolve. Serious abuses are not investigated with any urgency.

73b. In practice, citizens can complain to the anti-corruption agency (or agencies) without fear of recrimination.

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Comments: The State of Corruption Report (cited in the sources) did a survey showing that a majority of Tanzanians would not report observed cases of corruption. The most frequently cited reason was that they were worried about repercussions.

References:
ESRF/Faceit
State of Corruption in Tanzania Report 2002
Commissioned by PCB
Dar es Salaam, Tanzania
http://www.esrftz.org/anticorruption/thestateofcorruptionintanzania.PDF
Interviews senior officials PCCB, academics and researcher’s own observations

100: Whistleblowers can report abuses of power without fear of negative consequences. This may be due to robust mechanisms to protect the identity of whistleblowers, or may be due to a culture that encourages disclosure and accountability.

75:

50: Whistleblowers are sometimes able to come forward without negative consequences, but in other cases, whistleblowers are punished for disclosing, either through official or unofficial means.

25:

0: Whistleblowers often face substantial negative consequences, such as losing a job, relocating to a less prominent position, or some form of harassment.

59

VI-3. Rule of Law

74. Is there an appeals mechanism for challenging criminal judgments?

50

74a. In law, there is a general right of appeal.

YES | NO

References:
The Constitution of the United Republic of Tanzania, 1977, Article 13(9) as amended by Act No. 1 of 2005 and all criminal legislation provide for right to appeal and judicial review.

YES: A YES score is earned if there is a formal process of appeal for challenging criminal judgments.

NO: A NO score is earned if there is no such process.

74b. In practice, appeals are resolved within a reasonable time period.

100 | 75 | 50 | 25 | 0
100: Appeals are acted upon quickly. While some backlog is expected and inevitable, appeals are acknowledged promptly and cases move steadily towards resolution.

75:

50: Appeals are generally acted upon quickly but with some exceptions. Some appeals may not be acknowledged, and simple cases may take years to resolve.

25:

0: Most appeals are not resolved in a timely fashion. Appeals may go unacknowledged for months or years and simple cases may never be resolved.

74c. In practice, citizens can use the appeals mechanism at a reasonable cost.

100  |  75  |  50  |  25  |  0

References:
USAID Democracy and Governance Assessment of Tanzania:
Transitions from the Single-Party State
ARD Inc.
Burlington, Vermont
November 2003

Interviews with senior government officials and legal experts

100: In most cases, the appeals mechanism is an affordable option to middle class citizens seeking to challenge criminal judgments.

75:

50: In some cases, the appeals mechanism is not an affordable option to middle class citizens seeking to challenge criminal judgments.

25:

0: The prohibitive cost of utilizing the appeals mechanism prevents middle class citizens from challenging criminal judgments.

75. In practice, do judgments in the criminal system follow written law?

50
Comments:
Generally, stronger integrity and professionalism are seen at the higher levels of the legal system. In the magistrates and primary courts, the situation is much worse.

References:
USAID Democracy and Governance Assessment of Tanzania: Transitions from the Single-Party State
ARD Inc.
Burlington, Vermont
November 2003

Interviews with government officials, academics
Researcher’s own observations

100: Judgments in the criminal system are made according to established legal code and conduct. There are no exceptional cases in which individuals are treated by a separate process. Political interference, bribery, cronyism or other flaws are rarely factors in judicial outcomes.

75:

50: Judgments in the criminal system usually follow the protocols of written law. There are sometimes exceptions when political concerns, corruption or other flaws in the system decide outcomes.

25:

0: Judgments in the criminal system are often decided by factors other than written law. Bribery and corruption in the criminal judicial process are common elements affecting decisions.

76. In practice, are judicial decisions enforced by the state?

50

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

Researcher’s own observation
Judicial decisions are enforced quickly regardless of what is being decided or who is appearing before the court. Failure to comply brings penalties enforced by the state.

Judicial decisions are generally enforced by the state, with some exceptions. Certain areas of law may be ignored, or certain parties appearing before the courts may evade or delay enforcement.

Judicial decisions are often ignored. The state lacks the will or capacity to consistently enforce these decisions.

77. Is the judiciary able to act independently?

YES | NO

77a. In law, the independence of the judiciary is guaranteed.

YES: A YES score is earned if there are formal rules establishing that the judiciary is independent from political interference by the executive and legislative branches. Independence include financial issues (drafting, allocation, and managing the budget of the courts).

NO: A NO score is earned if there are no formal rules establishing an independent judiciary.

77b. In practice, national-level judges are protected from political interference.

References:
Constitution of the United Republic of Tanzania, 1977, Article 107(B)
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania
Researcher's own observation

National level judges operate independently of the political process, without incentive or pressure to render favorable judgments in politically sensitive cases. Judges never comment on political debates. Individual judgments are rarely praised.
or criticized by political figures.

75:

50: National level judges are typically independent, yet are sometimes influenced in their judgments by negative or positive political incentives. This may include favorable or unfavorable treatment by the government or public criticism. Some judges may be demoted or relocated in retaliation for unfavorable decisions.

25:

0: National level judges are commonly influenced by politics and personal biases or incentives. This may include conflicting family relationships, professional partnerships, or other personal loyalties. Negative incentives may include demotion, pay cuts, relocation, threats or harassment.

77c. In law, there is a transparent and objective system for distributing cases to national-level judges.

YES  |  NO

Comments:
Cases are assigned on a case-by-case basis by the judge in charge.

References:
Brian Cooksey
Sept. 20, 2007
Dar es Salaam, Tanzania

YES: A YES score is earned if there is an objective system that is transparent to the public that equitably or randomly assigns cases to individual judges. The executive branch does not control this process.

NO: A NO score is earned if the case assignment system is non-transparent or subjective where judges themselves have influence over which cases they adjudicate. A NO score is also earned if the executive branch controls this process.

77d. In law, national-level judges are protected from removal without relevant justification.

YES  |  NO

References:
Constitution of the United Republic of Tanzania, 1977, Article 110(5-9)

YES: A YES score is earned if there are specific, formal rules for removal of a justice. Removal must be related to abuse of power or other offenses related to job performance.

NO: A NO score is earned if justices can be removed without justification, or for purely political reasons. A NO score is earned if the removal process is not transparent, or not based on written rules.
78. Are judges safe when adjudicating corruption cases?

YES

78a. In practice, in the last year, no judges have been physically harmed because of adjudicating corruption cases.

YES | NO

References:
Helen Kijo Bisimba
Executive Director
Legal and Human Rights Centre
Sept. 24, 2007

YES: A YES score is earned if there were no documented cases of judges being assaulted because of their involvement in a corruption case during the specific study period. YES is a positive score.

NO: A NO score is earned if there were any documented cases of assault to a judge related to his/her participation in a corruption trial. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

78b. In practice, in the last year, no judges have been killed because of adjudicating corruption cases.

YES | NO

References:
Helen Kijo Bisimba
Executive Director
Legal and Human Rights Centre
Sept. 24, 2007

YES: A YES score is earned if there were no documented cases of judges being killed related to their involvement in a corruption case during the study period. YES is a positive score.

NO: A NO score is earned if there were any documented cases where a judge was killed because of his/her participation in a corruption trial. The relationship between a mysterious death and a judge's involvement in a case may not be clear, however the burden of proof here is low. If it is a reasonable assumption that a judge was killed in relation to his or her work on corruption issues, then the indicator is scored as a NO. Corruption is defined broadly to include any abuses of power, not just the passing of bribes.

79. Do citizens have equal access to the justice system?

43
79a. In practice, judicial decisions are not affected by racial or ethnic bias.

100 | 75 | 50 | 25 | 0

Comments:
Courts may sometimes target businesspeople of Asian extraction to extort money.

References:
Interview academics and legal experts
Researcher's own observations

100: Judicial decisions are not affected by racial or ethnic bias.

75:

50: Judicial decisions are generally not affected by racial or ethnic bias, with some exceptions. Some groups may be occasionally discriminated against, or some groups may occasionally receive favorable treatment.

25:

0: Judicial decisions are regularly distorted by racial or ethnic bias. Some groups consistently receive favorable or unfavorable treatment by the courts.

79b. In practice, women have full access to the judicial system.

100 | 75 | 50 | 25 | 0

References:
Helen Kijo Bisimba
Executive Director
Legal and Human Rights Centre
Sept. 24, 2007

100: Women enjoy full and equal status in the eyes of the courts. There are no exceptions or practices in which women are treated differently by the judicial system. For this indicator, discrimination against women should reflect specific biases that confront women in the justice system as opposed to difficulties resulting from broader socio-economic disadvantages or discrimination against women.

75:

50: Women generally have use of the judicial system, with some exceptions. In some cases, women may be limited in their access to courts, or gender biases may affect court outcomes. For this indicator, discrimination against women should reflect specific biases that confront women in the justice system as opposed to difficulties resulting from broader socio-economic disadvantages or discrimination against women.
25:

0: Women generally have less access to the courts than men. Court decisions are commonly distorted by gender bias. Women may have to go through intermediaries to interact with the court, or are unable to present evidence. For this indicator, discrimination against women should reflect specific biases that confront women in the justice system as opposed to difficulties resulting from broader socio-economic disadvantages or discrimination against women.

79c. In law, the state provides legal counsel for defendants in criminal cases who cannot afford it.

YES | NO

References:
Yes, but only in case of homicide.

Constitution of United Republic of Tanzania
also see http://www.extrajudicialexecutions.org/communications/tanzania.html

YES: A YES score is earned if the government is required by law to provide impoverished defendants with legal counsel to defend themselves against criminal charges.

NO: A NO score is earned if there is no legal requirement for the government to provide impoverished defendants with legal counsel to defend themselves against criminal charges.

79d. In practice, the state provides adequate legal counsel for defendants in criminal cases who cannot afford it.

100 | 75 | 50 | 25 | 0

Comments:
There are civil society organizations that provide free legal assistance, but their reach is limited.

References:
Helen Kijo Bisimba
Executive Director
Legal and Human Rights Centre
Sept. 24, 2007

Researcher’s own observations

100: State-provided legal aid is basic, but well-trained and effective in representing the rights of impoverished defendants.

75:

50: State-provided legal aid is available, but flawed. Legal aid may be unavailable to some impoverished defendants. Legal aid/public defenders may be sometimes unable or unwilling to competently represent all defendants.
State-provided legal aid is unavailable to most impoverished defendants. State legal aid/public defenders may be consistently incompetent or unwilling to fairly represent all defendants.

In practice, citizens earning the median yearly income can afford to bring a legal suit.

Comments:
In some cases, middle-class citizens can make use of the court system to address concerns. It should also be noted that those Tanzanians recognized as middle class* earn far above median income.

References:
Interviews with academics
Researcher’s observations

In most cases, the legal system is an affordable option to middle class citizens seeking to redress a grievance.

In some cases, the legal system is an affordable option to middle class citizens seeking to redress a grievance. In other cases, the cost is prohibitive.

The cost of engaging the legal system prevents middle class citizens from filing suits.

In practice, a typical small retail business can afford to bring a legal suit.

Comments:
A typical, small, retail business in Tanzania is not registered and therefore functions outside the legal arena. There is no way most of these can seek legal redress or can even afford to try. Small registered businesses, on the other hand, are a bit better placed.

References:
Interview with Brian Cooksey
Researchers own observations

In most cases, the legal system is an affordable option to a small retail business seeking to redress a grievance.
In some cases, the legal system is an affordable option to a small retail business seeking to redress a grievance. In other cases, the cost is prohibitive.

The cost of engaging the legal system prevents small businesses from filing suits.

In practice, all citizens have access to a court of law, regardless of geographic location.

References:
USAID Democracy and Governance Assessment of Tanzania: Transitions from the Single-Party State
ARD Inc.
Burlington, Vermont
November 2003

Interviews with academics and civil society organization activists
Researchers own observations

Courtrooms are always accessible to citizens at low cost, either through rural courthouses or through a system of traveling magistrates.

Courts are available to most citizens. Some citizens may be unable to reach a courtroom at low cost due to location.

Courts are unavailable to some regions without significant travel on the part of citizens.

VI-4. Law Enforcement

Is the law enforcement agency (i.e. the police) effective?

In practice, appointments to the law enforcement agency (or agencies) are made according to professional criteria.
Comments:
Appointments may sometimes be based on willingness to pay tribute" to superiors. For example, traffic police have to pay a proportion of their bribes to their bosses.

References:
Interview with Brian Cooksey

100: Appointments to the agency (or agencies) are made based on professional qualifications. Individuals appointed are free of conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed usually do not have clear political party affiliations.

75: 

50: Appointments are usually based on professional qualifications. Individuals appointed may have clear party loyalties, however.

25: 

0: Appointments are often based on political considerations. Individuals appointed often have conflicts of interest due to personal loyalties, family connections or other biases. Individuals appointed often have clear party loyalties.

80b. In practice, the law enforcement agency (or agencies) has a budget sufficient to carry out its mandate.

Comments:
Money is not the main problem, although it is beyond doubt that the policy force could do with more resources.

References:
Interviews with government officials and academics

100: The agency (or agencies) has a budget sufficient to fulfill its basic mandate.

75: 

50: The agency (or agencies) has limited budget, generally considered somewhat insufficient to fulfill its basic mandate.

25: 

0: The agency (or agencies) has no budget or an obviously insufficient budget that hinders the agency’s ability to fulfill its mandate.

80c. In practice, the law enforcement agency is protected from political interference.
Comments:
Police are often used to control political opposition and to prosecute or intimidate individuals who publicly question or challenge people in authority. This is particularly common at the local government level.

References:
Legal and Human Rights Centre Tanzania
Human Rights Report 2004
Legal and Human Rights Centre
Haki Elimu
Dar es Salaam
2005
Interviews with academics and civil society organization activists
Media reports

100: The agency (or agencies) operates independently of the political process and has operational independence from the government. All laws can be enforced regardless of the status of suspects or the sensitivity of the investigation.

75:

50: The agency (or agencies) is typically independent, yet is sometimes influenced in its investigations or enforcement actions by negative or positive political incentives. This may include favorable or unfavorable public criticism by the government or other forms of influence. The agency (or agencies) may not be provided with some information needed to carry out its investigations.

25:

0: The investigative and enforcement work of the agency (or agencies) is commonly influenced by political actors or the government. These may include conflicting family relationships, professional partnerships, or other personal loyalties. Negative incentives may include threats, harassment or other abuses of power by the government.

81. Can law enforcement officials be held accountable for their actions?

50

81a. In law, there is an independent mechanism for citizens to complain about police action.

References:
The Criminal Procedure Act, Chapter 20
YES: A YES score is earned if there is a formal process or mechanism by which citizens can complain about police actions. A YES score is earned if a broader mechanism such as the national ombudsman, human rights commission, or anti-corruption agency has jurisdiction over the police.

NO: A NO score is earned if there is no such mechanism

81b. In practice, the independent law enforcement complaint reporting mechanism responds to citizen’s complaints within a reasonable time period.

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<th>100</th>
<th>75</th>
<th>50</th>
<th>25</th>
<th>0</th>
</tr>
</thead>
</table>

References:
Interview with Brian Cooksey

100: The agency/entity responds to complaints quickly. While some backlog is expected and inevitable, complaints are acknowledged promptly and investigations into serious abuses move steadily towards resolution. Citizens with simple issues can expect a resolution within a month.

75: 

50: The agency/entity responds to complaints quickly, with some exceptions. Some complaints may not be acknowledged, and simple issues may take more than two months to resolve.

25: 

0: The agency/entity cannot resolve complaints quickly. Complaints may be unacknowledged for more than a month, and simple issues may take three to six months to resolve. Serious abuses are not investigated with any urgency.

81c. In law, there is an agency/entity to investigate and prosecute corruption committed by law enforcement officials.

YES | NO

Comments:
Cases can be reported to PCCB, which can investigate but not independently prosecute, or to the Commission for Human Rights and Good Governance, which can investigate and try but whose judgments have no legal force.

References:
There is no such law.

YES: A YES score is earned if there is an agency/entity specifically mandated to investigate corruption-related activity within law enforcement. This agency/entity may be internal to the police department (provided it has a degree of independence, such as an internal affairs unit) or part of a broader national mechanism such as the national ombudsman, human rights commission, or anti-corruption agency.

NO: A NO score is earned if no such agency/entity exists.
81d. In practice, when necessary, the agency/entity independently initiates investigations into allegations of corruption by law enforcement officials.

<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>100</td>
<td>When irregularities are discovered, the agency/entity is aggressive in investigating government law enforcement officials or in cooperating with other investigative agencies.</td>
</tr>
<tr>
<td>75</td>
<td>The agency/entity starts investigations, but is limited in its effectiveness or is reluctant to cooperate with other investigative agencies. The agency/entity may be slow to act, unwilling to take on politically powerful offenders, or occasionally unable to enforce its judgments.</td>
</tr>
<tr>
<td>50</td>
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<tr>
<td>25</td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>The agency/entity does not effectively investigate or does not cooperate with other investigative agencies. The agency may start investigations but not complete them, or may fail to detect offenders. The agency may be partisan in its application of power.</td>
</tr>
</tbody>
</table>

Comments:
Both PCCB and the Commission for Human Rights and Good Governance (CHRGG) investigate, but they cannot legally prosecute (PCCB) or their judgments are not legally binding (CHRGG). Also, they act on only a small fraction of the cases that are reported.

References:
Interviews with academics and civil society organization activists
Researcher's own observations

81e. In law, law enforcement officials are not immune from criminal proceedings.

<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>YES</td>
<td>A YES score is earned if law enforcement officers are fully accountable for their actions under the law and can be investigated and prosecuted for their actions.</td>
</tr>
<tr>
<td>NO</td>
<td></td>
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</tbody>
</table>

Comments:
Only the president of the United Republic of Tanzania is immune from criminal proceedings, unless he is impeached. All other citizens, including law enforcement officers, are liable for prosecution.

References:
The laws of Tanzania
**NO:** A NO score is earned if law enforcement enjoys any special protection from criminal investigation or prosecution.

81f. In practice, law enforcement officials are not immune from criminal proceedings.

<table>
<thead>
<tr>
<th>Score</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>100</td>
<td>Law enforcement officers are subject to criminal investigation for official misconduct. No crimes are exempt from prosecution.</td>
</tr>
<tr>
<td>75</td>
<td>Law enforcement is generally subject to criminal investigation but exceptions may exist where criminal actions are overlooked by the police or prosecutors. Some crimes may be exempt from prosecution, such as actions taken in the line of duty.</td>
</tr>
<tr>
<td>50</td>
<td>Law enforcement enjoys a general protection from most criminal investigation. This may be due to a formal immunity or an informal understanding that the law enforcement community protects itself.</td>
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<tr>
<td>25</td>
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Comments:
It does happen that senior police officers are tried, but very rarely do these trials end in convictions. More often are junior officers tried and convicted, but even this is not very common.

References:
Interviews with academics and civil society organization activists

Media reports